Attachment 1
The City of Thunder Bay
2025 Q3 Financial Report Update by Division

	Budget	Actual	Variance F/(U)	Note
CORPORATE REVENUES ($M)				
Tax Revenues	241.7	241.7	-	
Grants	41.1	41.1	-	
Other Revenues	32.3	33.0	0.7	*1*
TOTAL CORPORATE REVENUES	**315.1**	**315.8**	**0.7**	
EXPENDITURES ($M)				
CITY SERVICES				
Mayor and City Council				
Mayor's Office	0.4	0.4	-	
City Council	0.9	0.9	-	
City Manager's Department				
City Manager's Office	0.7	0.8	(0.1)	
City Clerks	2.6	2.5	0.1	
Human Resources	5.4	5.4	-	
City Solicitor	1.6	1.7	(0.1)	
Corporate Services				
Administration	0.6	0.5	0.1	
Finance	2.0	1.9	0.1	
Revenue	1.6	1.1	0.5	*2*
Corporate Information Technology	4.9	4.7	0.2	
Internal Audit	0.3	0.2	0.1	
Licensing and Enforcement	1.7	1.4	0.3	
Supply Management	1.5	1.5	-	
Community Services				
Administration	0.4	0.3	0.1	
Arts and Heritage	3.1	3.1	-	
Central Support	1.7	1.7	-	
Child Care	1.1	0.6	0.5	*3*
Facilities	0.9	1.0	(0.1)	
Fleet	0.5	0.7	(0.2)	
Recreation and Culture	11.3	11.5	(0.2)	
Transit	15.2	15.2	-	
Long Term Care and Senior Services	6.0	5.1	0.9	*4*
Superior North EMS	13.9	13.5	0.4	*5*
Infrastructure, Development, and Operations				
Administration (including Central Support)	1.9	1.8	0.1	
Engineering and Operations	1.9	1.9	-	
Capital Facilities Construction	0.8	0.8	-	
Roads	18.0	18.4	(0.4)	*6*
Parks	9.8	10.1	(0.3)	
Solid Waste	8.6	8.4	0.2	
Thunder Bay Fire Rescue	39.4	39.2	0.2	
Growth				
Administration	0.6	0.7	(0.1)	
Corporate Communication & Community Engagement	0.5	0.5	-	
Development Services	2.9	2.6	0.3	
Strategic Initiative and Engagement	2.9	2.9	-	
Corporation Expenditures				
General	32.3	34.4	(2.1)	*7*
SUBTOTAL CITY SERVICES	**198.0**	**197.4**	**0.5**	
LOCAL BOARDS AND AGENCIES				
The District of Thunder Bay Social Services Administration Board	18.6	18.6	-	
Thunder Bay District Health Unit	3.0	3.0	-	
Lakehead Region Conservation Authority	1.8	1.8	-	
Police Services Operations	59.4	60.3	(0.9)	
Police Services Board	0.9	1.1	(0.2)	
Thunder Bay Public Library	7.2	7.2	-	
Community Economic Development Commission	3.1	2.8	0.3	
Business Improvement Areas	0.2	0.2	-	
Victoriaville Centre	0.3	0.4	(0.1)	
SUBTOTAL LOCAL BOARDS AND AGENCIES	**94.5**	**95.4**	**(0.9)**	
CAPITAL OUT OF REVENUE	**22.6**	**22.6**	**-**	
TOTAL EXPENDITURES	**315.1**	**315.5**	**(0.4)**	
FAVOURABLE/(UNFAVOURABLE)	**-**	**0.3**	**0.3**	