



Committee of the Whole Meeting
Additional Information

Monday, July 14, 2025, 6:30 p.m.
S.H. Blake Memorial Auditorium

Pages

8. Reports of Municipal Officers

8.5 Automated Meter Reading Case Study

- *8.5.1 Automated Meter Reading Case Study
Confidential Memorandum from Erin Anderson, Manager-
Employee Relations, dated July 8, 2025 relative to Report
234-2025-Infrastructure & Operations-Environment.
(Distributed separately on Thursday, July 10, 2025 to
Members of Council, City Manager, City Solicitor,
Commissioner -Corporate Services & City Treasurer, and
Commissioner - Infrastructure & Operations only)

12. Reports of Municipal Officers

12.1 Report Back - Temporary Shelter Village Initiative - Alternate Locations

- *12.1.1 Report Back - Temporary Shelter Village Initiative - Alternate
Locations
Memorandum from Director - Strategy & Engagement
Cynthia Olsen dated July 9, 2025 requesting the opportunity
to provide a presentation. (Distributed separately on
Thursday, July 10, 2025)

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Correspondence received from Thunder Bay Counselling
dated June 27, 2025 relative to the Temporary Shelter
Village Initiative. (Distributed separately on Thursday, July
10, 2025)

Correspondence received from Alpha Court dated July 6,
2025 relative to the Temporary Shelter Village Initiative.
(Distributed separately on Thursday, July 10, 2025)

Correspondence received from Thunder Bay Police Service dated July 8, 2025 relative to the Temporary Shelter Village Initiative. **(Distributed separately on Thursday, July 10, 2025)**

Correspondence received from Shelter House Thunder Bay dated July 9, 2025 relative to the Temporary Shelter Village Initiative. **(Distributed separately on Thursday, July 10, 2025)**

Correspondence received from BISNO dated July 9, 2025 relative to the Temporary Shelter Village Initiative. **(Distributed separately on Thursday, July 10, 2025)**

Correspondence received from United Way Thunder Bay dated July 10, 2025 relative to the Temporary Shelter Village Initiative. **(Distributed separately on Thursday, July 10, 2025)**

Correspondence received from John Howard Society dated July 10, 2025 relative to the Temporary Shelter Village Initiative. **(Distributed separately on Thursday, July 10, 2025)**

Correspondence received from Dew Drop Inn dated July 10, 2025 relative to the Temporary Shelter Village Initiative. **(Distributed separately on Thursday, July 10, 2025)**

Correspondence received from P.A.C.E. dated July 10, 2025 relative to the Temporary Shelter Village Initiative. **(Distributed separately on Thursday, July 10, 2025)**

Correspondence received from St. Joseph's Care Group dated July 10, 2025 relative to the Temporary Shelter Village Initiative. **(Distributed separately on Thursday, July 10, 2025)**

Correspondence from Ka-Na-Chi-Hih Healing Lodge dated July 10, 2025 relative to the Temporary Shelter Village Initiative. **(Distributed separately on Thursday, July 10, 2025)**

Correspondence received from Thunder Bay Indigenous Friendship Centre dated July 10, 2025 relative to the Temporary Shelter Village Initiative. **(Distributed separately on Thursday, July 10, 2025)**

Correspondence received from The Salvation Army relative to the Temporary Shelter Village Initiative. **(Distributed separately on Thursday, July 10, 2025)**

Correspondence received from Thunder Bay District Health Unit dated July 10, 2025 relative to the Temporary Shelter

Village Initiative. **(Distributed separately on Friday, July 11, 2025)**

Correspondence received from Kinna-Aweya Legal Clinic dated July 10, 2025 relative to the Temporary Shelter Village Initiative. **(Distributed separately on Friday, July 11, 2025)**

Correspondence received from Canadian Mental Health Association dated July 10, 2025 relative to the Temporary Shelter Village Initiative. **(Distributed separately on Friday, July 11, 2025)**

Correspondence received from Grace Place dated July 10, 2025 relative to the Temporary Shelter Village Initiative. **(Distributed separately on Friday, July 11, 2025)**

Correspondence received from NorWest Community Centre dated July 10, 2025 relative to the Temporary Shelter Village Initiative. **(Distributed separately on Friday, July 11, 2025)**

Correspondence received from Lutheran Community Care dated July 11, 2025 relative to the Temporary Shelter Village Initiative. **(Distributed separately on Friday, July 11, 2025)**

Correspondence received from City of Thunder Bay Indigenous Advisory Committee dated July 11, 2025 relative to the Temporary Shelter Village Initiative. **(Distributed separately on Friday, July 11, 2025)**

Correspondence received from Dr. David Kisselgoff dated July 9, 2025 requesting the opportunity to provide a deputation relative to the Temporary Shelter Village Initiative. **(Distributed separately on Thursday, July 10, 2025)**

Correspondence received from Jason Veltri, City of Thunder Bay Community Safety & Wellbeing Committee dated July 10, 2025 requesting the opportunity to provide a deputation relative to the Temporary Shelter Village Initiative. **(Distributed separately on Friday, July 11, 2025)**

Correspondence received from Aldo Ruberto, Fort William Business District BIA dated July 11, 2025 requesting the opportunity to provide a deputation relative to the Temporary Shelter Village Initiative. **(Distributed separately on Friday, July 11, 2025)**

15. New Business

***15.1 Establishment of Committee of the Whole - Closed Session - July 21, 2025**

The following resolution will be presented to establish Committee of the Whole – Closed Session Meeting on July 21, 2025:

THAT a Committee of the Whole – Closed Session meeting be scheduled for Monday, July 21, 2025 at 5:00 p.m. in order to receive information pursuant to the Municipal Act (Section 239 (2)) relative to:

(b) personal matters about an identifiable individual, including municipal or local board employees;

(c) a proposed or pending acquisition or disposition of land by the municipality or local board;

(h) information explicitly supplied in confidence to the municipality or local board by Canada, a province or territory or a Crown agency of any of them;

(i) a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization; and

(k) a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board. 2001, c. 25, s. 239.



Growth Department

Memorandum

TO:	Krista Power, Director – Legislative Services & City Clerk	FILE:
FROM:	Cynthia Olsen, Director – Strategy & Engagment - Growth	
DATE:	07/09/2025 (mm/dd/yyyy)	
SUBJECT:	Request for Presentation – Report Back – Temporary Shelter Village Initiative – Alternate Locations	
MEETING & DATE:	Committee of the Whole - 07/14/2025 (mm/dd/yyyy)	

I respectfully request the opportunity to make a presentation at the July 14, 2025 Committee of the Whole meeting to provide an overview of Report 239-2025-Growth – Strategy & Engagement - Report Back – Temporary Shelter Village Initiative – Alternate Locations.

Sincerely,

Cynthia Olsen
Director – Strategy & Engagement
Growth

June 27, 2025

Dear Mayor and Members of Council,

On behalf of Thunder Bay Counselling, I am writing to express our strong support for the City of Thunder Bay's Temporary Shelter Village Initiative and the recommended location at 114 Miles Street East.

As an organization dedicated to supporting quality of life through accessible, community-based services that promote mental health and well-being, we recognize the urgent need for safe, supportive, and stable shelter options in the Thunder Bay area. We believe in this initiative and see it as a meaningful step forward in improving the outcomes for those living unsheltered and addressing the immediate crisis at hand.

The proposed location at 114 Miles Street East would offer significant advantages due to its inherent proximity to public services, including a transit hub, food banks, and clothing assistance. We as an organization are particularly supportive of this project, as this location would make it easier for outreach teams to locate and support residents consistently, fostering stronger connections to health and mental wellness services. We see this project as a meaningful first step in advancing harm reduction for vulnerable individuals. By offering stability, dignity, and a safer environment, it helps reduce exposure to violence, theft, and unsafe conditions. Initiatives like this can also serve as a vital bridge to permanent housing, ultimately improving health and well-being.

We are open to exploring how our organization can collaborate with the City, the future operator, and other organizations to support residents and help foster a safer, cleaner, and better community for all.

We respectfully urge Council to approve the Miles Street location and thank you for your leadership in advancing compassionate and practical responses to homelessness.

Sincerely,



Nancy Chamberlain
Chief Executive Officer
Thunder Bay Counselling
807-684-1881
nancy.chamberlain@tbaycounselling.com



Mayor and Members of City Council
City of Thunder Bay
500 Donald Street East
Thunder Bay, ON P7E 5V3

July 6th, 2025

RE: Letter of Support – Temporary Shelter Village at 114 Miles Street East

Dear Mayor and Members of Council,

On behalf of Alpha Court, I am writing to express our support for the City of Thunder Bay's Temporary Shelter Village Initiative, including the recommended location at 114 Miles Street East. Alpha Court provides individualized, recovery-oriented support and housing for people who experience mental health or addiction challenges in Thunder Bay. Our organization recognizes the urgent necessity of implementing human rights-based, low-barrier responses to unsheltered homelessness in our community.

We further note that in the future, Alpha Court will be operating a similar but different initiative in the nearby area. Given this proximity, we are particularly interested in working collaboratively with the City, service partners, and the Temporary Shelter Village operator to support residents and promote the safety, security, and well-being of the surrounding neighbourhood.

In particular, we support this initiative and location because:

- The site is located near many supportive services and a known area for individuals who are currently unsheltered which helps reduce barriers to service connection.
- It offers a timely, practical solution that allows the City to act on urgently needed shelter capacity while longer-term solutions are developed.
- The project includes a focus on wraparound supports, connection to housing pathways, and community safety.
- Locating the Village at Miles Street will support coordinated service delivery, particularly amongst service providers located in the area.

We urge you to approve 114 Miles St E as the Village's location, and look forward to collaborating with the City and community partners to help ensure the success of this initiative and the safety of the surrounding area.

Sincerely,


Nicole Latour RSW, MPH

Executive Director



Thunder Bay Police Service

DARCY FLEURY, CHIEF OF POLICE

1200 Balmoral Street, Thunder Bay, ON P7B 5Z5

Tel: (807) 684-1304 • Fax: (807) 623-9242

July 8, 2025

Mayor K. Boshcoff and Members of City Council
City of Thunder Bay

Subject: Letter of Support for Temporary Village Initiative

Dear Mayor and Council,

On behalf of the Thunder Bay Police Service, I would like to express our support for the Temporary Village initiative as a temporary, transitional, and supportive approach to addressing the needs of individuals experiencing unsheltered homelessness. This initiative, coupled with the broader 10-Part Plan, represents a significant step forward in tackling the challenges of homelessness while balancing the needs of the community and addressing public safety concerns.

As a key partner, the Thunder Bay Police Service is committed to working collaboratively with the City and community stakeholders to ensure the effective implementation of these initiatives. We recognize the importance of providing safe, dignified, and temporary accommodations to individuals in encampments as part of a pathway to permanent housing and stability.

The Thunder Bay Police Service is committed to continue working with the City to address public safety issues within the 10-Part Plan. Key considerations include the safety of those living within the Temporary Village, protection of vulnerable individuals from drug dealers and gang activity, availability of wrap-around supports, and enforced encampment compliance.

In addition, we suggest following our initial risk assessment of 114 Miles Street East, and that pending further review, that this location could be a viable site for the temporary village.

We believe that through continued partnership, open dialogue, and shared commitment, we can achieve meaningful progress that benefits the entire community.

Sincerely,



Darcy Fleury, M.O.M.
Thunder Bay Police Service

DF/nr



July 9th, 2025

Thunder Bay City Council
City of Thunder Bay
500 Donald Street East
Thunder Bay, ON P7E 5V3

RE: Letter of Support – Temporary Shelter Village Initiative on Miles St

As the Executive Director of Shelter House, I carry a deep belief: we must offer compassionate, dignified care to our most vulnerable — and we must also work toward a future where shelters like ours are no longer necessary. That may not happen in my lifetime, but I will never stop pushing for bold, humane, and immediate solutions that move us closer to that goal.

That's why I am proud to voice Shelter House's full support for the proposed temporary shelter village at Miles Street.

Every day, we walk alongside community members who are experiencing the raw, relentless realities of homelessness. We see the cold, the fear, the trauma. We also see the courage it takes just to survive another day. What they need is not more waiting — they need safety, stability, and support now. The temporary village model offers exactly that.

These villages are more than shelter — they are hope made tangible. They offer privacy, protection from the elements, and, most importantly, connection to the essential wraparound supports that help people reclaim their lives: housing workers, healthcare, mental health supports, and community. This kind of safe, low-barrier environment can be the first moment someone feels truly seen, respected, and able to imagine a different future.

We know from experience that reaching people while they are sleeping rough is incredibly difficult. When someone has no safe place to be, everything else — healing, treatment, employment, even trust — becomes almost impossible. A village on Miles Street gives people that place. It offers the chance to stabilize, rebuild, and move forward.


We also know this: doing nothing is not neutral. The status quo is not working. It leaves far too many people suffering in the shadows, and communities straining to respond without the tools they need. Change can be uncomfortable — but so is walking past another person sleeping in a doorway, knowing we could have done something.

This village is not a silver bullet. But it is a first step, and one we must take together — with proper supports in place to guide residents toward permanent housing, healthcare, and a path forward.

Shelter House is ready to stand shoulder-to-shoulder with our partners, with the city, and with those who will call this village home. Together, we can create a future where no one is left behind and where every person has a place to belong.

We respectfully urge City Council to ratify Miles St. as the Temporary Shelter Village's location and to continue supporting solutions that reflect the values of dignity, inclusion, and care.

Sincerely,

A handwritten signature in black ink, appearing to read 'B. Carlin', with a stylized flourish at the end.

Brendan Carlin
Executive Director
Telephone: (807) 623-8264
Mobile (807)251-7644
Email: brendan.carlin@shelterhouse.on.ca

REGIONAL OFFICE

426 Balmoral Street
Thunder Bay, ON
P7C 5G8
Phone: (807) 623-1188
Fax: (807) 623-1201
Email: bisnoro@bisno.org
E-mail: bisnoro@bisno.org

**TRANSITIONAL
LEARNING CENTRE**

130 Castlegreen Drive
Thunder Bay, ON
P7A 7T9
Phone: (807) 768-1881
Fax: (807) 768-1871
E-mail: bisnotlc@bisno.org

**KENORA/RAINY RIVER
OFFICE**

PO Box 1189
916 Ottawa Street
Keewatin, ON
P0X 1C0
Phone: (807) 547-2501

MISSION STATEMENT

*To assist individuals,
living with the effects of
brain injury, in attaining
their maximum potential
as they continue living,
loving and doing.*

www.bisno.org

Charitable Registration No.
88685 2748 RR0001



July 9, 2025

Mayor and Members of Council
City of Thunder Bay
500 Donald Street East
Thunder Bay, ON P7E 5V3

RE: Letter of Support – Temporary Shelter Village at 114 Miles Street East

Dear Mayor and Members of Council,

On behalf of Brain Injury Services of Northern Ontario (BISNO), I am writing to express our strong support for the City of Thunder Bay's Temporary Shelter Village Initiative and the recommended location at 114 Miles Street East.

As an organization BISNO is a non-profit, charitable organization, which provides rehabilitative and support services and Assisted Living Services within the community to individuals with a Brain Injury. BISNO also collaborates with other agencies and professionals in developing and providing a complete range of services in Northern Ontario. We recognize the critical need for safer, supportive, and stable shelter options in our community. We believe this initiative represents a meaningful step forward in addressing the immediate crisis and improving outcomes for those living unsheltered.

The recommended site at 114 Miles Street East offers important advantages, including proximity to services and potential for integrated support delivery. We are particularly supportive of this project and recommended location because: it will be located near services and supports that people are familiar with; being near a transit hub; providing pathways for residents out of homelessness and into housing; supporting a vulnerable population and reducing unmanaged encampments; being the location that will best support residents in being successful in their transition to housing; providing stability and dignity to residents; leading to better health outcomes; etc.

Given our work a vulnerable population, we see real potential to contribute to the success of this project. We are open to exploring how our organization can collaborate with the City, the future operator, and other organizations to support residents and help foster a safer, cleaner, and better community for all.

We respectfully urge Council to approve the Miles Street location and thank you for your leadership in advancing compassionate and practical responses to homelessness.

Sincerely yours



Alice M. Bellavance
Chief Executive Officer, BISNO
Alice.bellavance@bisno.org

July 10, 2025

Mayor and Council
City of Thunder Bay**Subject:** Re-Affirming Our Support for the City's Human Rights-Based Community Action Plan to Address Encampments

Dear Mayor and Council,

On behalf of United Way of Thunder Bay, I am writing to reaffirm our strong support for the City's Human Rights-Based Community Action Plan to address encampments and the associated development of a temporary shelter village.

This initiative remains a critical and compassionate step forward in addressing unsheltered homelessness in our city. The coordinated, human rights-based approach outlined in the plan aligns closely with our shared goal of promoting dignity, safety, and stability for all members of our community.

As stated in our earlier letter, United Way is committed to supporting bold, collaborative projects that reduce poverty and improve lives as part of our **BETTER is POSSIBLE** initiative.

United Way is committed to exploring opportunities to collaborate with the City and other partners to help raise funds toward one-time capital expenditures and/or ongoing operating costs for temporary shelter village and related wrap-around supports. We remain ready to work with City administration to develop a funding strategy once a site has been confirmed and the project is approved to move forward.

We believe this initiative represents a tangible opportunity to improve lives, reduce strain on emergency services, and demonstrate leadership in community-driven solutions. We look forward to continuing to support the City of Thunder Bay and our community partners as this important initiative progresses.

Sincerely,

**Albert Brulé**

Chief Executive Officer

D 807-626-1754 | C 226-927-0608 | abrule@uwaytbay.ca

10 July 2025

Mayor and Members of Council
City of Thunder Bay
500 Donald Street East
Thunder Bay, ON P7E 5V3



RE: Letter of Support – Temporary Shelter Village at 114 Miles Street East

Dear Mayor and Members of Council,

On behalf of the John Howard Society of Thunder Bay and District I am writing to express our strong support for the City of Thunder Bay's Temporary Shelter Village Initiative and the recommended location at 114 Miles Street East.

As an organization committed to supporting vulnerable and underhoused people in our community, we recognize the critical need for safer, supportive, and stable shelter options. We believe this initiative represents a meaningful step forward in addressing the immediate crisis and improving outcomes for those living unsheltered.

The recommended site at 114 Miles Street East offers important advantages, including proximity to services and potential for integrated support delivery. We are particularly supportive of this project and recommended location because a well-chosen location for supportive or transitional housing is essential to ensuring resident success and community impact. Ideal sites are close to essential services, public transit, and familiar community supports, making it easier for residents to access healthcare, employment, and social programs. These locations also provide pathways out of homelessness by connecting individuals to long-term housing solutions, while reducing the prevalence of unmanaged encampments. By supporting vulnerable populations in a stable, dignified environment, such housing leads to improved health outcomes, greater personal stability, and a stronger foundation for reintegration into the broader community.

Given our work in our Social Navigation program, in addition to our experience with transitional housing support, we see real potential to contribute to the success of this project. We are open to exploring how our organization can collaborate with the city, the future operator, and other organizations to support residents and help foster a safer, cleaner, and better community for all.

We respectfully urge Council to approve the Miles Street location and thank you for your leadership in advancing compassionate and practical responses to homelessness.

Sincerely,

A handwritten signature in black ink, appearing to read "K. Haynen".

Kevin Haynen
Chief Executive Officer
John Howard Society of Thunder Bay and District

(807) 623-5355

(807) 623-4191

info@jhstbay.ca

315 S. Syndicate Ave.
Thunder Bay, ON, P7E 1E2



Dew Drop Inn Thunder Bay
July 10th/2025

Mayor and Members of Council
City of Thunder Bay
500 Donald Street East
Thunder Bay, ON P7E 5V3

RE: Letter of Support – Temporary Shelter Village at 114 Miles Street East

Dear Mayor and Members of Council,

On behalf of Dew Drop Inn Thunder Bay, I am writing to express our strong support for the City of Thunder Bay's Temporary Shelter Village Initiative and the recommended location at 114 Miles Street East.

As an organization committed to serving a good meal daily with no judgment or questions asked and treating everyone with respect and dignity, we recognize the critical need for safer, supportive, and stable shelter options in our community. We believe this initiative represents a meaningful step forward in addressing the immediate crisis and improving outcomes for those living unsheltered.

The recommended site at 114 Miles Street East offers important advantages, including proximity to services and potential for integrated support delivery. We are particularly supportive of this project and recommended location because:

- being located near services and supports that people are comfortable with
- proximity to a transit hub
- providing opportunities for residents out of homelessness and into housing
- supporting a vulnerable population and reducing unmanaged encampments
- being the location that will best support residents in being successful in their transition to housing
- providing stability and dignity to residents; leading to better health outcomes; etc.].

Given our work in food insecurity, we see real potential to contribute to the success of this project. We are open to exploring how our organization can collaborate with the city, the future operator, and other organizations to support residents and help foster a safer, cleaner, and better community for all.

We respectfully urge Council to approve the Miles Street location and thank you for your leadership in advancing compassionate and practical responses to homelessness.

Sincerely,



Michael Quibell, Executive Director, Dew Drop Inn Thunder Bay

ed@dditb.ca, 807-346-0809m cell 807 631-3207



July 10, 2025

Mayor and Members of Council
City of Thunder Bay
500 Donald Street East
Thunder Bay, ON P7E 5V3

RE: Letter of Support – Temporary Shelter Village at 114 Miles Street East

Dear Mayor and Members of Council,

On behalf of P.A.C.E. – People Advocating for Change through Empowerment, I am writing to express our strong support for the City of Thunder Bay's Temporary Shelter Village Initiative and the recommended location at 114 Miles Street East.

As an organization committed to improving the quality of life for consumer survivors of mental health, addictions and homelessness by providing all of the resources, opportunities, rights and benefits of the community at large; and we believe in the equality of people, that all people are autonomous, intelligent, diverse individuals that should be treated with respect and dignity without discrimination and live in a barrier free community that allows equal opportunity for all, we recognize the critical need for safer, supportive, and stable shelter options in our community. We believe this initiative represents a meaningful step forward in addressing the immediate crisis and improving outcomes for those living unsheltered.

The recommended site at 114 Miles Street East offers important advantages, including proximity to services and potential for integrated support delivery. We are particularly supportive of this project and recommended location because:

- It is located near services and supports that people are familiar with
- It will be very near P.A.C.E.'s Warming & Cooling Center with access to computers, telephones, showers and laundry facilities
- It will be located very near the HART Hub which will have a lot of the services they require
- It would be very near a transit hub
- It would help in providing pathways for residents out of homelessness and into housing
- It will be supporting a vulnerable population and reducing unmanaged encampments; being the location that will best support residents in being successful in their transition to housing
- It will provide stability and dignity to residents; leading to better health outcomes; etc.

Given our work in Mental Health and Addictions Peer Support, we see real potential to contribute to the success of this project. We are open to exploring how our organization can collaborate with the City, the

MENTAL HEALTH & ADDICTIONS SUPPORT

Non-profit Charitable Organization #141014860
510 Victoria Avenue East, Thunder Bay, ON, P7C 1A7
Email: peoplechange@tbaytel.net Web: www.pace-tbay.net



People Advocating for Change through Empowerment Inc.

future operator, and other organizations to support residents and help foster a safer, cleaner, and better community for all.

We respectfully urge Council to approve the Miles Street location and thank you for your leadership in advancing compassionate and practical responses to homelessness.

Sincerely,

Georgina McKinnon

Executive Director

P.A.C.E.

1-807-252-8190

MENTAL HEALTH & ADDICTIONS SUPPORT

Non-profit Charitable Organization #141014860

510 Victoria Avenue East, Thunder Bay, ON, P7C 1A7

Email: peoplechange@tbaytel.net Web: www.pace-tbay.net

July 10, 2025

Mayor and Council
City of Thunder Bay
500 Donald St. East
Thunder Bay, ON P7E 5K4

Subject: Letter of Support for the Temporary Shelter Village Initiative at 114 Miles Street East

Dear Mayor and Council,

On behalf of St. Joseph's Care Group, I am writing in support for the City's Temporary Shelter Village Initiative, including the location at 114 Miles Street East as recommended by City Staff and approved by City Council.

We believe the Temporary Shelter Village represents a compassionate approach in addressing a growing crisis. In particular, we support the Village's emphasis on:

- Providing low-barrier, 24/7 transitional shelter with enhanced safety and dignity
- Offering wraparound supports that connect residents to housing, healthcare, and social services
- Creating a managed environment that reduces the risks associated with unmanaged encampments
- Supporting a coordinated approach among service providers, the City, and emergency services
- Locating the Village near essential services that many unsheltered residents already access and rely on, ensuring familiarity, continuity of care, and improved service connection

At St. Joseph's Care Group, we stand ready to contribute to the efforts of this plan through access to our full continuum of care for mental health and addiction services including, safe sobering, withdrawal management, supportive housing, treatment and mental health outpatient services.

We encourage City Council to ratify 114 Miles Street East as the Temporary Shelter Village location and we look forward to working alongside the municipality and other community partners to ensure its successful implementation.

Sincerely,



Andrea Docherty
Vice President, Clinical and Community Health
St. Joseph's Care Group
Andrea.Docherty@tbh.net
807-624-1752



Ka-Na-Chi-Hih
Healing Lodge



July 10th, 2025

Mayor and Members of Council
City of Thunder Bay
500 Donald Street East
Thunder Bay, ON P7E 5V3

RE: Letter of Support – Temporary Shelter Village at 114 Miles Street East

Dear Mayor and Members of Council,

On behalf of Ka-Na-Chi-Hih, I am writing to express our strong support for the City of Thunder Bay's Temporary Shelter Village Initiative and the recommended location at 114 Miles Street East.

As an organization committed to providing cultural healing and services that rebuild hope, meaning, belonging, and purpose for Indigenous men and women aged 18-29 facing homelessness, mental health, and addiction challenges, we recognize the critical need for safer, supportive, and stable shelter options in our community. We believe this initiative represents a meaningful step forward in addressing the immediate crisis and improving outcomes for those living unsheltered.

The recommended site at 114 Miles Street East offers important advantages, including proximity to services and potential for integrated support delivery. We believe the Temporary Shelter Village represents a compassionate, pragmatic step forward in addressing the growing crisis. In particular, we support the Village's emphasis on:

- Providing low-barrier, 24/7 transitional shelter with enhanced safety and dignity
- Offering wraparound supports that connect residents to housing, healthcare, and social services
- Creating a managed environment that reduces the risks associated with unmanaged encampments
- Supporting a coordinated approach among service providers, the City, and emergency services
- Locating the Village near essential services that many unsheltered residents already access and rely on, ensuring familiarity, continuity of care, and improved service connection

We respectfully urge Council to approve the Miles Street location and thank you for your leadership in advancing compassionate and practical responses to homelessness.

Sincerely,

Sean Moore
smoore@kanachihih.ca
807-700-9162
Director of Treatment Services
Ka-Na-Chi-Hih Healing Lodge

Ka-Na-Chi-Hih
100 Anemki Dr. Suite 102
Fort William First Nation
Thunder Bay, ON P7J 1A5



THUNDER BAY INDIGENOUS FRIENDSHIP CENTRE

401 N. Cumberland Street, Thunder Bay, Ontario P7A 4P7
Phone: (807) 345-5840 Fax: (807) 344-8945
www.tbifc.ca

July 10, 2025

**Mayor and Members of Council
City of Thunder Bay
500 Donald Street East
54544040**

RE: Letter of Support – Temporary Shelter Village at 114 Miles Street East

Dear Mayor and Members of Council:

On behalf of the Thunder Bay Indigenous Friendship Centre, I write to express our strong support for the City of Thunder Bay's Temporary Shelter Village Initiative and the recommended location at 114 Miles Street East.

As an organization committed to providing healing and wellness support services to urban Indigenous people, we recognize the critical need for safer, supportive, and stable shelter options in our community. We believe this initiative represents a meaningful step forward in addressing the immediate crisis and improving outcomes for those living unsheltered.

The recommended site at *114 Miles Street East* offers important advantages including proximity to services and potential for integrated support delivery. These services provide pathways out of homelessness that individuals already utilize. Additional advantages include a nearby transit hub and accessibility for emergency services. We are in the midst of a housing crisis and this site is ready for construction now. Approval of this site will support a vulnerable population in being successful in their transition into housing which is urgently needed. Providing stability and dignity to residents will lead to better health outcomes for individuals and our community.

Given our work in outreach, transitional housing, justice, wellness, and family support, we see real potential to contribute to the success of this project to support residents and help foster a safer, cleaner, and better community for all.

We respectfully urge Council to approve the Miles Street location, and thank you for your leadership in advancing compassionate and practical responses to homelessness.

Sincerely,

INDIAN YOUTH FRIENDSHIP SOCIETY

**Charlene Baglien
Executive Director**



The Salvation Army

Canada & Bermuda
Ontario Division
Journey to Life Centre

545 Cumberland St. N.
Thunder Bay, ON P7A 4S2
Tel: 807-345-6492
www.journeytolifecentre.com

Giving Hope Today

Mayor and Members of Council
City of Thunder Bay
500 Donald Street East
Thunder Bay, ON P7E 5V3

RE: Letter of Support – Temporary Shelter Village at 114 Miles Street East

Dear Mayor and Members of Council,

I am writing to express our support for the proposed City of Thunder Bay's Temporary Shelter Village Initiative and the recommended location at 114 Miles Street East.

The issue of homelessness is a growing concern, and I believe this project offers a compassionate and practical solution. A Temporary Shelter Village can provide safe, affordable, and stable housing for individuals experiencing homelessness, allowing them to stabilize their lives and access the support services they need to rebuild. This can include access to healthcare, counseling, and job training, all within a supportive community environment.

While I understand that some residents may have concerns about the project, I believe that these can be addressed through careful planning and continued community engagement with stakeholders in the development/building process. It seems that the information presented to council from administration highlights the Miles Street location as the most suitable site for the success of the individuals served. This includes and is not limited to cost, existing infrastructure, access to supports, safety and the proximity to a transit hub.

We hope that our community embraces this innovative approach to homelessness and will work together to ensure the success of this project. Let us demonstrate our compassion and commitment to creating a more inclusive and supportive community for all.

Sincerely,

Gary Ferguson
Executive Director
The Salvation Army
Journey to Life Centre

William and Catherine Booth
Founders

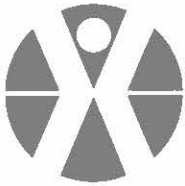
Lyndon Buckingham
General

Lee Graves
Territorial Commander

Brian Armstrong
Divisional Commander

Have You Considered The Salvation Army In Your Will?

Charitable Reg. #107951618R0294
Page 20 of 37



Thunder Bay District Health Unit

MAIN OFFICE

999 Balmoral Street
Thunder Bay, ON P7B 6E7
Tel: (807) 625-5900
Toll Free in 807 area code
1-888-294-6630
Fax: (807) 623-2369

GERALDTON

P.O. Box 1360
Northern Horizons
Health Centre
510 Hogarth Avenue, W.
Geraldton, ON P0T 1M0
Tel: (807) 854-0454
Fax: (807) 854-1871

MANITOUWADGE

1-888-294-6630

MARATHON

P.O. Box 384
Lake Superior High School
14 Hemlo Drive, Suite B
Marathon, ON P0T 2E0
Tel: (807) 229-1820
Fax: (807) 229-3356

RED ROCK

P.O. Box 196
Superior Greenstone District
School Board Learning Centre
Suite 2
46 Salls Street
Red Rock, ON P0T 2P0
Tel: (807) 886-1060
Fax: (807) 886-1096

TERRACE BAY

P.O. Box 1030
Lake Superior High School
19 Hudson Drive, Suite 100
Terrace Bay, ON P0T 2W0
Tel: (807) 825-7770
Fax: (807) 825-7774

TBDHU.COM

July 10, 2025

Thunder Bay City Council
City of Thunder Bay
500 Donald Street East
Thunder Bay, ON P7E 5V3

Dear Mayor and Members of City Council:

**RE: Letter of Support – Temporary Shelter Village Initiative at Kam River
Heritage Park**

On behalf of the Thunder Bay District Health Unit (TBDHU), I am writing to express our continued support for the City of Thunder Bay's Temporary Shelter Village Initiative, as recommended by City Staff and approved by City Council.

TBDHU is a public health agency committed to promoting health and addressing health inequities. We recognize our role in supporting rapid, compassionate, and rights-based responses to the growing crisis of unsheltered homelessness. We believe the Temporary Shelter Village represents a compassionate and practical step forward in addressing this growing crisis. In particular, we support the initiative's focus on:

- Providing low-barrier, 24/7 transitional shelter that prioritizes safety, dignity and stability
- Offering wraparound supports that connect individuals to housing, healthcare, and social services
- Creating a managed environment that reduces the public health and other risks associated with unmanaged encampments
- Promoting a coordinated approach among service providers, the City, and emergency services
- Locating the Village near essential services already accessed by many unsheltered residents, ensuring continuity of care, and improved service connection

We understand that change can be challenging. However, the status quo is unsustainable and leaves too many without safe or supportive options, including those living unsheltered and the broader community.

We respectfully urge City Council to ratify the Miles Street location as the site for the Temporary Shelter Village and to continue advancing evidence-informed solutions that grounded in dignity, inclusion, and care.

Sincerely,



Janet DeMille, MD, MPH, CCFP, FRCPC
Medical Officer of Health and Chief Executive Officer
Thunder Bay District Health Unit



July 10 2025

Mayor and Members of Council
City of Thunder Bay
500 Donald Street East
Thunder Bay, ON P7E 5V3

RE: Letter of Support – Temporary Shelter Village at 114 Miles Street East

Dear Mayor and Members of Council,

On behalf of Kinna-aweya Legal Clinic, I am writing to express our strong support for the City of Thunder Bay's Temporary Shelter Village Initiative and the recommended location at 114 Miles Street East.

As an organization committed to promoting access to justice and housing stability for low-income Indigenous and non-Indigenous people in Thunder Bay and surrounding communities, we recognize the critical need for safer, supportive, and stable shelter options in our community. We believe this initiative represents a meaningful step forward in addressing the immediate crisis and improving outcomes for those living unsheltered.

The recommended site at 114 Miles Street East offers important advantages, including proximity to services and potential for integrated support delivery. We are particularly supportive of this project and recommended location because:

- It is located near essential services and agencies that many unsheltered individuals already access regularly.
- It provides a more secure and dignified environment for residents than unmanaged encampments.
- It offers the opportunity for residents to build relationships with support workers and transition toward long-term housing.
- It supports improved health and wellness outcomes through stability, warmth, and safety.
- It represents a compassionate and practical response to homelessness in our city.

Given our work in eviction prevention, tenant advocacy, housing stabilization, and support for individuals facing housing insecurity, we see real potential to contribute to the success of this project. We are open to exploring how our organization can collaborate with the City, the

future operator, and other organizations to support residents and help foster a safer, cleaner, and better community for all.

We respectfully urge Council to approve the Miles Street location and thank you for your leadership in advancing compassionate and practical responses to homelessness.

Sincerely,

A handwritten signature in black ink, appearing to read 'Sarah Racine', with a stylized, flowing script.

Sarah Racine
Housing Systems Navigator
Kinna-aweya Legal Clinic

Mayor and Members of Council
City of Thunder Bay
500 Donald Street East
Thunder Bay, ON P7E 5V3

July 10, 2025

RE: Letter of Support – Temporary Shelter Village at 114 Miles Street East

Dear Mayor and Members of Council,

On behalf of CMHA Thunder Bay, I am writing to express our strong support for the City of Thunder Bay's Temporary Shelter Village Initiative and the recommended location at 114 Miles Street East.

Our organization enhances and promotes the mental health of individuals, families and communities through advocacy, education and mental health service through a recovery-oriented lens. We recognize the critical need for safer, supportive, and stable shelter options in our community. We believe this initiative represents a meaningful step forward in addressing the immediate crisis and improving outcomes for those living unsheltered.

The recommended site at 114 Miles Street East offers important advantages, including proximity to services and potential for integrated support delivery. We are particularly supportive of this project and recommended location because:

- It provides low-barrier, 24/7 transitional shelter with enhanced safety and dignity
- Offers wraparound supports that connect residents to housing, healthcare, and social services
- Creates a managed environment that reduces the risks associated with unmanaged encampments
- Supports a coordinated approach among service providers, the City, and emergency services
- Locates the Village near essential services that many unsheltered residents already access and rely on, ensuring familiarity, continuity of care, and improved service connection

Given our work in providing housing support and working with clients who are at risk of homelessness, we are open to exploring how our organization can collaborate with the City, the future operator, and other organizations to support residents and help foster a safer, cleaner, and better community for all.

We respectfully urge Council to approve the Miles Street location and thank you for your leadership in advancing compassionate and practical responses to homelessness.

Sincerely,



Tiffany Stubbings
Chief Executive Officer



July 10, 2025

Mayor and Members of Council
City of Thunder Bay
500 Donald Street East
Thunder Bay, ON P7E 5V3

RE: Letter of Support – Temporary Shelter Village at 114 Miles Street East

Dear Mayor and Members of Council,

On behalf of Grace Place, I am writing to express our strong support for the City of Thunder Bay's Temporary Shelter Village Initiative and the recommended location at 114 Miles Street East.

As an organization committed to serving and offering emergency overnight shelter to the most vulnerable population in the city of Thunder Bay, we recognize the critical need for safer, supportive, and stable shelter options in our community. We believe this initiative represents a meaningful step forward in addressing the immediate crisis and improving outcomes for those living unsheltered.

The recommended site at 114 Miles Street East offers important advantages, including proximity to services and potential for integrated support delivery. We are particularly supportive of this project and recommended location because:

1. Its proximity to much needed resources and services for the homeless population.
2. The ability to connect with housing resources in their neighbourhood.
3. Having the resources they need without having to live in an encampment in tents and to be housed temporarily with dignity.

Given our work at Grace Place for 18yrs, and the Out of the Cold program, we see real potential to contribute to the success of this project. We are open to exploring how our organization can collaborate with the city, for the homeless to access our services and to work with the future



operator, and other organizations to support residents and help foster a safer, cleaner, and better community for all.

We respectfully urge Council to approve the Miles Street location and thank you for your leadership in advancing compassionate and practical responses to homelessness.

Sincerely,

Melody Macsemchuk

Founder of Grace Place
Operations Manager
235 Simpson Street
Thunder Bay, On
807-473-3538
807-627-9848

July 10, 2025

Mayor and Members of Council
City of Thunder Bay
500 Donald Street East
Thunder Bay, ON P7E 5V3

RE: Letter of Support – Temporary Shelter Village at 114 Miles Street East

Dear Mayor and Members of City Council,

On behalf of NorWest Community Health Centres, I am writing to express our support for the City of Thunder Bay's Temporary Shelter Village Initiative, including the location at 114 Miles Street East.

As an organization, NorWest Community Health Centres is committed to improving the health and well-being of community members who are impacted by systemic barriers, food insecurity, homelessness and poverty. NorWest Community Health Centres we recognize the critical need for safer, supportive, and stable shelter options in our community. We believe this initiative represents a meaningful step forward in addressing the immediate crisis and improving outcomes for those living unsheltered.

We believe the recommended site at 114 Miles Street East offers important advantages, including proximity to services and potential for integrated support delivery and we are particularly supportive of this project and recommended location because:

- Located near services and supports that people are familiar with, including being near a transit hub
- Provides pathways for residents out of homelessness and into housing
- Supports a vulnerable population and reducing unmanaged encampments
- Be at the location that will best support residents in being successful in their transition to housing
- Providing stability and dignity to residents; leading to better health outcomes

Given our work in mental health and addiction supports, and community health and system navigation, we see real potential to contribute to the success of this project. We are open to exploring how our organization can collaborate with the City, the future operator, and other organizations to support residents and help foster a safer, cleaner, and better community for all.

We respectfully urge Council to approve the Miles Street location and thank you for your leadership in advancing compassionate and practical responses to homelessness.

Sincerely,



Juanita Lawson
Chief Executive Officer
NorWest Community Health Centres

Thunder Bay (main office)

525 Simpson Street
Thunder Bay, ON P7C 3J6
Tel: 807-622-8235
Fax: 807-622-3548

Longlac

99 rue Skinner Avenue.
CP/PO Box 910
Longlac, ON P0T 2A0
Tel: 807-876-2271
Fax: 807-876-2473

Armstrong

PO Box 104
Armstrong, ON P0T 1A0
Tel: 807-583-1145
Fax: 807-583-1147

Mobile Units

Tel: 807-626-8474
Toll Free: 1-866-357-54545

Kakabeka Site

Unit A-4785, Hwy 11/17
Kakabeka Falls, ON P0T 1W0
Tel: 807-473-5528
Fax: 807-473-5528

July 11, 2025

Mayor and Members of Council
City of Thunder Bay
500 Donald Street East
Thunder Bay, ON P7E 5V3

RE: Letter of Support – Temporary Shelter Village at 114 Miles Street East

Dear Mayor and Members of Council:

On behalf of Lutheran Community Care, I am writing to express our strong support for the City of Thunder Bay's Temporary Shelter Village Initiative and the recommended location at 114 Miles Street East.

As an organization committed to serving some of our most vulnerable citizens, we recognize the critical need for safer, supportive, and stable shelter options in our community. We believe this initiative represents a meaningful step forward in addressing the immediate crisis and improving outcomes for those living unsheltered.

The recommended site at 114 Miles Street East offers important advantages, including proximity to services and potential for integrated support delivery. We are particularly supportive of this project and recommended location because this site:

- is located near services and supports that people are familiar with;
- is near a transit hub;
- provides pathways for residents out of homelessness and into housing;
- supports a vulnerable population and reduces unmanaged encampments;
- provides a location that will support residents to successfully transition into housing;
- provides stability and dignity to residents, which will ultimately lead to better health outcomes.

Given our work with street-involved individuals, we see real potential to contribute to the success of this project. We are open to exploring how our organization can collaborate with the City, the future operator, and other organizations to support residents and help foster a safer, cleaner, and better community for all.

We urge Council to approve the Miles Street location and thank you for your leadership in advancing compassionate and practical responses to those struggling with homelessness.

Sincerely and respectfully,



Rob Barrett
Executive Director
r.barrett@lccare.ca
807-630-2434

July 11, 2025

Mayor and Members of City Council
City of Thunder Bay
500 Donald Street East
Thunder Bay, ON P7E 5V3

Re: Indigenous Advisory Council Support for Temporary Village Initiative

Dear Mayor and Members of City Council,

On behalf of the City of Thunder Bay's Indigenous Advisory Council, we write to express our strong support for the Temporary Village initiative, including the recommended site – 114 Miles Street - identified by Administration. This initiative represents a necessary and compassionate step toward addressing the urgent needs of those living unsheltered in our community.

Indigenous community members are disproportionately represented among those experiencing homelessness in Thunder Bay. This is not because of individual failings, but rather the result of systemic failures, intergenerational trauma, and the ongoing impacts of colonization. The legacy of residential schools, broken treaties, and displacement continues to affect the health and wellbeing of Indigenous peoples across Canada, including here in our city.

In supporting the Temporary Village, we also affirm our collective responsibility to uphold the Truth and Reconciliation Commission's Calls to Action – particularly those that call upon all levels of government to close the gaps in health, housing, and social outcomes between Indigenous and non-Indigenous people. Providing access to safer, more stable shelter options rooted in dignity and cultural safety is part of that responsibility. This initiative is a local opportunity to put those principles into practice.

We understand that a timely decision by Council is required to move this initiative forward and to ensure readiness ahead of colder weather. We urge you to act without delay, recognizing that the risks of inaction fall most heavily on the city's most vulnerable.

The Indigenous Advisory Council stands ready to support this work through ongoing guidance and engagement, and we welcome continued collaboration to ensure this initiative honours the principles of reconciliation, equity, and respect.

Miigwetch,

City of Thunder Bay Indigenous Advisory Council

Dr. David Kisselgoff

Director, Kisselgoff Motorcycle Museum

445 Opal st.

Thunder Bay, ON, P7G 2N2

Tel: 807-6203100

Email: dkisselgoff@gmail.com

July 09, 2025

Ms. Krista Power

City Clerk

Office of the City Clerk

City Hall, 3rd Floor

500 Donald Street East

Thunder Bay, Ontario P7E 5V3

Email: kpower@thunderbay.ca

Fax: 807-623-5468

Dear Ms. Power,

Re: Request to Appear Before Council – Opposition to Proposed Homeless Village on Miles Street Lot

On behalf of the Kisselgoff Motorcycle Museum, I, Dr. David Kisselgoff, respectfully request to appear as a deputant before City Council on July 14th, 2025. This letter is submitted in accordance with your deputation requirements.

Presenter(s):

- Dr. David Kisselgoff, Director, Kisselgoff Motorcycle Museum

Subject Matter:

I am appearing before the Council to express our strong opposition to the proposed establishment of a homeless village on the city-owned lot located on Miles Street. The subject site is directly adjacent to the Kisselgoff Motorcycle Museum and many other cultural and tourism assets of Thunder Bay, including but not limited to Thunder Bay Museum, Antiques shop, Amethyst Shop and historic Caledonia building.

Outcome Sought:

We respectfully request that Council reconsider the selection of this location for the proposed homeless village. We are asking Council to direct Administration to explore alternative locations that do not compromise the viability of nearby businesses or museums that contribute to the city's cultural and economic life.

Financial Considerations:

While we are not requesting funding at this time, we believe the proposed development poses an indirect financial threat to our museum operations, tourism traffic, and property value. If necessary, we are prepared to submit budgetary documentation demonstrating these projected impacts.

Previous Efforts:

We have communicated our concerns with relevant municipal departments and have supported public consultation efforts. Despite these efforts, the Miles Street location has come up for discussion again.

Overview of Deputation:

Our deputation will outline the negative impact that this proposed development will have on the Kisselgoff Motorcycle Museum, including safety concerns, reduced visitor traffic, and potential damage to our institution's reputation. We will also present data, maps, and relevant community feedback supporting our position. Our goal is to work collaboratively with the City to identify more suitable locations that address the needs of unhoused residents without displacing or jeopardizing nearby institutions.

I appreciate your attention to this matter and look forward to presenting before Council.

Sincerely,



Dr. David Kisselgoff

Director, Kisselgoff Motorcycle Museum

Hello,

Please note the following response to Speak to City Council has been submitted at Thursday July 10th 2025 12:28 PM with reference number 2025-07-10-004.

- **What would you like to speak to Council about:**
Temporary Shelter Village
- **Is this an item scheduled on a current agenda?:**
Yes
- **If yes, please provide report title or number.**
Temporary Shelter Village site location
- **Provide as much information as you can about the matter you would like to speak to:**
The committee would like to speak to council and in favour of Miles St as recommended in the report and to bring the committee perspective to the table
- **Provide specific actions you would like Council to take:**
Approve the location
- **Have you already been in contact with City staff in regards to the subject matter of your deputation request?**
Yes
- **Please select the date of the meeting:**
Committee of the Whole - Monday, July 14 2025
- **Please choose**
Deputant
- **First name:**
Jason
- **Last name:**
Veltri
- **Email:**
veltri.jason@gmail.com
- **Phone:**
(807) 358-3007
- **Organization you represent: (optional)**
Community Safety and Wellbeing Advisory Committee

- **Please note the names of the presenters that will be attending with you:**
Still being determined- will advise Clerks
- **Please indicate how you intend to participate in the meeting.**
In Person

Hello,

Please note the following response to Speak to City Council has been submitted at Friday July 11th 2025 11:56 AM with reference number 2025-07-11-006.

- **What would you like to speak to Council about:**
report 12.1 back to council temporary village
- **Is this an item scheduled on a current agenda?:**
Yes
- **If yes, please provide report title or number.**
12.1
- **Provide as much information as you can about the matter you would like to speak to:**
speaking on process of temporary village from start to present
- **Provide specific actions you would like Council to take:**
council to stop the process
- **Have you already been in contact with City staff in regards to the subject matter of your deputation request?**
No
- **Please select the date of the meeting:**
Committee of the Whole - Monday, July 14 2025
- **Please choose**
Mr
- **First name:**
Aldo
- **Last name:**
Ruberto
- **Email:**
rubertoaldo21@gmail.com
- **Phone:**
(807) 629-5171
- **Organization you represent: (optional)**
Fort William Business District BIA

- **Please note the names of the presenters that will be attending with you:**
aldo ruberto tony depaulo
- **Please indicate how you intend to participate in the meeting.**
Virtual