

QUARTERLY INVESTMENT REPORT

For The Period Ended December 31, 2024

Thunder Bay Prudent Investor Portfolio

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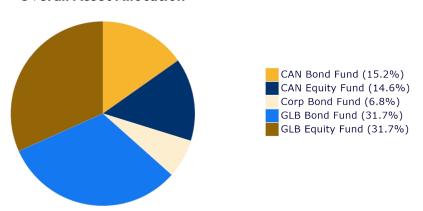
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	Ti	me-Weighted R	Since	Inception				
	Quarter	Year to date	1 Year	2 Years	3 Years	5 Years	Inception	Date
Consolidated Portfolio Returns	0.7%	8.5%	8.5%	9.7%	-	-	5.6%	04/01/2022

Overall Asset Allocation



Consolidated Portfolio Activity for Quarter

	Starting			Ending		
Portfolio	Balance	Contribution	Withdrawals	Market Value	Income	Balance
CAN Bond Fund	19,632,509.24	65,000.00	-	(488,087.55)	595,117.40	19,804,539.09
CAN Equity Fund	18,743,468.23	-	400,000.00	(1,048,348.83)	1,659,369.32	18,954,488.72
Corp Bond Fund	8,766,162.75	60,000.00	-	(237,582.49)	250,420.27	8,839,000.53
GLB Bond Fund	41,546,692.19	218,808.29	-	(2,027,404.98)	1,561,486.08	41,299,581.58
GLB Equity Fund	40,524,886.17	70,000.00	-	199,052.07	447,506.40	41,241,444.64
Total	129,213,718.58	413,808.29	400,000.00	(3,602,371.78)	4,513,899.47	130,139,054.56



Thunder Bay Prudent Investor Portfolio Performance History At December 31, 2024

Performance by Fund

% Annualized Returns

		Year to				Since	Inception		
	Quarter	Date	1 Year	2 Years	3 Years	4 Years	5 Years	Inception	Date
ONE Canadian Equity Fund	3.3	20.9	20.9	19.2	-	-	-	10.9	04/01/2022
ONE Global Equity Fund	1.5	11.2	11.2	14.3	-	-	-	8.8	04/01/2022
ONE Canadian Corporate Bond Fund	0.1	4.6	4.6	5.4	-	-	-	2.7	04/01/2022
ONE Canadian Government Bond Fund	0.5	4.4	4.4	3.8	-	-	-	2.3	04/01/2022
ONE Global Bond Fund	-1.1	3.9	3.9	5.2	-	_	=	2.0	04/01/2022

Performance by Outcome

		Year to						Since	Inception Date
	Quarter	Date	1 Year	2 Years	3 Years	4 Years	5 Years	Inception	
JIB1THUCONT	1.0	10.2	10.2	11.5	-	-	-	6.6	04/01/2022
JIB2THUTD35	-0.1	5.2	5.2	6.2	-	-	-	3.5	04/01/2022
JIB3THUTD510	0.8	9.2	9.2	10.4	-	-	-	5.8	04/01/2022
JIB4THUTD10P	1.4	11.6	11.6	13.1	-	-	-	7.7	04/01/2022
JIBTHUCASH	0.5	4.4	4.4	5.7	=	-	=	4.8	04/04/2022



Manager Commentary - Canadian Equity For the Quarter Ended December 31, 2024

QUARTERLY REVIEW

Canadian equities emerged as one of the best-performing global equity markets in the fourth quarter of 2024, delivering a total return of close to 4%. This was slightly stronger than U.S. equity markets, where large-cap technology stocks performed well. Canada also outperformed most international equity markets, many of which experienced negative returns in the quarter. The ONE Canadian Equity portfolio produced returns of 3.3% in the quarter, bringing full-year returns to 20.9%.

Concerns persist about the Canadian economy's ability to achieve a soft landing, as tight monetary policy has helped address inflation issues but has also moderated economic activity. This is in contrast to the U.S. economy which has surprised to the upside in recent months. While it was widely anticipated at the start of the quarter that the US Federal Reserve would aggressively cut interest rates, positive economic surprises and strength in labour markets changed the outlook. Fewer cuts are now anticipated, and US bond yields have moved higher. This led to weakness in the Canadian dollar in the quarter.

The Canadian Technology sector was much stronger in the quarter than other sector, rallying over 20%. Shopify explained almost all of this performance as it represents nearly half of the sector by weight, rallying 41% in the quarter. The ONE portfolio holds no Shopify, so it did not benefit from its strength. The portfolio's large holding in Atkinsrealis Group had a strong positive impact on portfolio returns as this stock had returns of 38.8% in the quarter.



Manager Commentary - Global Equity For the Quarter Ended December 31, 2024

QUARTERLY REVIEW

In the fourth quarter, equity markets had mixed returns, with divergent patterns of returns seen across the global equity markets. Strength in equity returns was experienced in Japanese, Canadian, and US equity markets, but flat or negative returns were seen across other markets. The ONE Global Equity Fund had returns of 1.5% in the fourth quarter of 2024, bringing full-year returns to 11.2%.

The movement of currency markets also significantly impacted returns, as the US dollar strengthened in the quarter compared to other major global currencies. This was in response to economic data that suggested continued strength in the US economy and tight labour markets. This diminished the need for aggressive interest rate cuts in the future, changing the interest rate outlook. The US 10-year bond yield rose in the quarter from about 3.8% to 4.5%, contributing to the strength in the US dollar. As over half of the fund is invested in US-listed stocks, the currency effect had a significant positive impact on fund returns.

In the US market, large-capitalization technology stocks again outperformed the broader equity market with the "Magnificent 7" stocks (Alphabet, Amazon, Apple, Meta Platforms, Microsoft, NVIDIA and Tesla) up almost 16%, while the S&P 500 stocks had returns of 2.4% for the quarter. This theme has persisted for the last two years, leading to very strong returns in a very narrow segment of the market, with the rest of the market experiencing more modest returns. The Fund has limited exposure to the "Magnificent 7" stocks and was able to participate partially in their strength.



Manager Commentary - Fixed Income For the Quarter Ended December 31, 2024

QUARTERLY REVIEW

Global bond markets had mixed returns in the fourth quarter as fixed-income markets responded to changing circumstances. The US bond markets were up about 3%, while Canadian fixed-income markets were flat in the quarter. Most other global bond markets experienced negative returns in the quarter. This pattern was reflected in the performance of ONE Investment's bond funds. The ONE Canadian Corporate Bond Portfolio produced returns of 0% in the quarter, and the ONE Canadian Government Bond Portfolio had returns of 0.3%. In comparison, the ONE Global Bond Fund had negative returns of 1.1%. For the full 2024 calendar year, the three bond funds had more substantial returns of 4.6%, 4.8%, and 3.9%, respectively.

The Bank of Canada reduced their policy interest rate twice in the quarter, with the rate dropping by 1% in total, ending the year at 3.25%. As the rate cuts were widely anticipated, they had little effect on bond prices in the quarter. The Canadian central bank has lowered interest rates aggressively in the latter half of 2024 as efforts to dampen inflation over the last few years have been successful, providing flexibility for rate cuts. Interest rates were raised aggressively in 2022 and 2023 to dampen economic growth and helping to relieve inflation pressures, but since May 2024, the overnight lending rate has declined from 5.0% to 3.25%.

The Canadian and U.S. economies are tracking very differently, with Canada facing a challenging growth backdrop compared to continued resilience in the U.S. The economic data in the third quarter indicated that the US economy is not showing signs of economic slowdown, and labour markets remain tight. This has affected the interest rate outlook, leading to rising long-term interest rates in the quarter, and the market now expects less aggressive rate cuts by the US Federal Reserve. This has led to weakness in the Canadian dollar in late 2024.



Thunder Bay Prudent Investor Portfolio Consolidated Portfolio Holdings in CAD As of December 31, 2024

Security	Quantity	Unit Cost	Book Value	Price	Market Value	% Weight
CAN Equity Fund	12,743.652	1,297.15	16,530,446.55	1,487.36	18,954,488.72	14.56%
GLB Equity Fund	30,545.684	1,118.46	34,164,233.63	1,350.15	41,241,444.64	31.69%
Corp Bond Fund	9,471.248	908.77	8,607,210.87	933.24	8,839,000.53	6.79%
CAN Bond Fund	20,337.251	939.68	19,110,528.13	973.80	19,804,539.09	15.22%
GLB Bond Fund	47,579.308	914.54	43,513,310.83	868.01	41,299,581.58	31.73%
					130.139.054.56	100.00%



Account Name: Thunder Bay - Contingency Outcome

Account Number: 570050567

For the Quarter Ending December 31, 2024

Holdings	Quantity	Unit Cost	Book Value	Price	Market Value	Weight	Market Value Gain (Loss)	Income Received
Corp Bond Fund	1,698.01	908.63	1,542,887.07	933.24	1,584,668.76	5.4%	(42,737.24)	44,895.71
CAN Equity Fund	3,915.79	1,297.32	5,080,069.28	1,487.36	5,824,221.68	20.0%	(322,079.63)	509,881.03
CAN Bond Fund	1,596.93	942.25	1,504,730.29	973.80	1,555,107.97	5.3%	(38,353.67)	46,730.29
GLB Bond Fund	8,817.70	912.61	8,047,195.51	868.01	7,653,903.76	26.2%	(375,927.90)	289,384.65
GLB Equity Fund	9,252.93	1,117.92	10,344,106.75	1,350.15	12,492,903.51	42.9%	60,172.09	135,559.12
			26,518,988.90	-	29,110,805.68	100.0%	(718,926.35)	1,026,450.80

Thunder Bay Prudent Investor Portfolio Performance History At December 31, 2024

	Quarter	Year to Date	1 Year	2 Years	3 Years	4 Years	5 Years	Since Inception	Inception Date
Return Net of Fees	1.0	10.2	10.2	11.5	-	-	-	6.6	04/01/2022
			% Calend	dar Year Reti	urns				
		2024	2023	2022	2021	2020	2019		
Return Net of Fees		10.2	12.9	-	-	-	-		



Account Name: Thunder Bay - Target Date 3 to 5 Year Outcome

Account Number: 570050575

For the Quarter Ending December 31, 2024

Holdings	Quantity	Unit Cost	Book Value	Price	Market Value	Weight	Market Value Gain (Loss)	Income Received
Corp Bond Fund	3,807.48	908.66	3,459,732.59	933.24	3,553,316.76	10.2%	(95,829.83)	100,670.03
CAN Equity Fund	843.31	1,297.32	1,094,061.45	1,487.36	1,254,323.45	3.6%	(69,364.55)	109,809.68
CAN Bond Fund	10,922.33	938.98	10,255,921.76	973.80	10,636,238.40	30.8%	(262,320.34)	319,614.12
GLB Bond Fund	18,791.43	916.52	17,222,835.34	868.01	16,311,255.25	47.2%	(801,546.38)	616,708.37
GLB Equity Fund	2,053.18	1,118.15	2,295,774.76	1,350.15	2,772,116.41	8.0%	13,351.97	30,079.93
			34,328,325.90	-	34,527,250.27	100.0%	(1,215,709.13)	1,176,882.13

Thunder Bay Prudent Investor Portfolio Performance History At December 31, 2024

		Year						Since	Inception
	Quarter	to Date	1 Year	2 Years	3 Years	4 Years	5 Years	Inception	Date
Return Net of Fees	-0.1	5.2	5.2	6.2	-	-	-	3.5	04/01/2022
			% Calen	dar Year Ret	urns				
		2024	2023	2022	2021	2020	2019		
Return Net of Fees		5.2	7.3	-	-	-	-		



Account Name: Thunder Bay - Target Date 5 to 10 Year Outcome

Account Number: 570050583

For the Quarter Ending December 31, 2024

Holdings	Quantity	Unit Cost	Book Value	Price	Market Value	Weight	Market Value Gain (Loss)	Income Received
Corp Bond Fund	3,185.95	908.22	2,893,576.27	933.24	2,973,281.29	7.0%	(80,187.16)	84,236.89
CAN Equity Fund	4,847.74	1,297.32	6,289,111.87	1,487.36	7,210,370.47	17.0%	(398,734.33)	631,231.37
CAN Bond Fund	2,965.50	942.25	2,794,277.94	973.80	2,887,828.81	6.8%	(71,222.26)	86,777.94
GLB Bond Fund	16,026.23	913.81	14,645,067.06	868.01	13,911,018.52	32.9%	(683,597.24)	525,958.40
GLB Equity Fund	11,315.98	1,118.15	12,653,022.29	1,350.15	15,278,344.61	36.1%	73,586.75	165,783.65
			39,275,055.43	-	42,260,843.70	100.0%	(1,160,154.24)	1,493,988.25

Thunder Bay Prudent Investor Portfolio Performance History At December 31, 2024

		Year						Since	Inception
	Quarter	to Date	1 Year	2 Years	3 Years	4 Years	5 Years	Inception	Date
Return Net of Fees	0.8	9.2	9.2	10.4	-	-	-	5.8	04/01/2022
			% Calen	dar Year Ret	urns				
		2024	2023	2022	2021	2020	2019		
Return Net of Fees		9.2	11.7	-	-	-	-		



Account Name: Thunder Bay - Target Date 10 Year Plus Outcome

Account Number: 570050591

For the Quarter Ending December 31, 2024

Holdings	Quantity	Unit Cost	Book Value	Price	Market Value	Weight	Market Value Gain (Loss)	Income Received
Corp Bond Fund	779.78	911.80	711,014.94	933.24	727,733.72	3.6%	(18,828.26)	20,617.64
CAN Equity Fund	3,136.80	1,296.60	4,067,203.95	1,487.36	4,665,573.12	23.0%	(258,170.32)	408,447.24
CAN Bond Fund	745.18	946.82	705,555.91	973.80	725,664.72	3.5%	(17,547.21)	21,805.91
GLB Bond Fund	3,943.94	912.33	3,598,212.92	868.01	3,423,404.05	16.9%	(166,333.46)	129,434.66
GLB Equity Fund	7,923.58	1,119.61	8,871,329.83	1,350.15	10,698,080.11	52.8%	51,941.26	116,083.70
			17,953,317.55	-	20,240,455.72	100.0%	(408,937.99)	696,389.15

Thunder Bay Prudent Investor Portfolio Performance History At December 31, 2024

	Quarter	Year to Date	1 Year	2 Years	3 Years	4 Years	5 Years	Since Inception	Inception Date
Return Net of Fees	1.4	11.6	11.6	13.1	-	-	-	7.7	04/01/2022
			% Calend	dar Year Ret	urns				
		2024	2023	2022	2021	2020	2019		
Return Net of Fees		11.6	14.6	-	-	-	-		



Account Name: Thunder Bay - Cash Outcome

Account Number: 570050799

For the Quarter Ending December 31, 2024

Holdings	Quantity	Unit Cost	Book Value	Price	Market Value	Weight	Market Value Gain (Loss)	Income Received
CAN Bond Fund	4,107.28	937.36	3,850,042.23	973.80	3,999,699.19	100.0%	(98,644.07)	120,189.14
			3,850,042.23	_	3,999,699.19	100.0%	(98,644.07)	120,189.14

Thunder Bay Prudent Investor Portfolio Performance History At December 31, 2024

			, , , , , , , , ,						
	Quarter	Year to Date	1 Year	2 Years	3 Years	4 Years	5 Years	Since Inception	Inception Date
Return Net of Fees	0.5	4.4	4.4	5.7	-	-	-	4.8	04/04/2022
			% Calend	dar Year Ret	urns				
		2024	2023	2022	2021	2020	2019		
Return Net of Fees		4.4	6.9	-	-	-	-		



TRANSACTION SUMMARY

Account Name: Thunder Bay - Contingency Outcome

TRANSACTION TYPE	SECURITY	TRADE DATE	SETTLEMENT DATE	QUANTITY	TRADE AMOUNT (CAD)
Buy	GLB Bond Fund	10/28/2024	10/28/2024	15.34	13,808.29
Reinvested Distributions	CAN Bond Fund	12/31/2024	12/31/2024	47.98	46,730.29
Reinvested Distributions	Corp Bond Fund	12/31/2024	12/31/2024	48.10	44,895.71
Reinvested Distributions	GLB Bond Fund	12/31/2024	12/31/2024	333.38	289,384.65
Reinvested Distributions	CAN Equity Fund	12/31/2024	12/31/2024	342.80	509,881.03
Reinvested Distributions	GLB Equity Fund	12/31/2024	12/31/2024	100.40	135,559.12



TRANSACTION SUMMARY

Account Name: Thunder Bay - Target Date 3 to 5 Year Outcome

TRANSACTION TYPE	SECURITY	TRADE DATE	SETTLEMENT DATE	QUANTITY	TRADE AMOUNT (CAD)
Reinvested Distributions	CAN Bond Fund	12/31/2024	12/31/2024	328.21	319,614.12
Reinvested Distributions	Corp Bond Fund	12/31/2024	12/31/2024	107.87	100,670.03
Reinvested Distributions	GLB Bond Fund	12/31/2024	12/31/2024	710.48	616,708.37
Reinvested Distributions	CAN Equity Fund	12/31/2024	12/31/2024	73.82	109,809.68
Reinvested Distributions	GLB Equity Fund	12/31/2024	12/31/2024	22.27	30,079.93



TRANSACTION SUMMARY

Account Name: Thunder Bay - Target Date 5 to 10 Year Outcome

TRANSACTION TYPE	SECURITY	TRADE DATE	SETTLEMENT DATE	QUANTITY	TRADE AMOUNT (CAD)
Reinvested Distributions	CAN Bond Fund	12/31/2024	12/31/2024	89.11	86,777.94
Reinvested Distributions	Corp Bond Fund	12/31/2024	12/31/2024	90.26	84,236.89
Reinvested Distributions	GLB Bond Fund	12/31/2024	12/31/2024	605.93	525,958.40
Reinvested Distributions	CAN Equity Fund	12/31/2024	12/31/2024	424.39	631,231.37
Reinvested Distributions	GLB Equity Fund	12/31/2024	12/31/2024	122.78	165,783.65



TRANSACTION SUMMARY

Account Name: Thunder Bay - Target Date 10 Year Plus Outcome

TRANSACTION TYPE	SECURITY	TRADE DATE	SETTLEMENT DATE	QUANTITY	TRADE AMOUNT (CAD)
Buy	CAN Bond Fund	10/08/2024	10/08/2024	65.44	65,000.00
Buy	Corp Bond Fund	10/08/2024	10/08/2024	63.38	60,000.00
Buy	GLB Bond Fund	10/08/2024	10/08/2024	226.77	205,000.00
Buy	GLB Equity Fund	10/08/2024	10/08/2024	52.40	70,000.00
Reinvested Distributions	CAN Bond Fund	12/31/2024	12/31/2024	22.39	21,805.91
Reinvested Distributions	Corp Bond Fund	12/31/2024	12/31/2024	22.09	20,617.64
Reinvested Distributions	GLB Bond Fund	12/31/2024	12/31/2024	149.11	129,434.66
Reinvested Distributions	CAN Equity Fund	12/31/2024	12/31/2024	274.61	408,447.24
Reinvested Distributions	GLB Equity Fund	12/31/2024	12/31/2024	85.97	116,083.70
Sell	CAN Equity Fund	10/08/2024	10/08/2024	253.66	400,000.00



TRANSACTION SUMMARY

Account Name: Thunder Bay - Cash Outcome

TRANSACTION TYPE	SECURITY	TRADE DATE	SETTLEMENT DATE	QUANTITY	TRADE AMOUNT (CAD)
Reinvested Distributions	CAN Bond Fund	12/31/2024	12/31/2024	123.42	120,189.14



Thunder Bay Prudent Investor Portfolio COMPLIANCE CERTIFICATE December 31, 2024

In accordance with the terms of section 8.02 of the ONEJIB Agreement dated as of July 2, 2020 (the "ONE JIB Agreement") ONE Investment confirms as follows:

With respect to the quarter ended December 31, 2024 to the best of the knowledge and belief of ONE Investment, all assets of the Participating Municipality under the management and control of ONE JIB pursuant to the ONE JIB Agreement have been invested and are held in accordance with the terms of the ONE JIB Agreement, and in a manner consistent with the IPS and the Investment Plan of the Participating Municipality.

Keith Taylor, Chief Investment Officer, ONE Investment

On the behalf of the ONE Joint Investment Board



YEAR-END TRANSACTION REPORT

For The Period Ended December 31, 2024

Thunder Bay Prudent Investor Portfolio

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Thunder Bay Prudent Investor Portfolio For the Period December 31, 2024 (Consolidated Holdings)

Book Value Summary by Security

	Opening			Reinvested	Reinvested	Realized	Cost Basis	Closing
Security	Balance	Contribution	Withdrawals	Income	Capital Gains	Gains/(Loss)	Adjustment	Balance
CAN Bond Fund	18,450,410.73	65,000.00		595,117.40				19,110,528.13
CAN Equity Fund	15,195,342.85		400,000.00	1,659,369.32		75,734.38		16,530,446.55
Corp Bond Fund	8,284,244.56	72,546.04		250,420.27				8,607,210.87
GLB Bond Fund	41,708,945.16	242,879.59		1,561,486.08				43,513,310.83
GLB Equity Fund	33,646,727.23	70,000.00		447,506.40				34,164,233.63
Total	117,285,670.53	450,425.63	400,000.00	4,513,899.47	0.00	75,734.38	0.00	121,925,730.01

Market Value Summary by Security

Security	Opening Balance	Contribution	Withdrawals	Reinvested Income	Reinvested Capital Gains	Change in Market Value	Closing Balance
CAN Bond Fund	18,892,846.83	65,000.00		595,117.40		251,574.86	19,804,539.09
CAN Equity Fund	16,017,548.71		400,000.00	1,659,369.32		1,677,570.69	18,954,488.72
Corp Bond Fund	8,376,922.40	72,546.04		250,420.27		139,111.82	8,839,000.53
GLB Bond Fund	39,509,538.62	242,879.59		1,561,486.08		(14,322.71)	41,299,581.58
GLB Equity Fund	37,021,574.76	70,000.00		447,506.40		3,702,363.48	41,241,444.64
Total	119.818.431.32	450.425.63	400.000.00	4.513.899.47	0.00	5.756.298.14	130.139.054.56



Thunder Bay Prudent Investor Portfolio For the Period December 31, 2024 Summary By Account

Book Value Summary by Account

Account	Opening Balance	Contribution	Withdrawals	Reinvested Income	Reinvested Capital Gains	Realized Gains/(Loss)	Cost Basis Adjustment	Closing Balance
JIBTHUCASH	3,729,853.09			120,189.14				3,850,042.23
JIB1THUCONT	25,442,112.47	50,425.63		1,026,450.80				26,518,988.90
JIB2THUTD35	33,151,443.77			1,176,882.13				34,328,325.90
JIB3THUTD510	37,781,067.18			1,493,988.25				39,275,055.43
JIB4THUTD10P	17,181,194.02	400,000.00	400,000.00	696,389.15		75,734.38		17,953,317.55
Total	117,285,670.53	450,425.63	400,000.00	4,513,899.47	0.00	75,734.38	0.00	121,925,730.01

Market Value Summary by Account

Account	Opening Balance	Contribution	Withdrawals	Reinvested Income	Reinvested Capital Gains	Change in Market Value	Closing Balance
JIBTHUCASH	3,828,275.62			120,189.14		51,234.43	3,999,699.19
JIB1THUCONT	26,369,364.45	50,425.63		1,026,450.80		1,664,564.80	29,110,805.68
JIB2THUTD35	32,803,326.95			1,176,882.13		547,041.19	34,527,250.27
JIB3THUTD510	38,694,635.62			1,493,988.25		2,072,219.83	42,260,843.70
JIB4THUTD10P	18,122,828.68	400,000.00	400,000.00	696,389.15		1,421,237.89	20,240,455.72
Total	119,818,431.32	450,425.63	400,000.00	4,513,899.47	0.00	5,756,298.14	130,139,054.56



Thunder Bay Prudent Investor Portfolio For the Period December 31, 2024 Summary By Account for CAN Bond Fund

Book Value Summary by Account for CAN Bond Fund

Account	Opening Balance	Contribution	Withdrawals	Reinvested Income	Reinvested Capital Gains	Realized Gains/(Loss)	Cost Basis Adjustment	Closing Balance
JIB1THUCONT	1,458,000.00			46,730.29				1,504,730.29
JIB2THUTD35	9,936,307.64			319,614.12				10,255,921.76
JIB3THUTD510	2,707,500.00			86,777.94				2,794,277.94
JIB4THUTD10P	618,750.00	65,000.00		21,805.91				705,555.91
JIBTHUCASH	3,729,853.09			120,189.14				3,850,042.23
Total	18,450,410.73	65,000.00	0.00	595,117.40	0.00	0.00	0.00	19,110,528.13

Market Value Summary by Account for CAN Bond Fund

Account	Opening Balance	Contribution	Withdrawals	Reinvested Income	Reinvested Capital Gains	Change in Market Value	Closing Balance
JIB1THUCONT	1,488,457.65			46,730.29		19,920.03	1,555,107.97
JIB2THUTD35	10,180,378.77			319,614.12		136,245.51	10,636,238.40
JIB3THUTD510	2,764,059.12			86,777.94		36,991.75	2,887,828.81
JIB4THUTD10P	631,675.67	65,000.00		21,805.91		7,183.14	725,664.72
JIBTHUCASH	3,828,275.62			120,189.14		51,234.43	3,999,699.19
Total	18.892.846.83	65,000.00	0.00	595.117.40	0.00	251.574.86	19.804.539.09



Thunder Bay Prudent Investor Portfolio For the Period December 31, 2024 Summary By Account for CAN Equity Fund

Book Value Summary by Account for CAN Equity Fund

Account	Opening Balance	Contribution	Withdrawals	Reinvested Income	Reinvested Capital Gains	Realized Gains/(Loss)	Cost Basis Adjustment	Closing Balance
JIB1THUCONT	4,570,188.25			509,881.03				5,080,069.28
JIB2THUTD35	984,251.77			109,809.68				1,094,061.45
JIB3THUTD510	5,657,880.50			631,231.37				6,289,111.87
JIB4THUTD10P	3,983,022.33		400,000.00	408,447.24		75,734.38		4,067,203.95
Total	15,195,342.85	0.00	400,000.00	1,659,369.32	0.00	75,734.38	0.00	16,530,446.55

Market Value Summary by Account for CAN Equity Fund

	Opening			Reinvested	Reinvested	Change in	Closing	
Account	Balance	Contribution	Withdrawals	Income	Capital Gains	Market Value	Balance	
JIB1THUCONT	4,816,698.56			509,881.03		497,642.09	5,824,221.68	
JIB2THUTD35	1,037,340.31			109,809.68		107,173.46	1,254,323.45	
JIB3THUTD510	5,963,060.10			631,231.37		616,079.00	7,210,370.47	
JIB4THUTD10P	4,200,449.74		400,000.00	408,447.24		456,676.14	4,665,573.12	
Total	16,017,548.71	0.00	400,000.00	1,659,369.32	0.00	1,677,570.69	18,954,488.72	



Thunder Bay Prudent Investor Portfolio For the Period December 31, 2024 Summary By Account for Corp Bond Fund

Book Value Summary by Account for Corp Bond Fund

Account	Opening Balance	Contribution	Withdrawals	Reinvested Income	Reinvested Capital Gains	Realized Gains/(Loss)	Cost Basis Adjustment	Closing Balance
JIB1THUCONT	1,485,445.32	12,546.04		44,895.71				1,542,887.07
JIB2THUTD35	3,359,062.56			100,670.03				3,459,732.59
JIB3THUTD510	2,809,339.38			84,236.89				2,893,576.27
JIB4THUTD10P	630,397.30	60,000.00		20,617.64				711,014.94
Total	8,284,244.56	72,546.04	0.00	250,420.27	0.00	0.00	0.00	8,607,210.87

Market Value Summary by Account for Corp Bond Fund

	Opening			Reinvested	Reinvested	Change in	Closing
Account	Balance	Contribution	Withdrawals	Income	Capital Gains	Market Value	Balance
JIB1THUCONT	1,501,809.93	12,546.04		44,895.71		25,417.08	1,584,668.76
JIB2THUTD35	3,396,068.45			100,670.03		56,578.28	3,553,316.76
JIB3THUTD510	2,841,702.19			84,236.89		47,342.21	2,973,281.29
JIB4THUTD10P	637,341.83	60,000.00		20,617.64		9,774.25	727,733.72
Total	8,376,922.40	72,546.04	0.00	250,420.27	0.00	139,111.82	8,839,000.53



Thunder Bay Prudent Investor Portfolio For the Period December 31, 2024 Summary By Account for GLB Bond Fund

Book Value Summary by Account for GLB Bond Fund

Account	Opening Balance	Contribution	Withdrawals	Reinvested Income	Reinvested Capital Gains	Realized Gains/(Loss)	Cost Basis Adjustment	Closing Balance
JIB1THUCONT	7,719,931.27	37,879.59		289,384.65				8,047,195.51
JIB2THUTD35	16,606,126.97			616,708.37				17,222,835.34
JIB3THUTD510	14,119,108.66			525,958.40				14,645,067.06
JIB4THUTD10P	3,263,778.26	205,000.00		129,434.66				3,598,212.92
Total	41,708,945.16	242,879.59	0.00	1,561,486.08	0.00	0.00	0.00	43,513,310.83

Market Value Summary by Account for GLB Bond Fund

	Opening			Reinvested	Reinvested	Change in	Closing
Account	Balance	Contribution	Withdrawals	Income	Capital Gains	Market Value	Balance
JIB1THUCONT	7,328,296.83	37,879.59		289,384.65		(1,657.31)	7,653,903.76
JIB2THUTD35	15,696,745.31			616,708.37		(2,198.43)	16,311,255.25
JIB3THUTD510	13,386,935.20			525,958.40		(1,875.08)	13,911,018.52
JIB4THUTD10P	3,097,561.28	205,000.00		129,434.66		(8,591.89)	3,423,404.05
Total	39,509,538.62	242,879.59	0.00	1,561,486.08	0.00	(14,322.71)	41,299,581.58



Thunder Bay Prudent Investor Portfolio For the Period December 31, 2024 Summary By Account for GLB Equity Fund

Book Value Summary by Account for GLB Equity Fund

Account	Opening Balance	Contribution	Withdrawals	Reinvested Income	Reinvested Capital Gains	Realized Gains/(Loss)	Cost Basis Adjustment	Closing Balance
JIB1THUCONT	10,208,547.63			135,559.12				10,344,106.75
JIB2THUTD35	2,265,694.83			30,079.93				2,295,774.76
JIB3THUTD510	12,487,238.64			165,783.65				12,653,022.29
JIB4THUTD10P	8,685,246.13	70,000.00		116,083.70				8,871,329.83
Total	33,646,727.23	70,000.00	0.00	447,506.40	0.00	0.00	0.00	34,164,233.63

Market Value Summary by Account for GLB Equity Fund

	Opening			Reinvested	Reinvested	Change in	Closing
Account	Balance	Contribution	Withdrawals	Income	Capital Gains	Market Value	Balance
JIB1THUCONT	11,234,101.48			135,559.12		1,123,242.91	12,492,903.51
JIB2THUTD35	2,492,794.11			30,079.93		249,242.37	2,772,116.41
JIB3THUTD510	13,738,879.01			165,783.65		1,373,681.95	15,278,344.61
JIB4THUTD10P	9,555,800.16	70,000.00		116,083.70		956,196.25	10,698,080.11
Total	37,021,574.76	70,000.00	0.00	447,506.40	0.00	3,702,363.48	41,241,444.64



APPENDIX



ONE JIB - Outcome Framework - Target Allocations

								Allocation	1	
Outcome	HISA	Canadian Equity Fund	Global Equity Fund	Canadian Government Bond Fund	Canadian Corporate Bond Fund	Global Bond Fund	Equity	Fixed Income	Cash	Total
Cash	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%			100.0%	100%
Stable Return	10.0%	9.0%	21.0%	9.0%	9.0%	42.0%	30.0%	60.0%	10.0%	100%
Contingency	0.0%	18.0%	42.0%	6.0%	6.0%	28.0%	60.0%	40.0%		100%
Asset Management	0.0%	27.0%	63.0%	1.5%	1.5%	7.0%	90.0%	10.0%		100%
Target Date 3-5	20.0%	3.0%	7.0%	10.5%	10.5%	49.0%	10.0%	70.0%	20.0%	100%
Target Date 5-10	0.0%	15.0%	35.0%	7.5%	7.5%	35.0%	50.0%	50.0%		100%
Target Date 10+	0.0%	22.5%	52.5%	3.75%	3.75%	17.5%	75.0%	25.0%		100%



ONE JIB - Outcome Framework - Defined

					<u> </u>	Allocation	<u>n</u>
Outcome Category	Outcome Strategy	Objective	Risk Tolerance, Liquidity	Investment Horizon	Equity	Fixed Income	Cash
Cash	Cash	Preservation of Capital	Low risk; high liquidity	< 3 years			100%
Stable Return	Stable Return	Income generation: To generate returns to fund recurring needs	Moderate risk with emphasis on growth and stable returns, regular liquidity	> 5 years (Perpetual)	30%	60%	10%
Contingona	Contingency	Contributions for unexpected and infrequent events	Higher risk, emphasis on longer-term capital growth with some liquidity	> 5 years (Perpetual)	60%	40%	
Contingency	Asset mgt reserves	Contributions to generate returns to fund asset management reserves	Higher risk, emphasis on longer-term capital growth; low liquidity	> 10 years (Perpetual)	90%	10%	
	Target Date 3-5 yrs.	Preservation of capital	Low risk; high liquidity	3 - 5 years	10%	70%	20%
Target Date	Target Date 5-10 yrs.	Contributions toward capital projects, mitigate inflation impacts and meet target funding requirements	Moderate risk, liquid	5 - 10 years	50%	50%	
	Target Date 10+ yrs.	Contributions toward capital projects, mitigate inflation impacts and meet target funding requirements	Higher risk, emphasis on long term inflation-adjusted growth	> 10 years	75%	25%	



Glossary and Definitions for Quarterly Reports

Account

ONE Investment clients have one or more custodial accounts. All Prudent Investor Funds will be administered with ONE Investment's custodian, CIBC Mellon. Unlike Legal List accounts, MNRI invested in the ONE Investment Prudent Investor Funds will be under the control of the ONE Joint Investment Board. In most cases, the Prudent Investor clients will have multiple accounts with the custodian, with the account structure based on the investment outcomes assigned to each client. This will allow reporting to the municipal client based on the investment outcome framework.

Annual and Annualized Returns: please see Returns below.

Asset Allocation

Asset allocation is the single biggest driver of fund returns and should be set taking into account municipal risk tolerance. Also known as asset mix, it is the combination of asset classes in a fund and is normally shown as the percentage weights in each. Example asset classes are money market, Canadian bonds, global bonds, Canadian stocks and global stocks. Each of the ONE JIB Outcomes has an associated asset allocation that is designed to be appropriate for the intended investment Outcome.

Asset Mix: See Asset allocation.

Benchmark

The Benchmark is the standard against which investors compare their portfolio returns to understand its performance. Benchmark can be set either at the asset class level or for the overall portfolio. At the asset class level, benchmarks are usually chosen to represent the entire market; active managers seek to outperform their benchmarks by at least the amount of fees they charge.

For example, a typical benchmark for Canadian stocks is the S&P/TSX Composite Index which is calculated by Standard and Poor's (S&P) and for Canadian money market, the typical benchmark is the FTSE 182-Day Treasury Bill Index from the Financial Times Stock Exchange Group (FTSE). For a portfolio that aims to have risk halfway between these two asset classes, the total portfolio benchmark might be 50% S&P/TSX Composite Index and 50% FTSE 182-Day Treasury Bill Index.

Benchmark returns are always time weighted. (See Returns below for more detail on time weighted returns)



Blended Benchmark

A blended benchmark is a benchmark that is constructed from two or more underlying benchmarks. The weights of each underlying benchmark used in a blended benchmark remain constant over time.

Canadian Corporate Bond Fund

The ONE Investment Canadian Corporate Bond Fund holds short and mid-term Canadian bonds managed by MFS. Based on the benchmark duration at December 31, 2023, the permitted duration range is 3.67 to 6.67. MFS aims to outperform the benchmark, which is:

- 48% FTSE Canada Universe All Government Bond Index +
- 40% FTSE Canada Short-Term Corporate A Index +
- o 10% FTSE Canada Universe Corporate AAA/AA Index +
- o 2% FTSE Canada 91-Day Treasury Bill Index.

Canadian Equity Fund

The ONE Canadian Equity Fund holds Canadian stocks managed by Guardian Capital. Guardian aims for below-market risk, achieved with a ONE-imposed constraint on the weight of Material and Energy sectors because of the expected above-market volatility of these sectors.

Canadian Government Bond Fund

This ONE Government Canadian Bond Fund holds short-term Canadian bonds managed by MFS. Based on the benchmark duration at December 31, 2023, the permitted duration range for the Fund is 1.12 to 2.12. MFS aims to outperform the benchmark, which is:

- 60% FTSE Canada Short-Term Government Bond Index +
- o 40% FTSE Canada 91-Day Treasury Bill Index.

Book Value

Book value is the Unit Cost of each holding multiplied by the number of units. It represents the amount originally paid to invest in the holding and takes into account all contributions and withdrawals.



CAD

This is a short form for "Canadian dollars". Although the outcomes have exposure to foreign securities, all returns in the report reflect Canadian dollar-based returns. Foreign holdings will be impacted by movements in foreign currencies which may impact investment returns. This impact can be reduced by currency hedging strategies. The global equity exposure does not hedge currency exposure, but the global bond exposure may use hedging. The degree to which global bond exposure is hedged back to the Canadian dollar may vary and will reflect the currency hedging strategy of the external manager.

Consolidated Holdings

Consolidated holdings are the aggregate value of all investments with ONE Investment. Consolidated holdings detailed in this report only reflect MNRI balances invested in ONE Investment's Prudent Investor Funds and HISA balances under the control of the ONE JIB. In certain cases, clients may hold ONE Investment Legal List portfolios or HISA which will not be reflected in consolidated holdings in this report. Additionally, 'in-kind' securities pledged to the ONE JIB will not be reflected in this report.

Discounts

Certain fee discounts apply for investors in the ONE Investment Prudent Investor offering. These discounts include a 4bps discount that applies to AUM of Founding Members, and 'tier discounts' that apply for any investors with balances in excess of certain thresholds. These discounts would not apply to HISA balances but would apply to balances in Legal List portfolios (if applicable). Discounts will be rebated to the municipalities on a quarterly basis. These discounts are not taken into consideration in the performance details in this investment report.

Distribution: a cash payment of interest or dividends made by ONE Investment from a fund.

Duration

This statistic applies to bonds and is similar in concept to term to maturity. The difference is that duration also takes into account the size and timing of interest payments. A bond with higher coupon payments will have a shorter duration than one with the same term to maturity and lower coupon payments: the reason is that the higher-coupon bond receives more of its return earlier. The higher the duration of a bond, the higher its sensitivity to interest rate movements.



Fees

Fees include all expenses involved in managing the fund: external investment manager fees, custody costs, ONE Investment's costs and administrative costs.

Global Bond Fund

The ONE Global Bond Fund is an unconstrained global bond mandate managed by Manulife Asset Management. The unconstrained nature of the mandate means that the fund will contain a mix of global government, corporate and securitized debt, including emerging markets and high-yield securities. The mandate is not constrained by sector or currency. Manulife aims to outperform the benchmark, which is Bloomberg Barclays Multiverse Index Unhedged.

Global Equity Fund

The ONE Global Equity Fund holds Global stocks managed by Mawer Investment Management. Mawer aims to outperform the benchmark, which is MSCI All Country World Index (ACWI). This mandate invests in both emerging and developed markets. Manager will allocate capital to the best global opportunities, which may include both large and small capitalization companies. This mandate is intended to be a broadly diversified portfolio of wealth-creating companies bought at discounts to their intrinsic values that typically employ a long-term holding period.

High Interest Savings Account (HISA)

This bank account is provided by CIBC. Its very short-term nature precludes it from being considered an investment. Interest income from HISA will be reflected only in the executive summary page as will a list of HISA transitions. As the HISA product is a demand deposit, its value of his does not fluctuate daily. In this way it differs from the ONE Investment fund whose price change in response to changes in the value of underlying investments. Returns for individual accounts holding HISA will not be presented in the report beyond what is disclosed in the executive summary. HISA balances held in the Prudent Investor Offering reflect MNRI and will be under the control of the ONE JIB.

Holdings: the ONE Investment funds or HISA Balances held in client accounts.

Inception Date

The inception is the first date that an investment was made. For each account, this will be the first time funds were transferred in; for funds offered by ONE Investment, it is the date the funds started. For ONE JIB Founders, the Inception date is July 2, 2020.



Income

Income is a cash flow generated by an investment and normally includes interest on bonds and dividends on stocks. It is differentiated from capital gains, which also contribute to returns, but which are not considered income.

Investment Manager

Investment managers are external firms hired by ONE Investment to create funds to our specifications. These are MFS Investment Management Canada for Canadian fixed income, Manulife Asset Management for global fixed income, Guardian Capital Group Ltd for Canadian equity, and Mawer Investment Management Ltd for global equity.

Market Value

The value of an investment at current market prices, calculated by multiplying the Price (defined below) by the number of units held.

ONE Joint Investment Board (ONE JIB)

The joint board established by founding municipalities as a municipal services board under section 202 of the Act as required under Part II of the Regulation, and is the duly appointed Joint Investment Board for the municipality, as constituted from time to time and acting pursuant to the Terms of Reference set out in the ONE JIB Agreement.



Outcome

Outcome means, in the context of the Investment Plan, the same thing as 'solution'. Investment Outcomes are a set of investment allocations with varying risk/return characteristics. The Outcomes assigned to each municipal investor are intended to reflect the needs and circumstances of the municipality. ONE JIB has five pre-defined basic outcomes:

Cash:

The Cash Outcome is designed for investments with a time horizon of less than 3 years. Preservation of capital and liquidity are the highest priorities. Investments allocated to this outcome are expected to be transferred back to the care and control of the municipal treasurer when the funds are reclassified as MRI.

Contingency:

The Contingency outcome is designed for investing contingency reserves. The funds in this outcome may be drawn upon to meet unexpected needs and infrequent events. The investment horizon for this outcome is typically greater than 5 years, with an emphasis placed on long-term growth and preservation of purchasing power is a key consideration.

Asset Management Reserves:

The Asset Management Reserve Outcome is specifically designed for very long investment horizons with a well-defined purpose. Allocations to this Outcome are intended to generate returns to help fund asset management objectives. The long-term nature of asset management reserves allows this Outcome to emphasize long-term growth.

Stable Return:

The Stable Return Outcome is designed to provide an annual income while preserving the value of the principal investment. The principal amount is often invested in perpetuity with no intent to withdraw for the foreseeable future. This outcome is frequently used by municipalities looking to replace the income stream of a utility that has been sold, with some or all proceeds of the sale acting as the principal.



Target Date:

The Target Date Outcomes are designed for contributions toward planned capital projects. There are three target date designs for different time horizons: 3 to 5 years; 5 to 10 years; and greater than 10 years. For capital projects in the 3-to-5-year range, preservation of capital is prioritized. For projects in the 5-to-10-year range, emphasis is placed on inflation mitigation and meeting target funding requirements. For projects in the greater-than-10-year range, emphasis is placed on longer-term inflation adjusted growth.

Price

The price of ONE funds is the unit price at a point in time, also known as the net asset value, which is calculated daily by CIBC Mellon. This price takes into account the last traded prices of all securities held by the manager, the bid/ask spread where no recent trade is available and a daily accrual for all fees including investment management and administration.

Prudent Investor Standard

The standard requiring ONE JIB, when investing money under section 418.1 of the Act, to exercise the care, skill, diligence and judgement that a prudent investor would exercise in making such an investment but does not restrict the securities in which a municipality can invest. The Prudent Investor standard applies to the entire portfolio of Long-Term Funds under control of ONE JIB rather than to individual securities.

Quality

This statistic refers to the creditworthiness of bonds based on ratings provided by bond rating agencies such as S&P, DBRS, Fitch and Moody's. The highest quality bonds are rated AAA and range down from there to AA, A and BBB, all of which are investment grade ratings. Ratings below BBB are considered high yield. The lower a credit rating, the higher a bond's yield to maturity and commensurate risk of default on interest payments or principal. The credit rating on an entire fund is calculated as a weighted average.

Realized and Unrealized Gains

Capital gains reflect the movement in the Price of investments as they rise over time relative to their average Unit Cost. Negative gains are losses, meaning that the Price of the units in the account is lower than the average Price paid for them (Unit Cost). Because gains / losses are calculated based on net asset values, they are diminished by the amount of fees. (Please see Fees, Price and Unit Cost.)



- Unrealized gains exist "on paper" until the investment is sold in return for cash, at which point they become realized.
- **Realized gains** are generated by withdrawals from accounts during the time period in question based on the unit Price compared to the Unit Cost.

Returns

Returns measure the percentage increment in value generated by investments over a period of time. Unless otherwise noted, time-weighted total returns are reported here, which include all forms of income and capital gains. There are different aspects to return calculations explained below.

- Calendar Year Return: reflects the total return generated by investments in the specified year any between January 1 to December 31.
- Annualized Returns: the total return generated by investments in each year for holding periods greater than one year. Annualized returns are the geometric average over a multi-year period, meaning they represent the compound return. For periods of one year or less, the actual return is shown without the effect of compounding.
- Returns in this report are calculated net of fees based on the Prices of the ONE Investment funds. These are calculated daily by CIBC
 Mellon and take into account all fees and costs associated with managing the fund.
- Return details in this report do not account for fee discounts that may apply for some Prudent Investor clients.
- Time-weighted returns: returns in this report are time-weighted in order for them to be compared to the benchmarks. Time-weighted returns are calculated in a way that excludes the effect of the timing of contributions and withdrawals (cash flows) from the fund. (To capture the effect of cash flows and measure their impact on returns, investors would instead need use dollar-weighted return calculations.)

Unit Cost

Unit Cost is the weighted average Price paid for all the Fund units held in the account and reflects the impact of units bought and sold over time.

Unrealized Gains: Please see Realized and Unrealized Gains

Value Added: The return generated by an investment manager above (or below, if negative) the benchmark.

Year to Date: The time period beginning January 1 and ending at the most recent quarter end.