Financial Tools

		Action Steps			Workshop			
ltem	Immediate (2026)	Short-Term (2027-2028)	Medium-Term (2029 - 2031)	Responsibility	Feedback*	Investment**	City Priority**	
1. Exemptions on permit fees					7 votes All tax/rebate schemes were popular			
2. Property tax increment grants and rebates					7 votes All tax/rebate schemes were popular			
3. Multi-residential and affordable housing tax rates					5 votes All tax/rebate schemes were popular			
4. Municipal capital facilities & municipal housing facility by-law					3 votes All tax/rebate schemes were popular			
5. Vacant home / land taxes					7 votes All tax/rebate schemes were popular			

*voting asked for top three choices (19 guests at the workshop on Oct 23, 2025), see What We Heard for full details of table discussions

**Investment & Priority Legend

Investment (Estimated): Minimal: Under \$100,000 Moderate: \$100,000 to \$500,000 Major: More than \$500,000

Priority: Scale from 1 to 5

Financial Tools

ltem		Action Steps			Workshop		
	Immediate (2026)	Short-Term (2027-2028)	Medium-Term (2029 - 2031)	Responsibility	Feedback*	Investment**	City Priority**
6. Municipal service rebates					5 votes All tax/rebate schemes were popular		
7. Affordable housing reserve funds and grants Existing Program: Affordable Rental Housing Funding Program					8 votes		
8. Seed funding for affordable housing projects					11 votes Could also apply to renovation projects		
9. Existing housing grants through the Housing & Strategic Core Areas Community Improvement Plans					NEW		

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**Investment & Priority Legend

| Investment (Estimated): Minimal: Under \$100,000 Moderate: \$100,000 to \$500,000 Major: More than \$500,000 Major: Mo

Zoning Tools

		Action Steps			Workshop			
ltem	Immediate (2026)	Short-Term (2027-2028)	Medium-Term (2029 - 2031)	Responsibility	Feedback*	Investment**	City Priority**	
1. Prezoning					7 votes Seen as a way to increase access to land			
2. Upzoning					11 votes			
3. Parking reform					5 votes Led to discussions of public transit quality			
4. Inclusionary zoning					10 votes			
Limitations under the Planning Act currently restrict Thunder Bay's ability to use this tool.								
5. Streamlining development processes					15 votes			

^{*}voting asked for top three choices (19 guests at the workshop on Oct 23, 2025), see What We Heard for full details of table discussions

**Investment & Priority Legend

| Investment (Estimated): Minimal: Under \$100,000 Moderate: \$100,000 to \$500,000 Major: More than \$500,000 Major: Mo

Other Tools

		Action Steps			Workshop		
Item	Immediate (2026)	Short-Term (2027-2028)	Medium-Term (2029 - 2031)	Responsibility	Feedback*	Investment**	City Priority**
1. Rental conversion policies					1 vote		
2. Leveraging public lands for housing					12 votes		
3. Land banking and housing acquisition					10 votes		
4. Counter-NIMBY strategy					10 votes Addresses a persistent problem in TBay		

*voting asked for top three choices (19 guests at the workshop on Oct 23, 2025), see What We Heard for full details of table discussions

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**Investment & Priority Legend

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**Investment (Estimated): Minimal: Under \$100,000 Moderate: \$100,000 to \$500,000 Major: More than \$500,000

Priority: Scale from 1 to 5

5. Partner with Indigenous			<mark>8 votes</mark>		
and newcomer					
organizations					

Other Tools

ltem		Action Steps		Workshop			
	Immediate (2026)	Short-Term (2027-2028)	Medium-Term (2029 - 2031)	Responsibility	Feedback*	Investment**	City Priority**
6. Municipal arms-length development corporations					6 votes Very popular idea in discussion despite low poll		
7. Short-term rental regulation					2 votes		

*voting asked for top three choices (19 guests at the workshop on Oct 23, 2025), see What We Heard for full details of table discussions

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**Investment & Priority Legend

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Priority: Scale from 1 to 5