



Central Ave. Generating Facility

Consultation and Engagement Plan
Summary

October 10, 2025

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Executive Summary

Versorium Energy Ltd. ("Versorium") is proposing to develop, construct, own and operate the Central Ave. Generating Facility (the "Project"). The Project is located on private land currently owned by Canada Malting Co. Ltd. The Project is capable of generating up to 31 MW of electricity while also supplying thermal energy to Canada Malting Co. Ltd.

In support of obtaining a Municipal Support Resolution from the City of Thunder Bay, Versorium implemented and carried out a project specific Community Engagement Plan ("CEP"). Engagement activities included:

- Notification and discussion with landowners, residents, businesses, and other parties within a 300-metre radius of the Project site;
- Notification and engagement with Fort William First Nation, Red Sky Métis Independent Nation, Métis Nation of Ontario, and Chi Mino Ozhitowin;
- Engagement and discussion with City of Thunder Bay staff and elected officials;
- Publication of a public notice for the Project in the Chronicle-Journal;
- Posting project information on Versorium's corporate website;
- Hosting a public open house in the City of Thunder Bay; and
- Presenting the Project at the City's Growth Standing Committee.

Versorium received feedback from open house attendees and through written submissions from members of the public via email and Versorium's website. Stakeholders raised questions about the Project's scope, community and economic impacts, and environmental impacts.

Overall, feedback was positive, and no opposition to the Project was expressed. Stakeholders were supportive of the Project's location, collaboration with Canada Malting Co. Ltd, and its potential contributions to the local community.

All questions and comments were addressed, and at the time of this report, no outstanding or unresolved concerns remain.

Project Background

Versorium is proposing to develop, construct, own and operate the Central Ave. Generating Facility. The Project is located on private land currently owned by Canada Malting Co. Ltd. The land is currently zoned for industrial use and is a good fit for a development of this nature.

The Project is capable of generating up to 31 MW of electricity while also supply thermal energy to Canada Malting Co. Ltd.

The Project is being designed using up to eight Jenbacher natural gas-fired engines, which will include four J620 model engines with a nominal capacity of 3.3 MW each, and four J624 model engines with a nominal capacity of 4.5 MW each, two electrical switchgear buildings and two step-up transformers.

In addition, the Project will include two overhead distribution lines connecting to the existing Synergy North distribution system, a tie-in to the existing Enbridge natural gas system, a thermal hot water storage tank and pipeline to deliver thermal energy to Canada Malting Co. Ltd, and finally an access and approach to accommodate facility access. The Project's engines and electrical switchgear will be housed in sound attenuated modules to ensure compliance with provincial noise guidelines at nearby receptors.

Versorium is working with Enerflex Ltd. ("Enerflex"). Enerflex advanced early-stage development activities, including engagement with Indigenous communities and organizations and other key stakeholders, and laid important groundwork for the Project's progression. Enerflex will continue to play a central role as the Project's Engineering, Procurement, and Construction ("EPC") contractor. This structure provides continuity from the Project's inception through to commercial operation, while ensuring efficient execution and long-term operational certainty.

Versorium is developing the Project to compete in the Independent Electricity System Operator's (IESO) Long-Term Procurement process, known as LT2. This procurement, issued under the direction of the Minister of Energy and Electrification, is designed to secure new energy and capacity resources to meet future system needs. The LT2 procurement consists of two streams: Energy and Capacity, with each serving distinct purposes. The Energy Stream is focused on procuring primarily intermittent, non-emitting resources such as wind and solar. The Capacity Stream, by contrast, is intended to secure battery storage and natural gas resources that are available as needed to ensure a reliable electricity grid.

With electricity demand in Ontario projected to increase by 75% by 2050, the IESO plans to award contracts under both streams of LT2 through four separate procurement windows between 2025 and 2028. Versorium intends to participate in the Capacity Stream's first window, with a bid submission due in December 2025. If the Project is successful and the IESO awards Versorium a contract, the Project will advance through the required municipal, provincial, and federal regulatory processes, with operations targeted to begin by 2030.

Consultation and Engagement Plan Summary

Versorium carried out consultation and engagement activities in accordance with the Project-specific CEP prepared for the Project. The CEP, provided in *Appendix 1*, outlines the principles, methods, and timelines guiding stakeholder engagement and demonstrates Versorium's commitment to transparent, inclusive, and meaningful consultation throughout all stages of the Project.

To date, twenty-one (21) stakeholders provided feedback on the Project. Input was received through several channels, including at the Public Open House via participant registration and survey forms, Versorium's dedicated engagement email address, Versorium's website contact form and direct communication/discussions with Versorium staff.

Overall, feedback from stakeholders has been constructive and supportive, reflecting strong local interest in and endorsement of the Project. Stakeholders valued the opportunity to engage with the Project team, learn about the collaboration with Canada Malting Co. Ltd., and understand how the facility will contribute to community and economic development.

To date, no opposition to the Project has been expressed to Versorium and at the time of this report, no outstanding or unresolved concerns have been identified.

Versorium values the constructive input received and remains committed to maintaining open, two-way communication with the community, Indigenous communities and organizations, and local authorities as the Project advances through the IESO LT2 procurement process and subsequent project stages.

Stakeholder Groups

Versorium identified four primary stakeholder groups for consultation and engagement:

Directly Affected – Landowners, residents, businesses, and other parties within a 300-metre radius of the Project site. Fifteen (15) directly affected stakeholders were identified and included in the CEP.

Indigenous Communities and Organizations – Four Indigenous communities and organizations were identified for engagement:

- Fort William First Nation
- Red Sky Métis Independent Nation
- Métis Nation of Ontario
- Chi Mino Ozhitoowin

Local Authorities – City of Thunder Bay Planning Services, Development, and Permitting staff were engaged to discuss consultation expectations, project timelines, and the process for obtaining a Municipal Support Resolution.

Indirectly Affected – The broader Thunder Bay community was notified and invited to participate through public notices, website updates, and a public open house.

Consultation and Engagement Activities

Versorium initiated formal CEP activities in August 2025, with engagement extending through October 2025. Key engagement activities included:

Project Introduction Package

An introductory package which included a letter, project brochure, and map was mailed to directly affected stakeholders, Indigenous communities and organizations, and local authorities the week of September 8, 2025.

The materials provided detailed project information and invited recipients to attend the public open house.

Company Website

A dedicated webpage was launched in early September, providing accessible project information, including the brochure, maps, key dates, contact details, and feedback channels.

Information boards displayed at the public open house were also made available.

Municipal Meetings

Versorium presented to the City of Thunder Bay Growth Standing Committee on September 23, 2025, and will attend the October 28, 2025 Growth Standing Committee meeting and the November 4, 2025 City Council meeting, in support of securing a Municipal Support Resolution. These public forums provide an opportunity for open dialogue with elected officials and local residents.

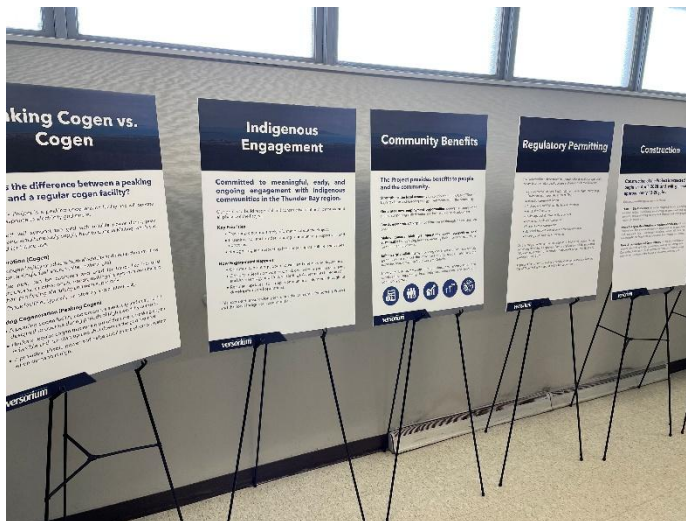
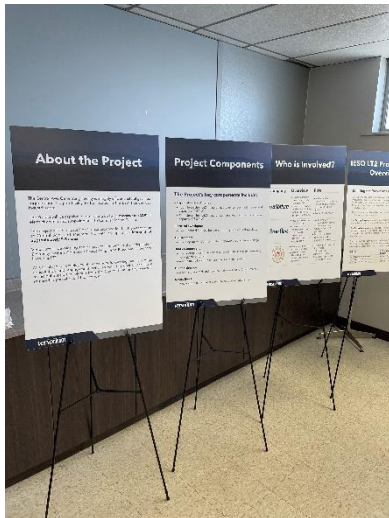
Public Open House

A public open house was held on September 24, 2025, from 11:00 a.m. to 8:00 p.m., providing an opportunity for community members to meet the Project team, review information materials, and share feedback. The event featured large-format information boards, maps, and technical information outlining key aspects of the Project such as siting, equipment, impacts, and community benefits. Subject matter experts from Versorium and its partners were available throughout the day to answer questions and discuss specific topics in greater detail.

The open house was well attended, with approximately thirty (30) community members visiting the event and 12 participants completing a registration and survey form. The atmosphere was constructive and positive, with attendees expressing interest in how the Project would contribute to local job creation, economic benefits, and the collaboration with Canada Malting Co. Ltd.

Feedback received during the session was positive. Attendees appreciated the clarity of the information presented, the transparency of the consultation process, and the availability of knowledgeable staff to answer questions. Importantly, no attendees expressed opposition to the Project during the public open house.

Below are photographs of the public open house large-format information boards.



Ongoing Engagement

Following the open house and municipal meetings, Versorium will continue engagement activities through the LT2 procurement process and beyond, including additional communications at key project milestones.

Stakeholder Feedback

Opportunities to Provide Feedback

Stakeholders were invited to provide feedback through multiple channels:

- Project information packages;
- The company's project webpage;
- Direct phone and email contact;
- Municipal presentations; and
- The public open house.

Stakeholders were provided at least 14 calendar days notice to review and respond to project information prior to the open house.

Versorium remains committed to continuing this open feedback process throughout the IESO LT2 procurement and beyond.

Reaching Local Stakeholders

Local stakeholders were informed through:

- Public notices of the public open house were published in *The Chronicle-Journal* in the September 10th and September 17th editions;
- Project Information Packages to property owners and residents within the 300-metre radius of the Project site via hand delivery of Project Information Packages and direct mailing through the City of Thunder Bay's Planning and Development department;
- Project Information Packages to Indigenous communities and organizations, and local authorities including staff and elected officials;
- Online access to project information and updates; and
- In-person opportunities at public meetings and the public open house.

This integrated strategy ensured broad and equitable access to project information.

Tracking Feedback

Versorium maintained confidential internal tracking forms to document consultation and engagement activities. These forms record:

- Feedback received from stakeholders;
- Versorium's response to stakeholder feedback; and
- Follow-up actions taken and outcomes.

At the Public Open House, attendees were invited to complete participant registration and survey forms, providing an additional opportunity to capture input and comments directly from community members.

All feedback and associated actions are securely stored in Versorium's internal database to support transparency, accountability, and effective record-keeping. Tracking and documentation of stakeholder engagement will continue throughout the life of the Project.

Summary of Feedback Received

To date, twenty-one (21) stakeholders provided feedback on the Project. Input was received through several channels, including at the Public Open House via participant registration and survey forms, Versorium's dedicated engagement email address, Versorium's website contact form and direct communication/discussions with Versorium staff.

Overall, comments were positive and reflected support for the Project's potential to deliver local community and economic benefits, collaboration with Canada Malting Co. Ltd. and potential for future energy transition opportunities.

At the time of this report, no outstanding or unresolved concerns have been identified.

A detailed summary of feedback and Versorium's responses is provided in *Table 1: Summary of Feedback Received and Addressed*.

Commitment to Ongoing Consultation

Versorium remains committed to open, transparent, and ongoing consultation with all stakeholders as the Project advances through the IESO LT2 procurement process, subsequent permitting, and eventual construction and operation, should Versorium be successful in its LT2 bid. Updates and opportunities for engagement will continue at all key project milestones.

Table 1: Summary of Feedback Received and Addressed

Stakeholder¹	Contact Summary	Feedback Received	Action/Resolution	Issues Outstanding
Fort William First Nation ("FWFN")	In January and February 2025, Versorium's project partner, Enerflex emailed FWFN to provide a high-level overview of the LT2 process and the Project. In June, the Economic Development Manager suggested we discuss the project with Chi Mino Ozhitoowin. On September 8th, Versorium followed up with FWFN via email to provide a Project Information Package. Versorium followed up on October 6th to confirm if FWFN would like to meet to discuss the Project in detail. Fort William First Nation responded on September 8th to advise they would be meeting to review the details of the Project.	No feedback received to-date.	No action or resolution is required.	No outstanding questions, comments or concerns.
Chi Mino Ozhitoowin ("CMO")	In June, Versorium's project partner, Enerflex contacted CMO to discuss the Project. In August, CMO's Economic Business Officer followed up to suggest a virtual meeting to discuss the LT2 process and Project. On September 8th, Versorium followed up with CMO via email to provide a Project Information Package.	CMO provided the following comments: 1. Interested in potential equity stake opportunities. 2. Interested in potential business opportunities during construction of the Project.	Versorium scheduled a meeting with CMO on September 24 th and discussed Project and possibilities for partnership and business opportunities during construction.	Versorium committed to communicating updates as the Project advances and further discussions with CMO regarding possible partnership

¹ Names have been redacted to protect individual privacy.

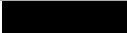
	CMO responded on September 8 th to provide a copy of their JV partner and business directory and request an in-person meeting with Versorium during the week of the public open house.			and business opportunities.
Metis Nation of Ontario ("MNO")	On September 8th, Versorium contacted MNO via email to provide a Project Information Package. MNO responded on September 9th to request a virtual meeting with the Region 2 Consultation Committee to facilitate information exchange and discuss any questions or comments they may have. Versorium suggested scheduling a meeting with MNO following IESO notifying successful candidates of LT2 in June 2026. On September 10th, MNO agreed that postponing engagement until June/July 2026.	No feedback received to-date.	No action or resolution is required.	Versorium committed to communicating updates as the Project advances and further discussions with MNO in June/July 2026.
Red Sky Métis Independent Nation ("RSMIN")	On September 8th, Versorium contacted RSMIN via email to provide a Project Information Package. On October 9th, RSMIN responded to Versorium's request for feedback.	RSMIN provided the following comments: 1. RSMIN community supports the decision to build a cogeneration project. 2. RSMIN has concerns regarding environmental impacts, including air quality impacts and water impacts. 3. RSMIN requested they be notified of any archaeological discoveries on-site.	Versorium responded directly to RSMIN with the following comments: 1. Advised the Project would include the addition of a Selective Catalytic Reduction System and confirmed that ongoing monitoring would continue in	Versorium offered to arrange a meeting to discuss the Project and RSMIN's comments in more detail. No outstanding questions,

			operations to ensure compliance. 2. Advised the Project operates on a closed loop system, requires no take water permits, and the coolant system is designed to not release any water or coolant. 3. Advised that Archaeology and Cultural Heritage Assessment would be completed and any findings would be reported.	comments or concerns.
Thunder Bay Community Economic Development Commission ("CEDC")	CEDC emailed the City of Thunder' Bay's Planning and Development group on September 17th to provide support for the Project from an economic standpoint. Versorium followed up with CEDC on September 18th to schedule a meeting.	CEDC provided the following comments: 1. A natural gas-fired cogeneration facility can be a powerful driver of local growth 2. It will help to attract and retain energy-intensive businesses by contributing additional megawattage to the grid. 3. Construction and ongoing operation of the facility will also generate direct and indirect employment opportunities, and this particular project will support Canada Malting in their own decarbonization efforts.	Versorium met with CEDC on September 25th to discuss the Project and potential synergies.	No outstanding questions, comments or concerns.

		4. The project will be located on an underutilized piece of heavy industrial land, promoting infill.		
	On September 16th, a stakeholder submitted a request to schedule a meeting via Versorium's website. Versorium responded on September 18th to request a time to meet and both parties agreed to a meeting on September 24th during the public open house.	The stakeholder provided the following comments: 1. Interested in providing government relations and marketing/communication support.	Versorium discussed the Project and possible business opportunities with the stakeholder during the public open house.	No outstanding questions, comments or concerns.
	On September 16th, a stakeholder submitted a comment via Versorium's website. Versorium responded on October 6th.	The stakeholder provided the following comments: 1. Interested in providing announcements, recruiting notices via their local media outlet.	Versorium thanked the stakeholder providing the information and advises that their information would be kept on-hand for possible future needs.	No outstanding questions, comments or concerns.
	On September 25th, a stakeholder submitted a comment via Versorium's website. Versorium responded on October 6th.	The stakeholder provided the following comments: 1. Interested in future career opportunities.	Versorium added the stakeholder to their mailing list to share future Project updates.	No outstanding questions, comments or concerns.
Green Technology Metals ("GTM")	On September 25th, a stakeholder submitted an email to Versorium's dedicated engagement address to discuss details of our Project.	The stakeholder provided the following comments: 1. GTM has been studying the Midcontinent Terminal (490 Maureen St) as a potential site for a chemical conversion plant 2. Opportunity to discuss permitting challenges and cumulative effects of two emissions producing facilities.	Versorium met with the stakeholder on September 30th. Versorium and GTM agreed to keep each other informed of project development plans and to discuss the possibility of project synergies if the projects	No outstanding questions, comments or concerns.

			proceed to construction.	
	A stakeholder attended the open house on September 24th and was provided with an overview of the Project based on the informational materials provided. On September 26th, the stakeholder emailed Versorium's Manager of Consultation and Engagement to provide their support.	The stakeholder provided the following comments: 1. Efficiency of the Project to feed the existing power grid. 2. Collaborative energy use with Canada Malting Co. 3. Potential for conversion to green hydrogen as a fuel source in the future. 4. Suggest incorporating educational materials into classrooms, onsite and online.	Versorium responded to thank the stakeholder for their support and committed to sharing future Project updates.	No outstanding questions, comments or concerns.
Waterfront Trail Rotary Community Action Team	A stakeholder attended the open house on September 24th and discussed the planned Waterfront Trail expansion project and how it may be situated adjacent to the proposed project site. On September 26th, the stakeholder emailed Versorium's Manager of Consultation and Engagement to provide more information regarding the proposed trail expansion project including City of Thunder Bay Waterfront Improved Plan and map of the proposed trail expansion.	The stakeholder provided the following comments: 1. How does the Project plan to incorporate City of Thunder Bay planned waterfront trail expansion given the trail is expected to be along Maureen Street.	Versorium confirmed that the project likely wouldn't have an impact on the proposed trail expansion given the route is expected to along the east site of Maureen Street. Versorium committed to sharing future updates with the stakeholder if the Project advances.	No outstanding questions, comments or concerns.
	A directly affected stakeholder attended the open house on September 24 th .	The stakeholder provided the following comments: 1. The stakeholder owns land directly adjacent to the Project site and offered Versorium to view the land for a potential construction lay down area.	Versorium met with the stakeholder on September 25 th to tour their land and discuss possible business opportunities.	No outstanding questions, comments or concerns.

		2. Discussed possibility of utilizing their services for piling foundations.	Versorium committed to engaging further if the Project advances.	
██████	A stakeholder attended the open house on September 24 th .	The stakeholder provided the following comments: 1. Informative staff were able to answer all my questions. 2. Glad the company is investing in the Thunder Bay area. 3. Support the development of the Project.	Versorium discussed the Project with the stakeholder during the public open house.	No outstanding questions, comments or concerns.
██████	A stakeholder attended the open house on September 24 th .	The stakeholder provided the following comments: 1. Support the development of the Project.	Versorium discussed the Project with the stakeholder during the public open house.	No outstanding questions, comments or concerns.
██████	A stakeholder attended the open house on September 24 th .	The stakeholder requested more information regarding the Project.	Versorium added the stakeholder to their mailing list to share future Project updates.	No outstanding questions, comments or concerns.
██████	A stakeholder attended the open house on September 24 th .	No feedback received to-date.	No action or resolution is required.	No outstanding questions, comments or concerns.
██████	A stakeholder attended the open house on September 24 th .	The stakeholder provided the following comments: 1. Questions regarding emissions and local jobs. 2. Support the development of the Project.	Versorium spoke with the stakeholder regarding the Project and how it related to their concerns regarding emissions and the potential for local jobs created in the community as a result of the Project.	The stakeholder was satisfied with the response received from Versorium at the public open house and has no

				outstanding questions, comments or concerns.
	A stakeholder attended the open house on September 24 th	The stakeholder provided the following comments: 1. Support the development of the Project.	Versorium discussed the Project with the stakeholder during the public open house.	No outstanding questions, comments or concerns.
	A stakeholder attended the open house on September 24 th	The stakeholder provided the following comments: 1. Support the development of the Project.	Versorium discussed the Project with the stakeholder during the public open house.	No outstanding questions, comments or concerns.
	A stakeholder attended the open house on September 24 th	The stakeholder provided the following comments: 1. Support the development of the Project.	Versorium discussed the Project with the stakeholder during the public open house.	No outstanding questions, comments or concerns.
	A stakeholder attended the open house on September 24 th	The stakeholder provided the following comments: 1. Exciting project. More for the community. 2. Support the development of the Project.	Versorium discussed the Project with the stakeholder during the public open house.	No outstanding questions, comments or concerns.

Appendix 1: Consultation & Engagement Plan

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Central Ave. Generating Facility

Consultation and Engagement Plan

September 2025

Private and Confidential

Consultation & Engagement Plan Overview

Versorium has created this Consultation and Engagement Plan ("CEP") to meet the requirements outlined in the LT2 process in support of seeking a municipal support resolution for the Project.

It is important to note that this CEP is not intended to meet additional consultation and engagement requirements for municipal permits, environmental permits, or any other regulatory approvals required for the project. Any additional consultation and engagement processes that may be required, will be carried out following the IESO informing Versorium if it was successful in its LT2 bid.

This document describes how Versorium prepared the stakeholder lists, the consultation and engagement activities that have occurred and will occur throughout all stages of the Project, the engagement resources and materials used thus far and planned for ongoing engagement, and the feedback opportunities that Versorium has created and will continue to create and track throughout all stages of the Project.

Versorium is committed to open and transparent consultation and engagement with landowners, occupants, residents, businesses, and other parties, Indigenous communities and organizations, as well as with the broader public. Positive and long-lasting relationships with stakeholders are key to the successful development and operation of the Project.

Practices and processes for conducting meaningful and constructive consultation and engagement for the Project are guided by the following principles:

- Consultation and engagement activities will incorporate guidance from Ontario Environment and Energy's *D-6-3 Separation Distances* to determine the recommended distances between industrial areas and sensitive land uses to protect people and the environment.
- Consultation and engagement activities will incorporate guidance from the City of Thunder Bay's *Communications Tower Consultation-Policy 02-02-15* to determine community consultation;
- Consultation and engagement activities will incorporate industry best practices;
- Preparation of a project-specific CEP that aims to meet the needs of stakeholders in a specific jurisdiction;
- The roles of Versorium staff will be well understood and they will follow the practices and policies outlined in the CEP;
- Versorium will identify stakeholders who may have an interest in or who may be impacted by the Project during the development, construction, and operations phases;
- Versorium recognizes that it has a duty to educate individuals when carrying out consultation and engagement;
- Stakeholders should feel comfortable sharing their views and providing their feedback, and that Versorium is engaging in meaningful discussion;
- Consultation and engagement will be open and transparent and will invite stakeholders to ask questions and provide feedback on the Project;
- The information provided to stakeholders will be clear and concise and communicated in a way that is easy to understand;
- Feedback from stakeholders will be addressed in a timely manner with a goal of "closing the loop" on any questions, comments or concerns raised; and
- Outcomes of the CEP will be incorporated in decisions regarding the development, construction, and operation of the Project.

Stakeholder Group Identification

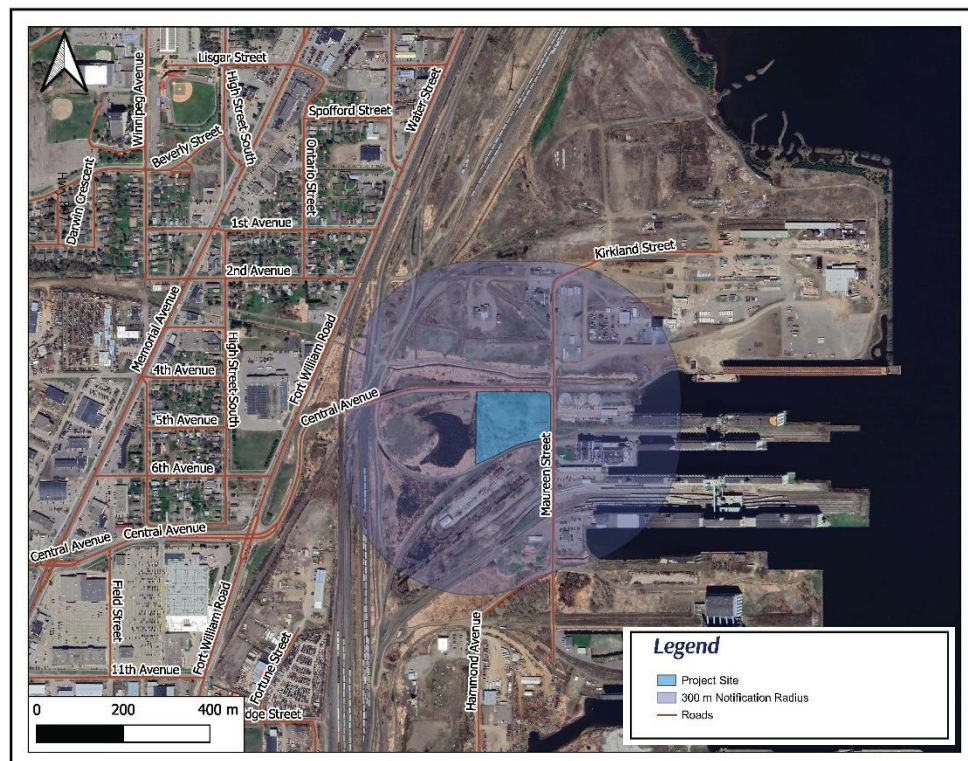
Directly Affected

Versorium identified and included all landowners, residents, occupants, businesses, and individuals who may be directly affected within a 300-metre radius of the Project. This distance was determined in discussions with the City of Thunder Bay planning staff based on the Ontario Ministry of Environment, Conservation and Parks' D-6-3 Separation Distances guideline and the City of Thunder Bay's Communications Tower Consultation Policy (02-02-15).

The methods used to identify those directly affected include:

- Obtaining publicly available address information using online mapping tools and cross-referencing with the Lakehead Conservation Authority's ArcGIS parcel screening tool;
- Utilizing local businesses to identify stakeholders within 300-metres of the Project;
- Coordinating with City of Thunder Bay Planning and Development staff to identify stakeholders within the 300-metre radius of the Project based on tax roll information;
- Reviewing publicly available municipal maps for land ownership and other parcel information; and

All individuals and businesses identified within this radius have been included in Versorium's stakeholder list and will receive consultation materials, project updates, and opportunities to provide feedback. A diagram illustrating those directly affected stakeholders within a 300-metre radius of the Project is shown below:



Indigenous Communities and Organizations

Versorium has identified four Indigenous communities and organizations for engagement:

- Fort William First Nation
- Red Sky Métis Independent Nation

- Métis Nation of Ontario
- Chi Mino Ozhitoowin

Early engagement with Fort William First Nation began in January 2025, and with Chi Mino Ozhitoowin in June 2025. These initial discussions were led by Enerflex during the Project's early development phase and established a foundation for ongoing dialogue. Building on this work, Versorium will:

- Re-engage with Fort William First Nation and Chi Mino Ozhitoowin;
- Initiate consultation with Red Sky Métis Independent Nation and the Métis Nation of Ontario; and
- Ensure each community has meaningful opportunities to review information, raise concerns, and contribute perspectives on Project planning.

Versorium is committed to open, transparent, and respectful engagement with Indigenous communities and organizations throughout the Project's development, regulatory review, construction, and operations.

Local Authorities

Versorium has engaged with the City of Thunder Bay's Planning and Development staff to:

- Share project details and timelines;
- Obtain guidance on consultation and engagement expectations;
- Provide an overview of the IESO LT2 procurement process; and
- Discuss the approach for securing a municipal support resolution to support Versorium's LT2 bid.

In addition, Versorium will provide a Project overview to the Councillor for the McKellar Ward and will deliver an overview of the Project at public meetings of the City of Thunder Bay's Growth Standing Committee and City Council. These forums ensure that information is accessible to both elected officials and the broader community, and that questions or comments can be addressed in an open and transparent setting.

Ongoing consultation will continue with municipal planning, development, and permitting staff to support the timely review of regulatory submissions and ensure compliance with local requirements.

Indirectly Affected

Versorium has identified the need to inform and engage the broader public who may be indirectly affected by the Project.

To reach these audiences, Versorium will:

- Publish a public notice of an open house in the Chronicle-Journal;
- Host a public open house; and
- Present project information at public meetings of the City of Thunder Bay's Growth Standing Committee and City Council.

By extending engagement to indirectly affected stakeholders, Versorium ensures that all interested parties—whether directly impacted or not—have the opportunity to stay informed, ask questions, and participate in the consultation and engagement process.

Consultation and Engagement Methods

To achieve effective consultation and engagement, Versorium's CEP combines a variety of tools to ensure stakeholders have clear, timely, and accessible opportunities to learn about the Project and provide input. The methods outlined below are designed to reach both directly and indirectly affected stakeholders, create transparent channels for communication, and build trust through early and meaningful dialogue.

Project Introduction Package

Versorium will initiate the Project's CEP by mailing an introduction package containing a letter, project brochure, and project map. The package will include a detailed overview of the Project, an invitation to attend the public open house, and a request for stakeholder feedback. This approach ensures that concerns or questions can be identified and addressed early in the process.

The introduction package will be mailed to stakeholders at least 14 days in advance of the public open house, scheduled for September 24th.

Packages will be distributed via Canada Post to:

- Directly affected stakeholders (within 300 metres)
- Indigenous communities and organizations; and
- Local authorities

A copy of the project introduction package is included in Appendix 2.

Company Website

Versorium's company website will serve as an accessible platform for information sharing throughout the duration of the Project. Project-specific webpages will include:

- The project brochure and map;
- Key dates and milestones;
- Notices of public consultation opportunities; and
- Contact information for providing feedback or requesting additional details.

Stakeholders with access to the company website include:

- Directly affected stakeholders (within 300 metres)
- Indigenous communities and organizations;
- Local authorities; and
- Indirectly affected stakeholders

Public Open House

A public open house will be held on September 24th to provide community members with an opportunity to review project details, ask questions, and share feedback in person. The event will feature storyboards outlining key aspects of the Project, including siting, environmental considerations, permitting, and community benefits.

To complement the visual materials, Versorium will have a team of subject matter experts on hand to engage directly with attendees. Versorium's core team has a combined 70 years of experience in the electricity sector, with expertise spanning permitting and regulatory processes, stakeholder relations, engineering, construction, interconnection, and operations. This depth of knowledge ensures that questions and concerns can be addressed promptly and thoroughly during the session.

Stakeholders invited or able to attend the public open house include:

- Directly affected stakeholders (within 300 metres)
- Indigenous communities and organizations;

- Local authorities; and
- Indirectly affected stakeholders

Municipal Meetings

In addition to the public open house, Versorium will present the Project at public meetings of the City of Thunder Bay's Growth Standing Committee and City Council. These forums provide a transparent and accessible platform to share information with elected officials and the broader public, while also creating opportunities to address questions in an open setting.

Participation in these meetings underscores Versorium's commitment to ensuring that project information is available through established and trusted municipal channels.

Stakeholders reached through municipal meetings include:

- Local authorities;
- Directly affected stakeholders;
- Indirectly affected stakeholders; and
- Indigenous communities and organizations

Ongoing Consultation and Engagement

As part of its commitment to open and transparent engagement, Versorium will continue consultation and engagement activities throughout all stages of the Project. Project updates will be provided prior to the commencement of construction and at other key project milestones. Ongoing dialogue will be maintained with local authorities as needed, and routine communications with stakeholders will continue throughout the life of the Project.

Any additional consultation or engagement processes required for municipal permits, environmental permits, or any other regulatory approvals will be carried out following notification from the IESO regarding the outcome of Versorium's LT2 bid.

This ongoing engagement ensures that stakeholders remain informed, that emerging concerns are addressed promptly, and that Versorium maintains an open, transparent, and responsive relationship with the community throughout all phases of the Project.

Consultation and Engagement Timeline

The following table outlines the sequence of consultation and engagement activities planned for the Project. This schedule ensures that stakeholders are provided with timely information, clear opportunities to provide feedback, and ongoing access to project updates throughout the development process.

Activity	Stakeholder Groups	Target Date	Notes
Project Introduction Package Mailed	Directly affected stakeholders, Indigenous communities and organizations, local authorities	Week of Sept 8, 2025	- Includes introduction letter, project brochure, project map, and open house invitation - Mailed at least 14 days in advance of the open house
Public notice in Chronicle-Journal	All stakeholder groups	Week of Sept 8, 2025	Published at least 14 days in advance of the open house
Website Launch of Project Information	All stakeholder groups	Week of Sept 8, 2025	Dedicated webpage with project materials, contact details, and updates
Public Open House	All stakeholder groups	September 24, 2025	In-person event with storyboards and Versorium subject matter experts
City of Thunder Bay Growth Standing Committee Meeting	All stakeholder groups	September 23, 2025	Public meeting; opportunity for questions and discussion
City of Thunder Bay Council Meeting	All stakeholder groups	November 4, 2025	Public meeting; seek municipal support
Ongoing engagement and follow-up	All stakeholder groups	Ongoing (post-open house and municipal meetings)	Responses to inquiries, website updates, additional meetings as required

Stakeholder Feedback

Versorium sought stakeholder feedback on the proposed project and committed to tracking the feedback that was received.

Opportunity to Provide Feedback

Versorium is committed to ensuring that stakeholders have clear and meaningful opportunities to provide feedback throughout all stages of the Project. Stakeholders are invited to ask questions, provide input, or raise concerns at any time.

Stakeholders are provided adequate time to review materials and respond to information shared by Versorium, including project updates, notices of public meetings, and other consultation activities. Feedback will continue to be sought and considered throughout project development, construction, and operations.

Tracking Feedback

Confidential stakeholder tracking forms will be utilized to summarize feedback received, record Versorium's response to that feedback, and identify any follow-up items that may be required to resolve a question, comment, or concern, and close the loop with stakeholders.

Tracking forms will be maintained in the company's internal database.

Tracking of consultation and engagement activities will continue through all stages of the project from development through to operations.

Appendix 2: Project Information Package

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