



**Finance and Administration Standing Committee Meeting
Agenda**

Tuesday, February 10, 2026, 4:30 p.m.

S.H. Blake Memorial Auditorium

	Pages
1. Finance and Administration Standing Committee in the S.H. Blake Memorial Auditorium (Council Chambers) at 4:30 p.m. Chair: Councillor Mark Bentz	
2. Land Acknowledgement A Member of Council will provide a land acknowledgement.	
3. Disclosures of Interest	
4. Confirmation of Agenda WITH RESPECT to the Tuesday, February 10, 2026 Finance and Administration Standing Committee meeting, we recommend that the agenda as printed, including any additional information and new business, be confirmed.	
5. Minutes of Previous Meetings Minutes of Finance and Administration Standing Committee, held on Tuesday, January 6, 2026, for information.	3 - 7
6. Reports of Administration	
6.1 Municipal Alcohol Policy Proposed Updates Report 56-2026 -Community Services- Recreation & Culture seeking endorsement from the Finance and Administration Standing Committee to provide a recommendation to City Council to amend the Municipal Alcohol Policy (MAP) to allow for the service of alcohol at Waverley Park and at the Tbaytel Multiplex. WITH RESPECT to Report 56-2026-Community Services-Recreation & Culture, we request endorsement of the Standing Committee to recommend the following to City Council: WE RECOMMEND THAT Schedule A of the Municipal Alcohol Policy be amended to add the following venues to the list of designated Municipal	8 - 23

Facilities, Parks and Open Spaces for Alcohol Use:

- o Waverley Park
- o Tbaytel Multiplex;

AND THAT any necessary by-laws be presented to City Council for ratification.

7. Petitions and Communications

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|------------|---|---------|
| 7.1 | Engineering and Capital Facilities Construction Contract Update
Memorandum from Matthew Miedema, Director of Engineering - Infrastructure & Operations dated January 29, 2026, providing an updated Construction Contract Summary listing all projects administered by Engineering Section from 2001 to 2025. | 24 - 34 |
| 7.2 | 2025 Drinking Water Quality Management System (DWQMS) Management Review Report
Memorandum from Kayla Dixon, Commissioner - Infrastructure & Operations dated December 9, 2025 providing an update relative to the 2025 Drinking Water Quality Management System (DWQMS) Management Review Report, for information only. | 35 - 36 |

8. New Business

9. Adjournment



Finance and Administration Standing Committee Meeting Minutes

Tuesday, January 6, 2026, 4:31 p.m.

S.H. Blake Memorial Auditorium

Present: Mayor Ken Boshcoff
Councillor Albert Aiello
Councillor Mark Bentz
Councillor Brian Hamilton
Councillor Michael Zussino

Officials: Jeff Walters, Deputy City Clerk
John Collin, City Manager
Dawne Latta, Deputy City Solicitor
Keri Greaves, Commissioner - Corporate Services & City Treasurer
Jack Avella, Director - Corporate Information Technology
Andrea Morrison, Director - Finance
Kristin Lovato-Day, Policy & Research Analyst
Flo-Ann Track, Council & Committee Clerk

1. Finance and Administration Standing Committee in the S.H. Blake Memorial Auditorium (Council Chambers)

Chair: Councillor Mark Bentz

2. Land Acknowledgement

Councillor Albert Aiello provided a land acknowledgement.

3. Disclosures of Interest

4. Confirmation of Agenda

MOVED BY: Councillor Brian Hamilton
SECONDED BY: Councillor Albert Aiello

WITH RESPECT to the Tuesday, January 6, 2026 Finance and Administration Standing Committee meeting, we recommend that the agenda as printed, including any additional information and new business, be confirmed.

CARRIED

5. Minutes of Previous Meetings

Minutes of Finance and Administration Standing Committee held on Tuesday, December 9, 2025, for information.

6. Reports of Administration

6.1 2025 Digital Strategy Update

Report 014-2026 Corporate Services - Corporate Information Technology providing a progress update on initiatives which are included and/or support the Corporate Digital Strategy (the Strategy) for the period from October 2024 through November 2025, for information.

Deputation request dated January 5, 2026 from Shane Judge relative to Report 014-2026 Corporate Information Technology was distributed separately on Monday, January 5, 2026.

Shane Judge appeared before Committee, provided a deputation relative to the above noted and responded to questions.

6.2 2026 Community Partnership Fund Applications

Report 008-2026 - Corporate Services - Finance requesting endorsement from the Finance and Administration Standing Committee relative to a successful application for Community Partnership funding for the 2026 fiscal year.

MOVED BY: Councillor Albert Aiello
SECONDED BY: Councillor Michael Zussino

WITH RESPECT to Report 008-2026-Corporate Services-Finance, we request endorsement from the Standing Committee to forward the following recommendation to City Council:

WE RECOMMEND THAT funding in the amount of \$450,000 be approved for Our Kids Count pursuant to an application submitted under the Community Partnership Fund to be funded from the Community Partnership Reserve Fund;

AND THAT any necessary by-laws be presented to City Council for ratification.

CARRIED

6.3 Reserve and Reserve Fund Policy Update

Report 021-2026-Corporate Services-Finance seeking endorsement from the Finance and Administration Standing Committee with respect to amendments to By-law 220-2023 - Consolidated By-law Fund By-law, as outlined in this Report.

MOVED BY: Councillor Michael Zussino

SECONDED BY: Councillor Brian Hamilton

WITH RESPECT to Report 021-2026-Corporate Services-Finance, we request endorsement from the Finance and Administration Standing Committee to forward the following recommendations to City Council:

WE RECOMMEND THAT the amendments to the following Reserve Funds with respect to By-law 220-2023 be approved as outlined in this Report:

- Capital General Reserve Fund;
- Building Faster Fund Reserve Fund;
- Building Permit Reserve Fund;
- Canada-Community Building Fund Reserve Fund;
- Ontario Community Instructure Fund (OCIF) Reserve Fund;
- Ontario Municipal Commuter Cycling (OMCC) Reserve Fund;
- and Parkland Dedication Reserve Fund;

AND THAT the following by-law schedules included in By-law 220-2023 be repealed and replaced with the revised by-law schedules as appended in Attachments 1-7:

- Schedule 8 - Capital General Reserve Fund;

- Schedule 51 - Building Faster Fund Reserve Fund;
- Schedule 5 - Building Permit Reserve Fund;
- Schedule 6 - Canada-Community Building Fund Reserve Fund;
- Schedule 27 - Ontario Community Infrastructure Fund (OCIF) Reserve Fund;
- Schedule 28 - Ontario Municipal Commuter Cycling (OMCC) Reserve Fund;
and
- Schedule 30 - Parkland Dedication Reserve Fund;

AND THAT the Animal Control Reserve schedule within Appendix A – Schedule of Reserves included in the Reserve and Reserve Fund Policy (Policy 05-01-08) be repealed and replaced with the revised Animal Control Reserve schedule as appended in Attachment 8;

AND THAT an Assessment Growth Reserve Fund, Community Improvement Plans (CIPs) Reserve Fund, Parks & Open Spaces Reserve Fund, and Solid Waste & Recycling Reserve Fund be created as detailed in this Report;

AND THAT By-law 220-2023 be amended by adding Schedules 52 to 57, as appended in Attachments 9 to 14;

AND THAT \$500,000 be transferred from the Assessment Growth Reserve Fund to the CIPs Reserve Fund to provide initial funding for the Growth Community Improvement Plan;

AND THAT \$180,700 be transferred to the Parks & Open Spaces Reserve Fund from the Land Development Account;

AND THAT all recommendations included within this report, be effective for the 2025 fiscal year;

AND THAT the amendment to By-law 220-2023 be presented to City Council for ratification.

CARRIED

7. New Business

8. Adjournment

The meeting adjourned at 5:47 p.m.

Standing Committee Report

REPORT NUMBER 056-2026-Community Services-Recreation & Culture

DATE

PREPARED

January 21, 2026

FILE

STANDING

COMMITTEE

February 10, 2026

MEETING DATE

SUBJECT

Municipal Alcohol Policy Proposed Updates

PURPOSE - to seek endorsement from the Finance and Administration Standing Committee to provide a recommendation to City Council to amend the Municipal Alcohol Policy (MAP) to allow for the service of alcohol at Waverley Park and at the Tbaytel Multiplex.

WITH RESPECT to Report 056-2026-Community Services-Recreation & Culture, we request endorsement of the Standing Committee to recommend the following to City Council:

WE RECOMMEND THAT Schedule A of the Municipal Alcohol Policy be amended to add the following venues to the list of designated Municipal Facilities, Parks and Open Spaces for Alcohol Use:

- o Waverley Park
- o Tbaytel Multiplex;

AND THAT any necessary by-laws be presented to City Council for ratification.

EXECUTIVE SUMMARY

This report recommends that Waverly Park and the Tbaytel Multiplex be added to the list of designated Municipal Facilities, Parks and Open Spaces where the service of alcohol is allowed through the Municipal Alcohol Policy (MAP).

The MAP guides decisions and provides direction on the use and management of alcohol in City-owned or leased facilities, open spaces, and at public events. It reduces the risk of legal liability to the City from alcohol-related problems that may arise from the consumption of alcohol in City facilities and spaces. Council approval is required to change the designation of a site under the policy.

These sites are recommended to be added to the list of designated sites to address exception requests and anticipated future demand.

KEY CONSIDERATIONS

The Municipal Alcohol Policy (MAP) guides decisions and provides direction on the use and management of alcohol in City-owned or leased facilities, open spaces, and at public events. It reduces the risk of legal liability to the City from alcohol-related problems that may arise from the consumption of alcohol in City facilities and spaces.

Waverley Park:

Waverley Park is not currently included in the MAP's list of designated municipal facilities, parks and open spaces as an approved venue for alcohol sales. City Council granted a policy exception to allow alcohol to be served at Waverley Park during "Festival Bonjour" hosted in June 2025 by the Centre Francophone de Thunder Bay. The Centre Francophone de Thunder Bay has requested the ability to serve alcohol once again at their 2026 event.

Festival Bonjour demonstrated that Waverley Park can be a suitable venue for an event serving alcohol. Neither Parks & Open Spaces or Recreation & Culture have concerns about the appropriateness of alcohol sales in Waverley Park for Festival Bonjour or other suitable events and recommend that the venue be added to the list of sites where alcohol can be served.

All MAP requirements will apply and event hosts will be required to obtain a Special Occasion Permit from the Alcohol and Gaming Commission of Ontario.

Tbaytel Multiplex:

The new Tbaytel Multiplex indoor turf facility is scheduled to open in the fall of 2026. Amending the Policy to allow for the option of service of alcohol in this facility is recommended as a potential mode of revenue generation and a service to the public that is anticipated to be requested for certain activities and events. Allowing for alcohol service during selected activities or events at the Tbaytel Multiplex would be consistent with the application of the MAP at the Fort William Gardens.

It is important to note that the MAP does not allow for alcohol sales at events or activities where participants are primarily children and youth. Times of service and events where service is permitted at the Tbaytel Multiplex will be required to follow this restriction. Therefore, alcohol sales will not be provided or allowed on a regular daily basis, i.e. during user group practices and youth sport games or tournaments. It has not yet been determined if alcohol sales will be provided on an ongoing basis by City of Thunder Bay Concessions, or limited to relevant events through their organizers securing a Special Occasion Permit from the Alcohol and Gaming Commission of

Ontario. This will be evaluated as actual facility bookings and requests from users and spectators are better understood.

FINANCIAL IMPLICATION

There are no financial implications to allowing alcohol sales during appropriate events held at Waverley Park.

The sale of alcohol at the Tbaytel Multiplex is a potential source of revenue to the City if this service is provided by the City. Any financial implications will be included in annual operating budget submissions for Council's consideration as they are understood, based on actual operations and demand. There are no financial implications to allowing alcohol sales through event organizers under Special Occasion Permits.

BACKGROUND

The Municipal Alcohol Policy (MAP) was first approved by City Council in 2000 and updated in 2021 (Report R37/2021 – Recreation & Culture). The MAP guides decisions and provides direction on the use and management of alcohol in City-owned or leased facilities, open spaces, and at public events. It reduces the risk of legal liability to the City from alcohol-related problems that may arise from the consumption of alcohol in City facilities and spaces.

At the May 5, 2025 City Council meeting, a policy exception was granted to allow alcohol to be served at Waverley Park during "Festival Bonjour" hosted in June 2025 by the Centre Francophone de Thunder Bay, as outlined in the Memorandum dated April 15, 2025.

REFERENCE MATERIAL ATTACHED

Attachment A - Amended Municipal Alcohol Policy

REPORT PREPARED BY

Paul Burke, Sport & Community Development Supervisor – Community Services Department

REPORT SIGNED AND VERIFIED BY

Kelly Robertson, Commissioner, Community Services

Date (01/30/2026)

SECTION:	COMMUNITY SERVICES
DEPARTMENT/DIVISION:	COMMUNITY SERVICES/RECREATION & CULTURE
SUBJECT:	MUNICIPAL ALCOHOL POLICY

POLICY STATEMENT

It is the policy of the Corporation of the City of Thunder Bay to promote responsible management practices related to alcohol use on City lands, at City facilities, and for community events in order to reduce and/or avoid significant legal liability.

PURPOSE

The Municipal Alcohol Policy guides decisions and provides direction on the use and management of alcohol in City-owned or leased facilities, open spaces, and at public events. It ensures that the actions of the municipality are consistent with the legislation and regulations affecting alcohol use. It reduces the risk of legal liability to the City from alcohol-related problems that may arise from the consumption of alcohol in City facilities and spaces.

OBJECTIVES

1. To provide a safe and responsible environment for those using City facilities and spaces.
2. To designate the types of City facilities, spaces and events where alcohol may be permitted and to identify the municipal official(s) responsible for recommending permission to have alcohol in a City facility or at an event.
3. To minimize the risk of alcohol-related problems and reduce the risk of potential liability to organizers, the participating public, volunteers, the City, and staff by providing guidelines, procedures, and conditions so that permit holders or event organizers are:
 - (a) informed of their responsibilities related to holding an event where alcohol will be served;
 - (b) made aware of the education and training requirements for responsible service of alcohol and comply with the provisions of the *Liquor Licence Act*, the Municipal Alcohol Policy, developments in the law, and risk management procedures as may be implemented by Administration;
 - (c) providing proper supervision and operation of events that include alcohol; and
 - (d) reinforcing responsible drinking practices through appropriate operational safeguards and procedures.

DEFINITIONS

- Alcohol means all spirits, wine, liquor, or beer or any combination thereof.
- Alcohol use means alcohol that is served, sold, or consumed.
- Permit holder means the holder of a liquor licence, a special occasion permit, or an event designate. They assume responsibility and liability for the entire operation of the event and shall not consume or be under the influence of alcohol for the duration of the event.
- Event worker is a paid/volunteer person(s) appointed by the Permit holder, who is over the age of 18 and shall not consume or be under the influence of alcohol or recreational drugs of any kind for the entire duration of the event. This may include floor monitors, door monitors, servers/bartenders, tickets sellers and other workers.
- Event Designate may replace the permit holder to assume responsibility and liability for the operation of the event. They must also sign the Special Occasion Permit.
- In this Policy, the Act refers to the *Liquor Licence Act*, R.S.O. 1990, Chapter 19 and Regulations and any subsequent legislation enacted to replace it.
- The Alcohol and Gaming Commission of Ontario is referred to as the A.G.C.O. and is the provincial regulatory agency for alcohol.
- The Municipal Alcohol Policy is referred to as the M.A.P.
- A No Sale event refers to an event that is serving alcohol without charge, where no money is collected directly or indirectly for alcohol from guests, and the permit holder absorbs all alcohol costs.
- A Special Occasion Permit (S.O.P.) is a liquor licence issued by the A.G.C.O. for special events where alcohol will be sold or served.
- A Public Event is defined by the A.G.C.O. as an event which is open to the public and is conducted by a charity or non-profit entity. An individual or business may host a public event if the event is a) being held in a licensed facility, or b) has been deemed of municipal, provincial, national or international significance.
- A Private Event is defined by the A.G.C.O. as an event which is for invited guests only and cannot be advertised (eg. wedding). There can also be no intent to gain or profit from the sale of alcohol at private events.
- A Standard Serving means
 - 341 ml (12 oz) of beer, cider or cooler;
 - 29 ml (1 oz) of spirits;
 - 142 ml (5 oz) of regular wine;
 - 85 ml (3 oz) of fortified wine.

SCOPE OF THE POLICY

This Policy applies to both No Sale permit events and Sale or Licensed events. Under the Act, the City is authorized to:

1. recommend to the AGCO permission for applicants to have alcohol in City facilities, closed streets and open spaces;
2. recommend to the AGCO permission for applicants to have alcohol at sporting events;

3. designate an event as a “public event” in order for applicants to apply to the AGCO for a liquor permit; and
4. recommend temporary extensions of liquor permits or licences for public events.

TERMS AND CONDITIONS

Applicants holding an event at any of the designated municipal properties must:

- Be in good standing with The City of Thunder Bay
- Comply with the requirements indicated in the M.A.P.
- Comply with the regulations of the Liquor Licence Act
- Comply with all rules, regulations, standards, policies and procedures of the City, and all City By-laws.

DESIGNATION OF FACILITIES, PARKS & OPEN SPACES FOR PUBLIC EVENTS

Under the *Liquor Licence Act* and Regulations, the municipality has the authority to recommend to the A.G.C.O. permission for applicants to have alcohol in City-owned, leased, or managed facilities and open spaces. To manage the use of alcohol in City facilities and open spaces, the M.A.P. designates those City facilities and open spaces that will permit alcohol use.

Please refer to Schedule A for a list of designated facilities and open spaces.

Temporary Extensions

The City may recommend to the A.G.C.O. that an applicant’s existing liquor licence be extended to include a temporary permit that allows alcohol use beyond the approved conditions in the licence. The M.A.P. delegates to the City Clerk and/or designate the authority of recommending a temporary extension of the liquor licence for the purpose of having alcohol at a public event to be held outdoors. Council recommends temporary extensions for significant events to be held outdoors.

Applicants requesting a temporary extension of a liquor licence to host a public event indoors apply directly to the A.G.C.O. provided that the event has been designated as a public event.

Tiered Seating

Applicants may apply for a Special Occasion Permit for premises with fixed tiered seating or temporary seating (ie. Bleachers). The permit holder shall ensure that there are areas within the tiered seating designated as alcohol free and ensure that possession of alcohol is not permitted in those areas prior to and during the event. Alcohol shall not be served in tiered seating at sporting events where the majority of participants are under 19 years of age.

DESIGNATION OF EVENTS

Public Events (formerly Significant Events and Community Festivals)

Applicants must have their event designated by the municipality as a “public event” prior to applying to the A.G.C.O. for a liquor permit or a temporary extension of a licence. According to The Act, Public Events are events that are open to the public that are conducted by a registered

charity or not for profit entity or an event of municipal, provincial, national, or international significance. In order to be eligible for an S.O.P., Public Events which are not conducted by a registered charity or not for profit entity must be designated as an event of municipal significance by the municipality.

As per The Act, an applicant for a Public Event S.O.P. must provide at least **30 days notice** to the A.G.C.O. and local municipality (including clerk, police, fire and health departments) for events where fewer than 5,000 people are expected to attend, and at least **60 days notice** to the A.G.C.O. and municipality (including clerk, police, fire and health departments) for events where 5,000 or more people are expected to attend. The building department must be notified as well if a tent, marquee, pavilion or tiered seating is used. The permit area must be clearly defined and separated from the area(s) where the S.O.P. does not apply by a minimum 36" (0.9 metres) high partition.

Council designates events as public events in order for applicants to apply to the A.G.C.O. for a liquor licence or permit. City Council may delegate to municipal officials the authority to designate an event as a public event in order for applicants to apply to the A.G.C.O. for a liquor permit. The M.A.P. delegates to the City Clerk and/or designate the authority of designating an event as a public event for the purpose of obtaining a liquor permit.

Private Events

Private events are not open to the public and only invited guests attend. The event cannot be advertised and there can be no intent to gain or profit from the sale of alcohol at the event. Written permission is required from the Board of Directors or facility supervisor to run private events such as weddings or shags at City facilities (eg. community centres).

Youth-Focussed Events

Facilities or events that are primarily youth-focussed (eg. youth centres, minor sports tournaments) will not be permitted to serve or sell alcohol, unless the event has been designated as an event of provincial, national or international significance (eg. Championships for youth sports that draws a crowd of all ages).

High Risk Events

Events may be deemed high risk at the discretion of the Municipality, A.G.C.O. and/or Police. These events will require additional staffing/security and may require an operational plan be developed in consultation with the A.G.C.O. and Police.

ROLES AND RESPONSIBILITIES/DESIGNATED AUTHORITY

Members of City Council

Any additions or changes to the M.A.P. must be approved by Council.

Office of the City Clerk

Authority for all requests for designating an event as a 'public event' (including designation as an event of municipal, provincial, national or international significance), and recommendations for temporary extensions of existing liquor licences are designated to the Office of the City Clerk.

Manager - Parks & Open Spaces Section

Authority for all requests for the use of alcohol in City parks and open spaces is designated to the Manager of the Parks & Open Spaces Section.

Director - Recreation & Culture Division

Authority for all requests for use of alcohol within municipal recreation facilities is designated to the Director of the Recreation & Culture Division.

General Manager – Infrastructure and Operations Department

Authority for all requests for use of alcohol on closed streets and pop-up patios is designated to the General Manager of the Infrastructure and Operations Department.

Permit Holder, Event Organizers and Designates

The Permit Holder and designates must be 19 years of age or older. Event Organizers and designates must be 18 years of age or older. All are responsible and liable for the conduct and management of the event, including, but not limited to:

- compliance with the M.A.P. and attached list of controls, facility rental agreement, the Act and its regulations
- organization, planning, set up and clean-up of the event
- arranging event workers
- hiring server training program certified ticket sellers, bartenders, floor monitors, door monitors and security
- training of event workers and designates for permit holder and/or Event Organizer, if applicable
- posting the S.O.P. visibly on the premises to which the permit applies or readily available for inspection along with receipts for stock purchased on the permit
- alcohol sales and service
- ensuring no one consumes alcohol in unauthorized locations
- the safety and sobriety of people attending the event including those persons turned away to control the event
- organizing safe transportation options (eg. taxis, designated drivers)
- responding to emergencies

The Permit Holder and Event Organizer or designates must attend the event for the entire duration and be responsible for decisions regarding the operation of the event.

Refer to departmental procedures (Controls to Limit the Use of Alcohol Consumption at Events) for types and requirements for the minimum number of event workers appointed by the Permit Holder.

ADDITIONAL CONDITIONS

Rules and regulations for the use of alcohol are dependent upon the type of facility or event as well as conditions that the municipality wishes to include. Council delegates to Administration the authority to impose any additional conditions or restrictions regarding the use of alcohol in its absolute discretion. Administration has the right to deny any requests due to reasons including, but not limited to, cost to municipality, maintaining passive use of parks, and exceeding a threshold of events with alcohol at a designated facility (determined by the designate for that site). Administration is also authorized to approve minor deviations to the Municipal Alcohol Policy, based on technical grounds, on an event-by-event basis.

MANAGEMENT PRACTICES

Insurance

The licence or permit holder or event designate needs to provide \$5,000,000 liability insurance to the City for any event held on City property. The certificate of insurance must be in effect for the date(s) of facility use by the permit holder, and must be issued by an accredited insurance company licenced to carry on business in Ontario. Failure to provide proof of insurance will void the rental/Special Event Licence.

Policy Violations

A violation occurs when a section of the Liquor Licence Act of Ontario or the Municipal Alcohol Policy is contravened by anyone. Permit holders or event designates must report the violation to both the City and AGCO within 24 hours.

It is also the responsibility of the permit holder or event designate to document complaints and incidents and send them to the appropriate department within seven days. A detailed incident report should be kept for future reference.

The City reserves the right to cancel the event if there is a failure to comply with this policy at any point prior to or during the event. Policy violations and/or failure to report a violation may impact the approval of future requests by a Permit Holder or Event Organizer to host events with alcohol on City property.

ANNUAL REVIEW

To ensure that Administration is aware of and adheres to the most current legislation, regulations, and guidelines, an annual review of the M.A.P. will be undertaken. Council delegates to Administration the authority to revise the Procedures and Conditions in the Policy and to make such changes or additions as are required to more effectively carry out the objectives of this Policy.

REFERENCE:

Corporate Report No. R 37/2021 (Community Services/Recreation and Culture)

**Schedule A: List of Designated Municipal Facilities,
Parks and Open Spaces for Alcohol Use**

The following municipal facilities, parks and open spaces have been designated as suitable for alcohol use, provided that the renter obtains a Special Occasions Permit issued by the Alcohol and Gaming Commission of Ontario and agrees to the conditions set by the Municipality. City Council may change the designation of a site at their discretion.

Designated Municipal Facilities, Parks and Open Spaces

- Arenas (includes satellite arenas and Fort William Gardens; excludes dressing rooms and ice surfaces when ice is in)
- Boulevard Lake Park
- Canada Games Complex
- Centennial Botanical Conservatory (limited sales for events, wedding ceremonies, outside on the grounds or inside if a room can be made private)
- Central Avenue Ball Park
- Chapples Park (CP4 Field only)
- Chippewa Park
- Community Centres (includes adjacent grounds where approved by the municipal designate from Parks & Open Spaces; excludes Kinsmen Youth Centre)
- Fort William Curling Club
- Golf Courses, including the clubhouses and playing surfaces served by the operator of the food & beverage concession for the Golf Services Division
- Jasper Place and Pioneer Ridge
- Kinsmen Park
- Mariner's Hall
- Older Adult Centres
- Prince Arthur's Landing
- Stadia
- Tbaytel Multiplex
- Thunder Bay Community Tennis Centre
- Trowbridge Falls Campground
- Waverley Park

Designated municipal authorities may exclude additional spaces within a designated facility at their discretion (e.g. playing surfaces, dressing rooms).

Non-designated Municipal Facilities, Parks and Open Spaces

Unless included in the list of designated facilities and open spaces above, alcohol is not permitted in all other municipally owned facilities, parks and open spaces, streets and work sites.

Alcohol on Closed Streets

Alcohol is not permitted on streets and boulevards unless approved as part of a street closure by the General Manager-Infrastructure & Operations or designate, or as part of an approved pop-up patio operated under an existing restaurant liquor license.

Schedule B: Controls to Limit Alcohol Consumption at Events

The following controls must be in place to limit the consumption of alcohol at events, and to create a safe and enjoyable experience for event hosts, workers, and participants, as well as the surrounding community.

Purchasing of Alcohol for Service or Sale

All spirits, beer and wine must be purchased with the Special Occasion Permit (SOP) at the LCBO, the Beer Store or a licensed Ontario winery, brewery or distillery store. A variety of alcohol brands must be made available. At least one-third of the liquor purchased must be low in alcohol content. No extra strength beer over 5.5% is allowed.

Ticket Sales

- A maximum of four (4) standard-sized tickets/tokens per person is permitted for purchase at one time, if alcoholic beverage tickets are being sold, until one hour before closing and a maximum of two (2) tickets per person during the last hour.
- Follow public health standards for minimum ticket price for alcohol at events (\$3.00 per standard serving)
- Ticket sales must end at 12:30am or as stipulated on the liquor license, temporary extension or SOP. The municipal designate may approve requests to serve alcohol beyond 12:30am for major events of municipal, provincial, national or international significance.
- Unused alcohol tickets/tokens can be returned for full refund at any point during the event.
- Last call announcements are prohibited.

Serving of Alcohol

- A maximum of two (2) drinks can be served to one person at any one time. There will be no minimum number of drink tickets that guests are expected to purchase.
- Event host (or designate) must make every effort to serve standard-sized drinks only. If the drink size is above standards due to original manufacturing/packaging (e.g. Tall cans), the Event host (or designate) is required to seek permission from the Municipality with notification of any alternate sizes to be served. Servers must be aware of this and understand that packaging size will impact the number of drinks patrons are safely to be served under Smart Serve guidelines.
- Different types of alcohol vary in strength, so the stronger the alcohol content, the smaller the drink should be. One serving of liquor is defined as follows:
 - 341 ml (12 oz) of beer, cider or cooler;

- 29 ml (1 oz) of spirits;
 - 142 ml (5 oz) of regular wine;
 - 85 ml (3 oz) of fortified wine.
- Non-alcoholic beverages and low-alcohol content beverages must be available.
- No double shots, shooters (including Jell-o or otherwise), pitchers or drinking games will be allowed/served.
- No caffeinated energy drinks will be allowed/served.

Minors

Persons under 19 years of age are allowed to attend certain events that have Special Occasion Permits:

- Private or “by invitation only” events, such as weddings and anniversaries
- Public events

Alcoholic beverages will not be sold to persons under 19 years of age. The designated staff person will ask for identification for all individuals who appear under the age of 25. A sign regarding this procedure must be posted at the entrance during events.

Alcohol at Sporting Events

The same rules and regulations apply to sporting events with the following notable exceptions:

- Ticket sales are limited to a maximum of two (2) purchases per person at any one time.
- Materials that advertise or promote alcohol are allowed at sporting events that are not deemed “youth-focused”, provided that they are confined to the bar service area and have been approved by the Municipal designate responsible for the facility.
- Tailgating is not permitted at any event on City property.

Event Host Responsibilities and Special Rules for Serving Alcohol

As the event host (or designate), you must attend the event for the entire duration, including the post event clean-up and are responsible for making decisions regarding the operation of the event and safe transportation. Other responsibilities of the event host (or designate) are as follows:

- You (or designate) and event workers must remain sober during the event.
- Event workers must be clearly identifiable.

- All event workers serving or coming into contact with alcohol, including ticket sales, must be Smart Serve certified.
- Check identification before admitting and serving a person who looks under the age of 25. Acceptable forms of identification, which include a photo, are: a BYID card issued by the LCBO; Driver's Licence; Canadian Armed Forces I.D. card; Canadian Citizenship Card; or a Canadian passport; a secure certificate of Indian status issued by the Government of Canada; a permanent resident card issued by the Government of Canada; a photo card issued under the Photo Card Act, 2008.
- Permit City of Thunder Bay and A.G.C.O. representatives' entrance to the event at all times, including Police.
- Marketing practices, which encourage increased or immoderate consumption, such as oversized drinks, double shots of spirits, drinking contests, liquor raffles and volume discounts, are not permitted.
- Alcohol advertising is not permitted at City facilities frequented by youth without the approval of the City.
- The provision of free alcohol for marketing promotion purposes must be approved by the City.
- Do not advertise liquor or the availability of liquor without the prior written approval of the City.
- The serving of alcohol must cease no later than the hour specified on the SOP/License/Catering Endorsement.
- In order to reduce the risk of intoxication and the rate of consumption, event host (or designate) must supply/sell food sufficient to serve the persons attending the event (chips, pretzels, popcorn, peanuts and other salty foods are not considered sufficient).
- Event host must post all required signage in areas specified in the section below.

Signage

Required signage **provided by the municipality** includes messaging specific to the following areas:

- **Ticket Sale Areas:**
 - Number of tickets available for purchase at one time – 4 (2 at sporting events)
 - You may redeem unused tickets for a refund at anytime during the event.
 - Ticket sales end 30 minutes before the bar closes
- **Bar Area:**
 - Number of tickets available for purchase at one time – 4 (2 at sporting events)

- Bartenders cannot serve alcohol to anyone less than 19 years of age. Proper ID must be presented to event staff when requested.
- Bartenders reserve the right to refuse service. Bartenders cannot serve alcohol to anyone who is intoxicated or appears to be at the point of intoxication.
- Sandy's Law (warning sign for pregnant women)
- A maximum of two alcohol drinks will be served at any one time.
- The bar will be closed at _____. There will be no Last Call.
- Servers are not allowed to consume alcohol or recreational drugs prior to or during their shift(s).

Signage templates will be available on the City's MAP website.

Required signage **provided by the Permit Holder** includes:

- Special Occasion Permit (in a conspicuous place on the premises or in a place that is readily available upon request during inspection).
- Safe Transportation (list of safe transportation options including local taxi phone numbers)
- Restricted Areas – No alcohol beyond this point

Number of Event Workers

You must have sufficient staff to effectively monitor all entrances and exits, alcohol consumption and behaviour of guests. The following table outlines minimum required number of event workers, and numbers may need to be increased depending on the nature of event or the facility.

Table 1: Event Workers Required Per Level of Guests

Number of Guests	Minimum Number of Event Workers			
	Ticket Seller	Door Supervisor	Floor Monitor	Bartender
Under 100	1	1*	1	1
100-200	2	1*	3	2
201-300	2	1*	5	3
301-400	2	2	6	3
401-500	2	2	8	4
501-600	2	2	10	4

601-700	2	4	10	5
Over 700	Consult Municipal Designate**			

**minimum of 1 per entrance/exit*

***Event organizers must have sufficient staff to ensure control during the event. Events may be subject to additional workers, including security licensed by the Ministry of Community Safety & Correctional Services based on the size and nature of the event, as required by the municipal designate and/or Police.*

Reducing the Risk of Injury, Liability and Property Damage

As the event host (or designate) you are responsible for reducing the risk of injury, liability, and damage to property by adhering to the following:

- Ensure the physical setting is safe for drinkers and non-drinkers. All exits must be kept clear of obstructions.
- If you become aware of a situation that could lead to injury or property damage you must take immediate and decisive action to prevent your guests from engaging in activities or conduct that is drunkenness, riotous, quarrelsome, violent or disorderly which could harm themselves or others, or could result in property damage.
- Be available upon request to event workers who require assistance in managing a person who is refused a sale or becomes unmanageable.
- Ensure liquor that is sold or served on the premises is not removed from the premises, or brought into an unlicensed area, by a person attending the event.
- All bottles and cans must be retained within the licensed area.
- All beverages must be served in unbreakable cups or cans, except for formal sit-down dinners and catered events where glass may be allowed, or at the approval of the municipal designate. Cans may be permitted at the discretion of the municipal designate responsible for the space (see Policy for list of designates).
- If you, or an event worker, has reason to believe that the presence of a person on the premises is threatening, request the person to leave or forbid the person to enter the premises. Do not permit persons to enter the premises that are or appear intoxicated, are known troublemakers or individuals that could cause overcrowding.
- If drunkenness, riotous, quarrelsome, violent or disorderly conduct could lead to an uncontrolled situation and the troublemaker refuses to leave, the Permit Holder/Designate/Event Worker must:
 - first ask the person to leave, and;
 - if the individual refuses to leave, call the Police.
- Persons under the legal drinking age of nineteen (19) should not be admitted to an adult social event held on City premises where alcohol is to be consumed, unless they are accompanied and monitored by an adult twenty-five (25) years of age or older. It is understood that underage participants will not be provided or served alcohol directly or indirectly at the event.

Additional Considerations

- Alcohol and Recreational Cannabis: Event hosts should make every effort to put measures in place regarding the impacts of combined use of recreational and edible cannabis and alcohol. This may include the following:
 - Event workers are prohibited to mix alcohol with recreational cannabis, cannabis edibles, or cannabis beverages for event guests.
 - Event workers are not to consume and use alcohol, recreational cannabis or other drugs during the event.
 - Event staff should be made aware of the signs and potential harms of combining the consumption of alcohol and cannabis, and their responsibilities with respect to participants who are intoxicated from those substances. Event staff who have Smart Serve obtained prior to 2019 may not have received this training.
- Controls may be subject to change due to circumstances outside of the municipality's control (eg. restrictions/temporary changes to regulations due associated with pandemic response).

APPROVED BY:	City Council	Date:	04/26/2021
Replacing/Amending:	04-28-03		
Originating Department:	Community Services		
Contact:	Director - Recreation & Culture Division		
Departmental Procedural Manual:	Yes		
Affected Departments:	All		

Infrastructure & Operations Department

Memorandum

TO: Krista Power, Director – Legislative Services & City Clerk **FILE:**

FROM: Matthew Miedema, Director of Engineering Infrastructure & Operations

DATE: January 29, 2026

SUBJECT: Engineering and Capital Facilities Construction Contract Update

MEETING & DATE: Finance & Administration Standing Committee – February 10, 2026

Please find attached an updated Construction Contract Summary listing all projects administered by Engineering Section from 2001 to 2025. The summary shows the variance between the original contract award price and final contract costs.

The attached spreadsheet shows that a total of \$713 million in work has been awarded, with projects coming in \$9.1 million lower than the original contract award values. Out of the 333 contracts managed by Engineering during this period, 256 were completed under the contract award value.

Over the past decade (2016 to 2025), \$289 million in work was awarded and completed \$3.1 million lower than the original contract award values.

New this year, Capital Facility Construction projects are included in this update and provided in the second attachment. Over the past year, \$97 million of work was awarded and is completed or in progress. The 17 projects completed have come in \$493,000 under budget overall.

Please note that some 2025 projects are still in progress or final invoicing is outstanding. Final costs for these projects will be reported in future summaries.

Regards,

Matthew Miedema. P.Eng.
Director of Engineering

Attachment A: 2001 to 2025 Contract Variance Spreadsheet – Engineering
Attachment B: 2025 Contract Variance Spreadsheet – Capital Facilities Construction

Construction Contract Summary - 2001 to 2025

Contract Number	Description	Contract Award Price (GST/HST Extra)	Projected/Final Contract Price	Price Variation Award vs Final	Variation Percent	Status	Comment
1-2001	WPCP-Secondary Treatment					Not Tendered	
2-2001	Asphalt Surface Rehabilitation	2,362,706.10	2,365,721.23	-3,015.13	-0.13%	Complete	
3-2001	McKellar Lift Bridge- Second Vehicle Lane	536,748.00	513,022.00	23,726.00	4.42%	Complete	
4-2001	Hot in Place recycling	462,255.30	441,973.48	20,281.82	4.39%	Complete	
5-2001	Road and Sewer Const- Margaret, Simpson, Waverly, Park	1,641,384.50	1,752,887.59	-111,503.09	-6.79%	Complete	one block sewer& paving added(Simpson st)-see report 2002.112
6-2001	Sidewalks, Traffic signals, Busbays	610,002.82	596,730.36	13,272.46	2.18%	Complete	
7-2001	Victoriaville Watermain replacement	586,360.00	612,530.16	-26,170.16	-4.46%	Complete	quantity variations-see report 2001.327
8-2001	Watermain Const-Hwy 61, Mountain,Hazelwood	2,188,659.86	1,861,715.10	326,944.76	14.94%	Complete	Mapleward Rd wm LI did not proceed
9-2001	Dawson Road Reconstruction-Stage II	1,810,475.97	1,872,157.77	-61,681.80	-3.41%	Complete	quantity variations-see report 2003.055
10-2001	Miscellaneous Sewer and water	936,756.11	828,784.32	107,971.79	11.53%	Complete	
11-2001	WPCP-DAF Equipment	45,566.87	45,566.87	N/A		Reassigned	Original contract novated to Contract 1, 2002
12-2001	WPCP-Influent Pumps and Equipment	51,367.90	51,367.90	N/A		Reassigned	Original contract novated to Contract 1, 2002
13-2001							NOT USED
14-2001	Pioneer Ridge Building Envelope Retrofit					Not T&W's	
15-2001	WPCP-VFD Equipment	147,937.32	289,541.52	-141,604.20	-95.72%	Complete	
16-2001	WPCP-Secondary Sewage Treatment Facilities	80,820.00	99,574.49	-18,754.49	-23.21%	Complete	
17-2001	110th Ave (Island Drive)Bridge	10,137,214.00	9,655,296.20	481,917.80	4.75%	Complete	
18-2001	Rehabilitation of Sanitary Sewers	435,123.53	461,525.21	-26,401.68	-6.07%	Complete	added sewer repairs-see report 2002.080
19-2001	WPCP-Transient Voltage Surge Equipment	87,662.52	90,540.02	-2,877.50	-3.28%	Complete	
1-2002	Pollution Prevention Control Plant	60,831,775.70	59,060,141.75	1,771,633.95	2.91%	Complete	added Nitrification and 5KV-see report 2004.086
							added Contingency see report 2003.226,2005.192 and 2006.148
2-2002	Asphalt Surface Rehabilitation	2,133,769.67	2,202,200.14	-68,430.47	-3.21%	Complete	quantity variations-see report 2003.008
3-2002	Asphalt Hot In Place Recycling Program	494,811.00	447,028.31	47,782.69	9.66%	Complete	
4-2002	Sidewalk Replacements and Traffic Signals	494,050.50	794,526.44	-300,475.94	-60.82%	Complete	Carrick& Harbour intersection added-see report 2002.256
5-2002	Miscellaneous Sewer and Watermain Construction	746,415.10	554,531.56	191,883.54	25.71%	Complete	Mapleward Road LI watermain deleted
6-2002	Simpson Street Bridge	2,189,091.00	2,313,320.46	-124,229.46	-5.67%	Complete	Temporary bridge added-see report 2002.320
7-2002	Water/Storm/Sanitary Separation-Edward St Area-Stage VI	735,985.00	682,028.00	53,957.00	7.33%	Complete	
8-2002	Hazelwood Water Storage Tank	1,994,000.00	1,951,631.00	42,369.00	2.12%	Complete	
9-2002	Neebing Avenue & Eleventh Avenue Road Reconstruction	1,532,955.06	1,602,016.43	-69,061.37	-4.51%	Complete	quantity variations-see report 2004.016
10-2002	Cleaning & Cement Mortar Lining of Cast Iron Watermains	1,023,745.00	942,447.00	81,298.00	7.94%	Complete	
11-2002	Rupert Street Storm Sewer - Stage II	303,191.87	289,301.85	13,890.02	4.58%	Complete	
12-2002	Rehabilitation of Sanitary Sewers	403,810.00	347,987.49	55,822.51	13.82%	Complete	
13-2002							NOT USED
14-2002	John St Landfill Leachate Collection System Upgrades	320,800.00	353,480.03	-32,680.03	-10.19%	Complete	Secondary drains added-see report 2003.245
1-2003	Cumberland St Bridge over the Current River Rehabilitation	1,443,275.00	1,414,303.30	28,971.70	2.01%	Complete	
2-2003	Asphalt Surface Rehabilitation	2,543,338.25	2,440,543.52	102,794.73	4.04%	Complete	lein payments made to others
3-2003	Cleaning & Cement Mortar Lining of Cast Iron Watermains	1,134,510.00	964,347.87	170,162.13	15.00%	Complete	
4-2003	Sewer and Watermain Construction	1,709,441.00	1,643,031.12	66,409.88	3.88%	Complete	
5-2003	Bascule Bridge Demolition	888,000.00	794,289.79	93,710.21	10.55%	Complete	
6-2003	Sidewalk Replacement, Street Lighting & Local Improvement	1,070,194.96	1,087,520.10	-17,325.14	-1.62%	Complete	quantity variations- see report 2005.002
7-2003	Asphalt Hot In Place Recycling Program	487,602.00	486,954.86	647.14	0.13%	Complete	lein payments made to others, pending deficiency correction
8-2003	Oliver Road Reconstruction	1,268,333.90	1,320,471.41	-52,137.51	-4.11%	Complete	quantity variations-see report 2004.062
9-2003	Sewer and Watermain Construction - McKellar Ward	728,493.50	764,479.24	-35,985.74	-4.94%	Complete	quantity variations-see report 2004.061
10-2003	East End Infrastructure Improvements	732,563.00	718,456.22	14,106.78	1.93%	Complete	
11-2003	Broadway Avenue Booster Pumping Station	1,345,794.39	1,312,443.21	33,351.18	2.48%	Complete	
12-2003	Golf Links Sanitary Sewer Extension	397,590.00	389,881.50	7,708.50	1.94%	Complete	
13-2003							NOT USED
14-2003	Rehabilitation of Sanitary Sewers	512,314.00	452,975.20	59,338.80	11.58%	Complete	
15-2003	Bare Point Water Treatment Plant Upgrade	46,907,219.98	46,237,749.09	669,470.89	1.43%	Complete	elevator,high lift pump,fencing added-see report 2005.005
							Cont added- Report 2006.147, Mediation Settlement 2007ER.009

16-2003	Cathodic Protection Watermains	238,500.00	274,947.00	-36,447.00	-15.28%	Complete	PO extended by MM authority
17-2004	Arthur Street Reconstruction	1,419,141.77	1,426,734.53	-7,592.76	-0.54%	Complete	various extra contract items-see report 2004.245
1-2004	Asphalt Surface Rehabilitation	1,571,747.90	1,574,555.85	-2,807.95	-0.18%	Complete	
2-2004	Van Norman Street Reconstruction	913,665.00	871,681.10	41,983.90	4.60%	Complete	
3-2004	6th Ave Overpass Reconstruction	1,263,825.20	1,193,316.55	70,508.65	5.58%	Complete	
4-2004	Southward Storm Sewer	970,960.00	1,035,310.38	-64,350.38	-6.63%	Complete	Harold st added (storm, s/w, paving) -see report 2005.058
5-2004	Bay Street area Reconstruction	1,298,318.60	1,310,971.84	-12,653.24	-0.97%	Complete	Trees added,spall s/w repair
6-2004	Sidewalk Replacements and Traffic Signals	712,113.00	604,422.55	107,690.45	15.12%	Complete	
7-2004	Edward/Tarbutt Stage VII Storm Separation	512,135.00	465,766.72	46,368.28	9.05%	Complete	
8-2004	Low Lift Pump	357,119.52	114,901.68	242,217.84	67.83%	Complete	Accessary equipment prepurchased by City-deleted from contract
9-2004	East End Stage IV Storm Separation	398,025.00	378,621.35	19,403.65	4.87%	Complete	
10-2004	Hot in Place Asphalt Surface Rehabilitation	325,825.98	296,861.31	28,964.67	8.89%	Complete	
11-2004	Rockcliff Reservoir	10,364,000.00	10,668,804.84	-304,804.84	-2.94%	Complete	Contingency added-See Reports 2006.050 & 2006.142
12-2004	Oliver Road Reconstruction (Stage II)	1,193,551.90	1,105,949.80	87,602.10	7.34%	Complete	Top paving lift deffered pending Flying J
13-2004							NOT USED
14-2004	Rehabilitation of Sanitary sewers	475,209.47	385,289.00	89,920.47	18.92%	Complete	
15-2004	Kaministiquia River watermain Crossing @Hwy 61	929,375.25	929,375.25	0.00	0.00%	Complete	Lump Sum contract
16-2004	Hazelwood Drain	189,790.00	184,273.96	5,516.04	2.91%	Complete	
17-2004	CSO Regulator Replacement	126,915.00	118,224.00	8,691.00	6.85%	Complete	Awarded by PO
18-2004	Hwy 61 Rockcliff Reservoir Water Supply	3,069,651.25	2,925,277.70	144,373.55	4.70%	Complete	
1-2005	Asphalt Surface Rehabilitation	1,823,190.80	1,896,551.79	-73,360.99	-4.02%	Complete	quantity variations see Report 2006.014
2-2005	Golf Links Trunk sewer Stage II	769,060.60	767,265.30	1,795.30	0.23%	Complete	
3-2005	Cement Mortar Lining	1,385,446.90	1,383,246.00	2,200.90	0.16%	Complete	
4-2005	Edward/Tarbutt- Storm Sewer Separation- Stage IX	1,482,245.00	1,482,245.00	0.00	0.00%	Complete	
5-2005	Supply and Commiss of Ultra Violet Light Disinfection Equip					Not Tendered	
6-2005	Supply and Commissioning of Cogeneration Equip					Not Tendered	
7-2005	Dawson Street & Camelot Street Reconstruction	1,445,219.60	1,341,119.53	104,100.07	7.20%	Complete	
8-2005	James Street @ Kaministiquia River Watermain Crossing	891,400.00	847,409.49	43,990.51	4.93%	Complete	
9-2005	Sidewalks and Traffic Signals	778,828.50	665,478.41	113,350.09	14.55%	Complete	
10-2005	Watermain Replacement	1,569,627.00	1,564,606.97	5,020.03	0.32%	Complete	
11-2005	Syndicate Avenue Reconstruction	2,903,538.70	2,817,598.05	85,940.65	2.96%	Complete	Additional block added- see Report 2006.078
12-2005	Storm Sewer Construction	570,297.50	543,689.94	26,607.56	4.67%	Complete	
13-2005							NOT USED
14-2005	Fire Protection Upgrades- Various Buildings	268,260.20	261,613.00	6,647.20	2.48%	Complete	
1-2006	Asphalt Surface Rehabilitation	1,793,402.06	1,674,882.11	118,519.95	6.61%	Complete	
2-2006	Sidewalks and Traffic Signals	1,034,654.00	1,043,923.23	-9,269.23	-0.90%	Complete	quantity variations- see report 2007.045
3-2006	Westfort storm Sewers	1,121,379.50	1,119,994.70	1,384.80	0.12%	Complete	
4-2006	Sewer and Water Replacement	2,559,402.00	2,531,447.98	27,954.02	1.09%	Complete	
5-2006	CSO Outfall Gate Replacement	243,400.00	226,599.94	16,800.06	6.90%	Complete	
6-2006	Storm sewer Construction	1,346,560.50	1,297,382.85	49,177.65	3.65%	Complete	
7-2006	John St Landfill- Waste Transfer Equipment	292,385.78	0.00			Assigned	Contract assigned to Cont 9, 2007 as per novation agreement
8-2006	John St Landfill- Weigh Scales	218,977.57	0.00			Assigned	Contract assigned to Cont 9, 2007 as per novation agreement
9-2006	Watermain Replacement	1,143,165.00	1,027,317.50	115,847.50	10.13%	Complete	
10-2006	John St Landfill -Vehicle Wash Equipment	172,332.56	17,273.49	155,059.07	89.98%	Cancelled	Contract cancelled-settlement costs posted
11-2006	Vickers street Bridge Rehabilitation	1,113,213.00	1,136,188.03	-22,975.03	-2.06%	Complete	Quantity variations-see Report 2007.152
12-2006	Asphalt Surface Rehabilitation-Extended program	4,041,073.05	4,094,303.83	-53,230.78	-1.32%	Complete	Albany wm 2007.042,Clavet st added 2007.127,quant var 2008.005
13-2006							NOT USED
14-2006	Rehabilitation of Sanitary Sewers	570,000.00	433,737.92	136,262.08	23.91%	Complete	
15-2006	Broadway Avenue Realignment	1,418,085.75	1,453,768.69	-35,682.94	-2.52%	Complete	Quantity Variations-see Report 2008.164
16-2006	Oliver Road Reconstruction	2,422,455.79	2,723,179.20	-300,723.41	-12.41%	Complete	Quantity Variations-see Report 2007.007
17-2006	Intercity Drainage Phase I	2,455,723.20	2,428,269.93	27,453.27	1.12%	Complete	
18-2006	Atlantic Ave WPCP-Supply of UV Disinfection Equip	62,523.36	62,523.36			Reassigned	Original amount revised through novation to Contact 7, 2007
19-2006	Atlantic Ave WPCP-Supply of Biogas Cogeneration Equip	679,972.85	679,972.85			Reassigned	Original amount revised through novation to Contact 7, 2007
1-2007	Asphalt Surface Rehabilitation	3,872,862.43	3,829,538.36	43,324.07	1.12%	Complete	
2-2007	Sidewalks and Street Lighting	601,345.30	566,838.18	34,507.12	5.74%	Complete	
3-2007	Watermain Relining	1,329,680.00	1,323,599.00	6,081.00	0.46%	Complete	

4-2007	May Street Reconstruction	2,344,901.90	2,392,311.40	-47,409.50	-2.02%	Complete	Quantity Variations-see Report 2008.036
5-2007	Ontario Street and Van Norman Street Reconstruction	2,239,514.45	2,240,932.00	-1,417.55	-0.06%	Complete	
6-2007	Sewer and Watermain Replacement	845,541.00	793,490.00	52,051.00	6.16%	Complete	
7-2007	Atlantic Ave WPCP-UV & Cogen Construction	9,134,620.43	9,113,307.44	21,312.99	0.23%	Complete	Original Contract Price adjusted by novation payments
8-2007	Red River Road Reconstruction	1,512,970.00	1,536,582.10	-23,612.10	-1.56%	Complete	Quantity variations-see Report 2008.032
9-2007	John Street Landfill Site-New Entrance Facilities,Site Prep	4,456,436.93	4,760,579.81	-304,142.88	-6.82%	Complete	Contract Extention Report 2008.044,Quantity variation Report 2009.047
10-2007	John Street Construction	1,966,487.00	2,328,496.26	-362,009.26	-18.41%	Complete	Quantity variations-see report 2009.026
11-2007	Intercity Drainage Phase II	2,087,382.20	2,047,000.00	40,382.20	1.93%	Complete	
12-2007	John Street Landfill-East Cell Expansion	637,350.00	726,707.15	-89,357.15	-14.02%	Complete	Quantity Variations- see Report 2009.072
1-2008	Asphalt Surface Rehabilitation	3,222,178.50	3,096,507.00	125,671.50	3.90%	Complete	
2-2008	Sidewalks and Street lighting	784,773.80	782,963.05	1,810.75	0.23%	Complete	
3-2008	Rockwood Ave, Pearl St, Brown/Moodie	1,787,750.00	1,720,899.43	66,850.57	3.74%	Complete	
4-2008	Sewer and Water Replacement	1,655,094.00	1,624,776.10	30,317.90	1.83%	Complete	
5-2008	Sewer and Water Replacement 2	2,008,000.00	1,904,565.81	103,434.19	5.15%	Complete	
6-2008	Asphalt Surface Rehabilitation 2	3,021,068.69	3,246,933.02	-225,864.33	-7.48%	Complete	Quantity Variations-see Report 2009.028
7-2008	Cathodic Protection Watermains	216,940.00	179,220.00	37,720.00	17.39%	Complete	
8-2008	Belrose Bridge Replacement	915,590.00	899,921.09	15,668.91	1.71%	Complete	
9-2008	Rehabilitation of Sanitary Sewers	336,801.00	227,848.00	108,953.00	32.35%	Complete	
10-2008	Mapleward Road Culvert Installation	306,566.50	292,611.92	13,954.58	4.55%	Complete	
11-2008	Harbour Expressway Bridge Rehabilitation	1,192,651.00	1,191,149.92	1,501.08	0.13%	Complete	
12-2008	Main street Bridge-Pin Cap Repairs	29,034.00	29,034.00	0.00	0.00%	Complete	Lump Sum Contract
1-2009	Asphalt Surface Rehabilitation	3,076,153.75	2,945,644.69	130,509.06	4.24%	Complete	
2-2009	Sidewalks and Streetlighting	923,556.75	923,549.45	7.30	0.00%	Complete	PO extended with GM approval
3-2009	Sewer and Watermain Replacement	1,874,657.00	1,919,891.29	-45,234.29	-2.41%	Complete	Contract Variation Report 2010.167
4-2009	Road and Storm Sewer	2,742,633.20	2,615,573.81	127,059.39	4.63%	Complete	Contract Extension Report 2010.041- Arthur st asphalt
5-2009	Sewer and Watermain Replacement II	1,824,886.20	1,824,861.61	24.59	0.00%	Complete	
6-2009	Asphalt Surface Rehabilitation II	3,029,611.50	2,870,002.61	159,608.89	5.27%	Complete	
7-2009	Lisgar Street Reconstruction	786,965.15	760,000.00	26,965.15	3.43%	Complete	Contract Extension Report 2010.040-extra landscaping
8-2009	John Street Landfill- Landfill Gas Collection and Abstr Plant	3,451,560.36	3,547,398.70	-95,838.34	-2.78%	Complete	Contract Variation Report 2010.050
9-2009	Intercity Drainage- Phase III	1,029,983.48	1,029,983.48	0.00	0.00%	Complete	
10-2009	Darrel Ave- Watermain Replacement					Tender Postponed	
11-2009	Balmoral Street Bridge Rehabilitation	1,404,767.80	1,384,606.95	20,160.85	1.44%	Complete	
1-2010	Asphalt Surface Rehabilitation	3,412,326.05	3,294,078.65	118,247.40	3.47%	Complete	
2-2010	Sidewalks and Street Lighting	902,304.90	895,147.43	7,157.47	0.79%	Complete	
3-2010	Sewer and Watermain Replacement-North	1,661,440.00	1,509,720.81	151,719.19	9.13%	Complete	
4-2010	Sewer and Water Replacement-1	1,639,460.00	1,596,005.83	43,454.17	2.65%	Complete	
5-2010	Sewer and Water Replacement -II	1,867,555.00	1,865,779.30	1,775.70	0.10%	Complete	
6-2010	Rosslyn Road and Mountdale Avenue Reconstruction	2,236,755.50	2,200,865.84	35,889.66	1.60%	Compete	Contract extension report 2011.038-reinstate original tender limits
7-2010	Marks Street Siphon	238,250.00	237,470.00	780.00	0.33%	Complete	
8-2010	Duke Street Pumping Station	632,319.05	581,941.48	50,377.57	7.97%	Complete	
9-2010	Innovation Drive and Premier Way Extensions	1,345,844.10	1,560,502.95	-214,658.85	-15.95%	Complete	Contract variation report 2011.103
10-2010	Darrel Avenue- Watermain Replacement	567,800.00	531,184.87	36,615.13	6.45%	Complete	
11-2010	May Street Bridge Rehabilitation	939,091.00	872,018.33	67,072.67	7.14%	Complete	
12-2010	Ada Ave/Hazelwood Drive Culvert Replacements	109,818.00	97,276.00	12,542.00	11.42%	Complete	
14-2010	Sanitary Sewer Rehabilitation	419,390.00	361,952.30	57,437.70	13.70%	Complete	
15-2010	Island Drive Watermain Looping	1,272,600.00	1,272,600.00	0.00	0.00%	Complete	
1-2011	Asphalt Surface Rehabilitation	3,713,996.56	3,719,036.90	-5,040.34	-0.14%	Complete	
2-2011	Sidewalks and Streetlighting	1,179,980.25	1,194,000.00	-14,019.75	-1.19%	Complete	GM approval obtained
3-2011	Sewer and Water Replacement-North	2,131,077.50	2,093,046.30	38,031.20	1.78%	Complete	
4-2011	S & W Replacement- North II & Pressure Zone Boundary	1,781,150.00	1,781,040.71	109.29	0.01%	Complete	
5-2011	Walsh Street Area Reconstruction	1,926,418.00	2,013,353.45	-86,935.45	-4.51%	Complete	Contract variation report 2012.001
6-2011	Algoma Street and Brodie Street Reconstruction	2,123,830.00	2,027,882.67	95,947.33	4.52%	Complete	
7-2011	Kam Tunnel Crossings					Tender Postponed	
8-2011	Cleaning and Cement Mortar Lining	1,458,300.00	1,456,115.00	2,185.00	0.15%	Complete	
9-2011	James Street Bridge	1,413,470.53	1,415,342.17	-1,871.64	-0.13%	Complete	Final contractor claim denied

10-2011	Landfill Capping of East Cell	2,312,400.00	2,342,800.52	-30,400.52	-1.31%	Complete	Contract variation report 2012.141
11-2011	Intersection Improvements Valley/Pioneer and Rosslyn Road	1,138,566.00	1,179,746.72	-41,180.72	-3.62%	Complete	Contract variation report 2012.002
1-2012	Asphalt Surface Rehabilitation	2,417,136.30	2,407,784.78	9,351.52	0.39%	Complete	
2-2012	Sidewalks, Streetlighting and Traffic Signal Installation	919,243.00	990,770.99	-71,527.99	-7.78%	Complete	Contract variation report 2012.178
3-2012	Sewer and Watermain Replacement- South 1	2,809,089.00	2,723,903.34	85,185.66	3.03%	Complete	
4-2012	Sewer and Watermain Replacemenr-South 2	1,356,586.50	1,356,514.05	72.45	0.01%	Complete	
5-2012	Asphalt Surface Rehabilitation-2	2,944,852.21	2,799,091.59	145,760.62	4.95%	Complete	Contract rpt 2012.126 &2013.102-Neebing ave watemain/LI san sewer
6-2012	Algoma Street Reconstruction	2,085,725.00	2,035,269.50	50,455.50	2.42%	Complete	
7-2012	South Core Courthouse Area- Street Reconstruction	1,887,994.18	1,860,233.57	27,760.61	1.47%	Complete	
8-2012	Cleaning and Cement Mortar Lining of Watermains	1,572,370.00	1,565,400.00	6,970.00	0.44%	Complete	
9-2012	Golf Links Reconstruction- Phase I					Tender Postponed	
10-2012	Victor Street watermain- River crossing	664,000.00	664,000.00	0.00	0.00%	Complete	
11-2012	Kam Tunnel watermain tie ins	262,584.00	218,263.50	44,320.50	16.88%	Complete	
12-2012	Erosion Protection of landfill East cell	189,219.50	189,219.50	0.00	0.00%	Complete	
14-2012	Rural Bridge Replacement	178,019.00	163,173.30	14,845.70	8.34%	Complete	
15-2012	Landfill Capping- Phase II	1,850,065.00	1,859,256.81	-9,191.81	-0.50%	Complete	GM approval obtained
16-2012	Paquette Road Bridge Replacement	395,664.93	317,495.07	78,169.86	19.76%	Complete	
17-2012	St Paul Street Reconstruction	487,526.73	442,412.28	45,114.45	9.25%	Complete	
1-2013	Asphalt Surface Rehabilitation	4,077,814.50	4,009,034.95	68,779.55	1.69%	Complete	
2-2013	Sidewalks, Street Lighting & Traffic Signal Installation	1,014,542.59	968,189.80	46,352.79	4.57%	Complete	
3-2013	Frederica Street and Waterloo Street Reconstruction	2,209,223.06	2,261,776.35	-52,553.29	-2.38%	Complete	Contract variation report 2014.001
4-2013	Sewer and Watermain Replacement I	1,589,143.50	1,585,496.18	3,647.32	0.23%	Complete	
5-2013	Asphalt Surface Rehabilitation -2	2,497,596.75	2,453,572.00	44,024.75	1.76%	Complete	
6-2013	Sewer and Watermain Replacement-2	1,464,409.00	1,464,263.95	145.05	0.01%	Complete	
7-2013	Golf Links Road/Junot Avenue Improvements-Stage I	6,096,856.38	6,953,918.35	-857,061.97	-14.06%	Complete	Contract variation report 2014.032
8-2013	Watermain Replacement- Beverly street	1,406,801.50	1,379,667.43	27,134.07	1.93%	Complete	
9-2013	Cement Mortar lining	1,199,670.00	1,186,444.00	13,226.00	1.10%	Complete	
10-2013	Bare Point Watermain-Phase I	1,071,180.00	1,071,154.69	25.31	0.00%	Complete	
11-2013	Northwood Storm Sewer & Watermain	1,083,310.70	952,437.60	130,873.10	12.08%	Complete	
12-2013	McKellar Island -Watermain river crossing	433,500.00	433,500.00	0.00	0.00%	Complete	
14-2013	Marina Park Pedestrian Overpass-Architechural Upgrade	358,431.14	359,763.52	-1,332.38	-0.37%	Complete	
15-2013	Cameron Street Bridge Reconstruction	1,184,871.00	1,200,954.00	-16,083.00	-1.36%	Complete	Contract variation report 2013.178
16-2013	Boulevard Lake Dam Rehabilitation					Tendered but not awarded	
17-2013	Cathodic Protection of Watermains	136,420.00	127,820.00	8,600.00	6.30%	Complete	
18-2013	Atlantic Ave WPCP-Headworks Bypass Channel	1,788,617.36	1,712,282.22	76,335.14	4.27%	Complete	
	Atlantic Ave WPCP-Diesel Fuel System Upgrade	501,358.83	501,358.83	0.00	0.00%	Complete	Contract extension awarded by Legal services
19-2013	Atlantic Ave WPCP- Turbo Blower Installation	1,498,915.23	1,506,836.73	-7,921.50	-0.53%	Complete	GM approval obtained
1-2014	Asphalt Surface Rehabilitation	3,324,305.55	2,998,981.65	325,323.90	9.79%	Complete	
2-2014	Sidewalks, Street Lighting & Traffic Signal Installation	1,224,333.07	1,110,258.81	114,074.26	9.32%	Complete	
3-2014	Arthur Street Area Reconstruction	2,152,495.51	2,078,327.15	74,168.36	3.45%	Complete	
4-2014	May Street Reconstruction-(Stage I)	1,966,498.00	1,919,425.14	47,072.86	2.39%	Complete	
5-2014	Asphalt Surface Rehabilitation 2	2,210,478.40	2,210,478.28	0.12	0.00%	Complete	
6-2014	Sewer & watermain Replacement 1	1,598,448.00	1,598,281.85	166.15	0.01%	Complete	
7-2014	Golf Links Road Reconstruction-Stage 2A	5,237,532.00	5,000,355.28	237,176.72	4.53%	Complete	
8-2014	Cement Mortar lining	1,370,900.00	1,370,900.00	0.00	0.00%	Complete	
9-2014	Sewer & Watermain II	1,944,878.00	1,884,571.34	60,306.66	3.10%	Complete	
10-2014	Northwood Relief Storm Sewer	1,268,115.00	1,238,759.78	29,355.22	2.31%	Complete	
11-2014	Sanitary Sewer Replacement					Tendered but not awarded	
12-2014	Valley Street Reconstruction	2,199,543.33	2,256,147.05	-56,603.72	-2.57%	Complete	Contract variation report 160/2015
14-2014	Golf Links Road- Pedestrian Bridges					Tendered but not awarded	
15-2014	Boulevard Lake Dam Rehabilitation					Tendered but not awarded	
16-2014	Extension to Existing East cell Landfill Gas Collection	346,975.00	325,475.00	21,500.00	6.20%	Complete	
17-2014	Rehabilitation of Court Steet Bridge	1,627,055.50	1,728,169.79	-101,114.29	-6.21%	Complete	Contract variation report R4/2015
1-2015	Asphalt Surface Rehabilitation	4,297,144.27	4,185,136.62	112,007.65	2.61%	Complete	
2-2015	Sidewalks & Traffic Signal Rehabilitation	1,345,223.38	1,308,077.55	37,145.83	2.76%	Complete	
3-2015	Mary street & Westfort Storm sewer Laterals	1,711,495.60	1,681,753.77	29,741.83	1.74%	Complete	

4-2015	May street Reconstruction-(Stage II)	2,358,696.50	2,329,993.00	28,703.50	1.22%	Complete	
5-2015	Asphalt Surface Rehabilitation 2	2,601,326.78	2,472,626.76	128,700.02	4.95%	Complete	
6-2015	Sewer & Water I	1,863,119.80	1,863,080.61	39.19	0.00%	Complete	
7-2015	Golf Links Road Reconstruction- Stage 2B	3,438,380.00	3,437,345.00	1,035.00	0.03%	Complete	
8-2015	Cleaning & Cement Mortar Lining of Cast Watermains	1,297,450.00	1,297,450.00	0.00	0.00%	Complete	
9-2015	Northwood- Watermain & Storm Sewer	1,853,274.00	1,708,109.83	145,164.17	7.83%	Complete	
10-2015	Cumberland Street Reconstruction					Tendered but not Awarded	
11-2015	Trunk Watermain Replacement- Parking lot to MacDougall	1,613,772.00	1,611,281.76	2,490.24	0.15%	Complete	
12-2015	Sanitary and Storm Sewer	1,873,400.50	1,712,796.00	160,604.50	8.57%	Complete	
14-2015	Boulevard Lake Dam Rehabilitation					Tendered but not Awarded	
15-2015	Watermain Connections-Victor st and Riverdale rd	163,785.00	161,892.00	1,893.00	1.16%	Complete	
16-2015	Chamberlain Pumping Station Upgrades	1,858,643.90	1,865,593.00	-6,949.10	-0.37%	Complete	Environment Director approved
17-2015	Cathodic Protection of Watermains	157,400.00	136,310.00	21,090.00	13.40%	Complete	
1-2016	Asphalt Surface Rehabilitation 1	3,036,142.00	2,920,138.57	116,003.43	3.82%	Complete	Report 50/2016 added streets for paving
2-2016	Sidewalks, Street Lighting and Traffic Signal Rehabilitation	859,523.15	815,407.12	44,116.03	5.13%	Complete	
3-2016	Cumberland Street Reconstruction	2,847,285.10	2,842,791.42	4,493.68	0.16%	Complete	
4-2016	Sewer and Water 1	2,578,482.00	2,576,752.14	1,729.86	0.07%	Complete	
5-2016	Asphalt Surface Rehabilitation II	2,696,761.57	2,695,577.19	1,184.38	0.04%	Complete	
6-2016	Sewer and Watermain- Westfort Ward Area	3,077,369.50	3,074,331.54	3,037.96	0.10%	Complete	
8-2016	Cement Mortar Lining	1,324,025.00	1,323,300.00	725.00	0.05%	Complete	
9-2016	Sewer and Water II	1,817,773.00	1,601,949.93	215,823.07	11.87%	Complete	
10-2016	Northwood Area Storm Sewer	1,371,233.00	1,371,789.64	-556.64	-0.04%	Complete	
11-2016	Balmoral Street Reconstruction-Phase 1	3,563,741.70	3,561,199.17	2,542.53	0.07%	Complete	
12-2016	Pressure Zone Conversion-Sewer and Water III	377,955.00	377,955.00	0.00	0.00%	Complete	
14-2016	Thunder Bay Waterfront- South of Pearl st Parking Lot	1,439,470.80	1,526,364.42	-86,893.62	-6.04%	Complete	Report 45/2018-quantity variations & extra work
15-2016	Landfill Gas Extension	321,659.00	371,304.87	-49,645.87	-15.43%	Complete	Emergency valve repair added cost
1-2017	Asphalt Surface Rehabilitation I	4,323,505.25	3,843,972.02	479,533.23	11.09%	Complete	
2-2017	Sidewalks and Trails	1,106,467.25	1,006,422.00	100,045.25	9.04%	Complete	
3-2017	Court and Banning street Reconstruction	2,438,247.50	2,229,367.15	208,880.35	8.57%	Complete	
4-2017	Sewer and Water Replacement I	1,196,648.55	1,118,896.42	77,752.13	6.50%	Complete	
5-2017	Asphalt Surface Rehabilitation II	3,360,383.25	3,276,330.12	84,053.13	2.50%	Complete	
6-2017	Crescent Ave Reconstruction and Empress Ave Storm Relief	1,943,634.00	2,441,182.47	-497,548.47	-25.60%	Complete	Storm sewer extended limits & quantity varations- see report 106/2018
7-2017	High Street Retaining Wall	2,144,740.00	2,263,228.19	-118,488.19	-5.52%	Complete	GM Finace approved-lame duck Council
8-2017	Cleaning and Cement Mortar Lining of Cast Iron Watermains	1,319,700.00	1,319,185.00	515.00	0.04%	Complete	
9-2017	Central Ave and First ave Watermain Replacement	1,149,283.00	1,098,926.09	50,356.91	4.38%	Complete	
10-2017	McKellar Ward Road Construction and Storm Separation	3,864,705.00	3,700,453.31	164,251.69	4.25%	Complete	
11-2017	Cathodic Protection	134,700.00	159,050.00	-24,350.00	-18.08%	Complete	Surplus water rate funds transfered from previous year (2015) contract
12-2017	Northwood Area Storm Sewer	2,095,391.00	2,110,410.01	-15,019.01	-0.72%	Complete	Final price amended by Rate Stabilization account resolution
14-2017	Wardrop Ave Reconstruction	1,157,955.20	1,157,955.20	0.00	0.00%	Complete	
15-2017	Green Infrastructure- Low Impact Development Facilities					Tender Postponed	
16-2017	Black Bay Road- Trunk Watermain	877,140.00	864,370.24	12,769.76	1.46%	Complete	
17-2017	Waterfront Habitat Pond-Storm Water Treatment					Tendered but not Awarded	
18-2017	Briarwood Drive Culvert Replacement	470,792.00	487,187.50	-16,395.50	-3.48%	Complete	GM approved-no report submitted
1-2018	Asphalt Surface Rehabilitation 1	3,643,231.70	3,332,602.94	310,628.76	8.53%	Complete	
2-2018	Sidewalks and Traffic Control	720,500.01	687,656.66	32,843.35	4.56%	Complete	Oliver rd sidewalk did not proceed
3-2018	Edward Street and Court Street Reconstruction	1,855,926.25	1,695,937.72	159,988.53	8.62%	Complete	
4-2018	Storm Sewer Separation	1,533,333.70	1,493,796.99	39,536.71	2.58%	Complete	
5-2018	Asphalt Surface Rehabilitation II	2,425,470.00	2,344,079.57	81,390.43	3.36%	Complete	
6-2018	Empress Avenue Reconstruction- Phase II					Tendered but not Awarded	
7-2018	Main Street Bridge Rehabilitation	4,925,103.00	4,848,688.25	76,414.75	1.55%	Complete	
8-2018	Cleaning and Cement Mortar Lining of Cast Iron watermains	1,413,050.00	1,412,928.15	121.85	0.01%	Complete	
9-2018	Sewer and Water	1,919,980.50	1,918,223.83	1,756.67	0.09%	Complete	
10-2018	Cathodic Protection					Tender postponed	
11-2018	Marion Street Trunk Watermain Replacement					Tender postponed	
12-2018	Green Infastructure Stormwater Faciliites					Tender postponed	

14-2018	Intercity Priority Storm Sewer					Tender postponed	
15-2018	Thunder Bay Waterfront Site Development	1,413,186.00	1,274,732.33	138,453.67	9.80%	Complete	
16-2018	Marina Market Square Parking area & Drainage Improvements					Tender postponed	
18-2018	Bare Point Road Reconstruction	153,712.70	131,650.85	22,061.85	14.35%	Complete	
1-2019	Asphalt Surface Rehabilitation I	3,761,783.83	3,678,477.46	83,306.37	2.21%	Complete	
2-2019	Sidewalks and Traffic Control	785,299.23	791,906.01	-6,606.78	-0.84%	Complete	GM approved-no report submitted
3-2019	Watermain Replacement Reconstruction	2,222,899.50	2,106,219.29	116,680.21	5.25%	Complete	
4-2019	Syndicate Avenue Storm Sewer and Watermain	1,685,356.00	1,669,365.10	15,990.90	0.95%	Complete	
5-2019	Asphalt Rehabilitation II	2,633,875.00	2,527,059.61	106,815.39	4.06%	Complete	
6-2019	Empress Avenue Reconstruction- Phase II	2,346,028.50	2,141,188.23	204,840.27	8.73%	Complete	
7-2019	Golf Links/Junot Avenue Improvements-Stage III	3,579,398.90	3,300,011.76	279,387.14	7.81%	Complete	
8-2019	Cleaning and Cement mortar lining of Cast iron watermain	1,787,550.00	1,786,185.00	1,365.00	0.08%	Complete	
9-2019	Storm Sewer Separation	1,522,939.75	1,521,215.38	1,724.37	0.11%	Complete	
10-2019	Green Infrastruture/Stormwater Facilites					Tender Postponed	
11-2019	Boulevard Lake Dam Rehabilitation					Tender Postponed- carry forward to 2020	
12-2019	Landfill Leachate Collection-East Cell Extension- Phase I	885,188.50	788,373.76	96,814.74	10.94%	Complete	
1-2020	Asphalt Surface Rehabilitation I	4,201,573.75	4,040,726.85	160,846.90	3.83%	Complete	
2-2020	Sidewalks and Traffic Control	1,263,288.50	1,220,307.50	42,981.00	3.40%	Complete	County Blvd s/w removed from contract and deferred to 2021
3-2020	Sewer and Water II	3,107,213.00	3,059,000.69	48,212.31	1.55%	Complete	
4-2020	Syndicate Avenue and Brodie Street Sewer & Watermain	3,927,776.55	3,930,130.86	-2,354.31	-0.06%	Complete	GM approval obtained
5-2020	Asphalt Rehabilitation II	2,258,642.05	2,157,385.09	101,256.96	4.48%	Complete	
6-2020	Tupper/Amelia Street Reconstruction	3,244,424.88	3,244,378.42	46.46	0.00%	Complete	
7-2020	Balmoral street Reconstruction-Stage 2	4,864,866.90	4,749,967.43	114,899.47	2.36%	Complete	
8-2020	Cleaning and Cement Mortar Lining of Cast Iron Watermain	2,435,495.00	2,435,495.00	0.00	0.00%	Complete	revised orig price 2021-3year outline agreement- K Dixon memo June 7,2021
9-2020	Sewer & Water	2,540,130.75	2,438,663.56	101,467.19	3.99%	Complete	
10-2020	Green Infrastructure-Storm Water Facilities					Tender Postponed- COVID cost saving	
11-2020	Boulevard Lake Dam Rehabilitation	6,404,675.90	7,515,264.57	-1,110,588.67	-17.34%	Complete	Additional work authourized-see Report 109/2021
12-2020							NOT USED
14-2020	Multi-Use Trails & Electrical Work	1,184,637.50	1,130,593.99	54,043.51	4.56%	Complete	
15-2020	Marina Park Pedestrian Overpass Rehabilitation	1,169,144.30	1,562,174.57	-393,030.27	-33.62%	Complete	Additional structural steel coating & repairs- See Report 128/2020
1-2021	Asphalt Surface Rehabilitation	4,176,554.27	4,135,030.67	41,523.60	0.99%	Complete	
2-2021	Sidewalk Construction-New & Replacement	748,420.40	689,515.48	58,904.92	7.87%	Complete	
3-2021	Sewer & Watermain I-Trunk Watermain	2,575,885.00	2,549,672.52	26,212.48	1.02%	Complete	
4-2021	Storm Sewer Separation	1,899,706.40	1,987,138.24	-87,431.84	-4.60%	Complete	quantity variations-see Report 3/2022
5-2021	Edward Street Reconstruction	2,365,616.00	2,809,732.30	-444,116.30	-18.77%	Complete	watermain replacement added-see Report 127/2021
6-2021	Sewer & Watermain II	2,698,738.00	2,698,715.90	22.10	0.00%	Complete	
7-2021	Edward Street Bridge Replacement	5,715,415.00	5,447,306.10	268,108.90	4.69%	Complete	
8-2021	Cleaning and Cement Mortar Lining of Cast Iron Watermain	2,239,100.00	2,185,708.72	53,391.28	2.38%	Complete	
9-2021	Sewer & Watermain III	2,284,789.00	2,218,243.07	66,545.93	2.91%	Complete	
10-2021	Hot-in-Place Asphalt Paving	691,291.50	685,360.48	5,931.02	0.86%	Complete	
11-2021	Multi-use Trail Reconstruction	685,963.51	619,720.03	66,243.48	9.66%	Complete	
12-2021	Landfill Leachate Improvements- Phase I Lift Sta and Forcemn	3,404,925.00	3,290,328.50	114,596.50	3.37%	Complete	
14-2021							NOT USED
15-2021	Island Drive- Resurfacing & Waterfront Trail	590,050.50	565,659.92	24,390.58	4.13%	Complete	
1-2022	Asphalt Resurfacing	4,263,611.00	4,254,812.59	8,798.41	0.21%	Complete	Increased Original Tender Amount \$3,632,396 to \$4,263,611 Resurfacing work authorized see Report 116/2022
2-2022	Sidewalk & Pedestrian Crossover					Tendered but not Awarded	
3-2022	Sewer & Watermain I	5,593,512.50	5,584,877.93	8,634.57	0.15%	Complete	
4-2022	Storm & Sanitary Sewer	2,639,453.00	2,523,215.61	116,237.39	4.40%	Complete	
5-2022	Asphalt Rehabilitation & Storm Sewer	3,285,904.00	3,368,476.48	-82,572.48	-2.51%	Complete	quantity variations see Corp Report 331/2023
6-2022	Sewer & Watermain II	2,732,691.25	2,678,895.93	53,795.32	1.97%	Complete	
7-2022	Balmoral Reconstruction Phase III	7,340,377.00	8,228,269.01	-887,892.01	-12.10%	Complete	quantity variations see Corp Report 15/2023 & 330/2023
8-2022	Cement Mortar Lining	2,400,000.00	2,399,975.00	25.00	0.00%	Complete	
9-2022	Court St Phase III	2,199,999.84	1,989,237.26	210,762.58	9.58%	Complete	
10-2022	Hot-in-Place Asphalt Paving	1,113,763.75	1,084,635.15	29,128.60	2.62%	Complete	

11-2022	Multi-Use Trails & Parks	2,805,825.96	2,624,565.30	181,260.66	6.46%	Complete	
12-2022	Woodcrest Bridge Replacement	1,700,167.19	1,716,554.86	-16,387.67	-0.96%	Complete	GM Approval - no report submitted
14-2022	Pool 6 Dock Repairs	316,248.46	372,218.12	-55,969.66	-17.70%	Complete	GM Approval - no report submitted
15-2022	Pool 6 Crushing of Concrete Rubble	276,000.00	275,923.32	76.68	0.03%	Complete	
16-2022	Boulevard Lake Playground Site Works	231,104.18	253,419.99	-22,315.81	-9.66%	Complete	GM Approval - no report submitted
17-2022							NOT USED
18-2022	River Street	1,922,255.40	2,190,806.61	-268,551.21	-13.97%	Complete	quantity variations see Corp Report 328/2023
1-2023	Asphalt Resurfacing	5,063,145.25	4,940,127.67	123,017.58	2.43%	Complete	
2-2023	Sidewalk & Pedestrian Crossover	2,100,067.00	2,001,994.59	98,072.41	4.67%	Complete	
3-2023	Sewer & Watermain I	2,558,810.00	2,265,328.39	293,481.61	11.47%	Complete	
4-2023	Sewer & Watermain II	2,294,250.00	2,229,793.51	64,456.49	2.81%	Complete	
5-2023	Sewer & Watermain III	1,808,914.00	1,581,574.46	227,339.54	12.57%	Complete	
6-2023	Boulevard Lake Dam Boom						Tender Postponed- carry forward to 2024
7-2023	Northcore Streetscape Renewal	11,709,204.70	11,709,204.70	0.00	0.00%	In Progress	
8-2023	Cement Mortar Lining	2,291,800.00	2,291,432.31	367.69	0.02%	Complete	
9-2023	Multi-Use trail & Parks	883,091.50	857,403.12	25,688.38	2.91%	Complete	
10-2023	Hot-in-Place Asphalt Paving	884,944.09	849,505.97	35,438.12	4.00%	Complete	
11-2023	Mountdale Boat Launch Parking Lot						Tender Postponed- carry forward to 2024
12-2023							NOT USED
14-2023							NOT USED
15-2023	West Cell Capping - Phase I	957,695.00	1,135,582.38	-177,887.38	-18.57%	Complete	City Manager approval
1-2024	Asphalt Rehabilitation	4,864,292.82	4,735,040.25	129,252.57	2.66%	Complete	
2-2024	Sidewalks, Pedestrian Crossovers, Bus Pads	1,813,520.00	1,554,245.36	259,274.64	14.30%	Complete	
3-2024	Sewer & Watermain I	4,804,501.25	4,804,501.25	0.00	0.00%	In Progress	
4-2024	Sewer & Watermain II	2,113,791.25	1,993,677.94	120,113.31	5.68%	Complete	
5-2024	Asphalt Rehabilitation & Intersection Improvements	2,652,637.50	2,652,637.50	0.00	0.00%	In Progress	
6-2024	Sewer & Watermain III	2,634,385.00	2,373,948.40	260,436.60	9.89%	Complete	
7-2024	Pool 6 Security Fence	143,069.98	135,664.98	7,405.00	5.18%	Complete	
8-2024	Cement Mortar Lining	2,500,000.00	2,498,994.00	1,006.00	0.04%	Complete	
9-2024	Storm Separation	1,067,245.00	1,156,831.00	-89,586.00	-8.39%	Complete	Banning Street laneway watermain looping added
10-2024	Hot-in-Place Asphalt Paving	802,921.43	689,152.53	113,768.90	14.17%	Complete	
11-2024	McKellar River Bridge Deck Replacement	1,730,949.16	1,706,044.49	24,904.67	1.44%	Complete	
12-2024	Multi-Use Trails & Parks	1,113,160.00	1,093,752.89	19,407.11	1.74%	Complete	
14, 2024	George Burke Park Ped Bridge & Trail Construction	937,734.03	926,993.90	10,740.13	1.15%	Complete	
15, 2024	Boulevard Lake Boom	320,540.00	320,540.00	0.00	0.00%	Complete	
16, 2024	Pedestrian Bridge Replacements	871,390.44	775,522.30	95,868.14	11.00%	Complete	
17, 2024	Burwood Rd Sanitary Sewer	1,497,845.75	1,329,473.78	168,371.97	11.24%	Complete	
18, 2024	Leachate Collection Expansion Phase III						Not Used - Tender to be released in 2025
1, 2025	Asphalt Surface Rehabilitation I	4,318,733.59	4,318,733.59	0.00	0.00%	In Progress	
2, 2025	Sidewalks, Multi-Use Trails & Bus Pads	1,907,408.68	1,907,408.68	0.00	0.00%	In Progress	
3, 2025	Sewer & Watermain I	5,560,582.50	5,560,582.50	0.00	0.00%	In Progress	
4, 2025	Cumberland Street Roundabout & Reconstruction	3,322,612.56	3,322,612.56	0.00	0.00%	In Progress	
5, 2025	Sewer & Watermain II						NOT USED
6, 2025	Sewer & Watermain III	3,504,198.75	3,504,198.75	0.00	0.00%	In Progress	
7, 2025	Burwood Road Sanitary Extension - Phase II	2,452,311.00	2,452,311.00	0.00	0.00%	In Progress	
8, 2025	Cement Mortar Lining	2,494,500.00	2,492,891.25	1,608.75	0.06%	Complete	
9, 2025	McVicar Creek Sediment Removal & Victor Street Drainage	534,495.00	514,194.92	20,300.08	3.80%	Complete	
10, 2025	Hot-in-Place Asphalt Paving	790,673.90	754,785.23	35,888.67	4.54%	In Progress	
11, 2025	Watermain Looping & Replacement	489,790.00	489,790.00	0.00	0.00%	In Progress	
12, 2025	Pedestrian Crossings	692,470.00	715,106.73	-22,636.73	-3.27%	Complete	Commissioner Approval
14, 2025							NOT USED
15, 2025	Clayte Street & Hartviksen Street Pedestrian Bridge Rehab	846,902.86	747,296.13	99,606.73	11.76%	Complete	
16, 2025	Central Avenue & Lyons Ditch - New Pedestrian Bridge	577,779.55	539,848.77	37,930.78	6.56%	Complete	
17, 2025	Structural Culvert Replacements	296,993.53	294,434.41	2,559.12	0.86%	Complete	
18, 2025	InterCity Drainage Improvements						NOT USED
19, 2025							NOT USED

Capital Facilities Construction Contract Summary - 2025

	Project Budget	Current/Final Project Cost	Remaining Budget	Price Variation	Variation		
Description				Budget vs Final	Percent	Status	Comment
	(GST/HST Extra)						
Aquatics & Pools							
Canada Games Complex - Underground Piping Structure Replacement	\$ 75,000.00	\$ 18,536.00	\$ 56,464.00	0.00	0.00%	In Progress	
Arenas & Stadia							
FW Gardens - Building Envelope - Roof Painting	\$ 72,800.00	\$ 35,409.00	\$ 37,391.00	0.00	0.00%	In Progress	2026 Completion
FW Gardens - Lobby & Box Office Improvements - Concession Accessibility & ERV/RTU Renewal	\$ 800,900.00	\$ 467,645.04	\$ 333,254.96	0.00	0.00%	In Progress	2026 Completion
FW Gardens - Extension of Chiller Project/Phase 3 Ice Plant Upgrades	\$ 663,646.90	\$ 663,935.28	-\$ 288.38	-288.38	-0.04%	Complete	
Current River Arena - Deep Retrofit	\$ 512,000.00		\$ 512,000.00	0.00	0.00%	On-Hold	Project pending funding application
Delaney Arena - Floor & Board Replacement	\$ 2,600,000.00	\$ 2,473,255.06	\$ 126,744.94	126,744.94	4.87%	Complete	Phase 1 complete
Delaney Arena - Interior Improvements	\$ 2,000,000.00	\$ 129,500.00	\$ 1,870,500.00	0.00	0.00%	In Progress	Currently in design phase
Delaney Arena - Ice Plant Renewal	\$ 187,500.00	\$ 187,500.00		0.00	0.00%	In Progress	
Neebing Arena - Rooftop Condenser Replacement	\$ 345,000.00		\$ 345,000.00	0.00	100.00%	On-Hold	Project pending Arena review
Turf Facility	\$ 32,241,367.00	\$ 8,409,263.47	\$ 23,832,103.53	0.00	0.00%	In Progress	Budget includes Contractor and Consultant Costs
Community Centers & Out Buildings							
West Thunder CC - AHU Replacement - Phase 3 HVAC Upgrades	\$ 368,645.00	\$ 370,297.68	-\$ 1,652.68	-1,652.68	-0.45%	Complete	
Current River CC - Sprinkler Head Removal	\$ 4,104.00	\$ 4,104.00	\$ -	0.00	0.00%	Complete	
Current River CC - MUA Unit Replacement	\$ 27,000.00	\$ 27,000.00	\$ -	0.00	0.00%	In Progress	
Jumbo Garden CC - Fire Alarm Panel	\$ 18,600.00	\$ 11,039.45	\$ 7,560.55	7,560.55	40.65%	Complete	
Golf Courses							
Strathcona Golf Course - Concession Floor	\$ 6,330.83	\$ 6,330.83	\$ -	0.00	0.00%	Complete	
Older Adult Centers							
55 Plus Center - Millwork	\$ 8,221.00	\$ -	\$ 8,221.00	0.00	0.00%	In Progress	
55 Plus Center - Cooling Tower	\$ 308,410.39	\$ 308,410.39	\$ -	0.00	0.00%	Complete	
Parks							
Chapples Park - Lighting Renewal	\$ 500,000.00	\$ 462,370.00	\$ 37,630.00	0.00	0.00%	In Progress	
Chapples Park - Power Distribution	\$ 774,159.00	\$ 656,700.00	\$ 117,459.00	0.00	0.00%	In Progress	
Chapples Park Washroom Upgrades	\$ 150,000.00	\$ 161,800.00	-\$ 11,800.00	0.00	0.00%	In Progress	
Vickers Park WR - Roof Replacement	\$ 8,987.00	\$ 8,987.00	\$ -	0.00	0.00%	Complete	
Wayland Park - Roof Replacement	\$ 33,485.39	\$ 33,485.39	\$ -	0.00	0.00%	Complete	
Conservatory - Phase 2 Renewal	\$ 7,993,656.39	\$ 7,942,084.49	\$ 51,571.90	51,571.90	0.65%	Complete	Appropriation 10-2024 increased budget
Tourism							
Terry Fox Tourism Center - Roof Replacement	\$ 101,750.00	\$ 101,750.00	\$ -	0.00	0.00%	In Progress	
Transportation & Works							
Transit - Lube Hoist Replacement & Apron Repairs	\$ 480,000.00	\$ 480,000.00	\$ -	0.00	0.00%	On-hold	Project has not started
Transit Garage - Electrical Upgrades	\$ 550,000.00	\$ 550,000.00	\$ -	0.00	0.00%	In Progress	Currently in design phase
Transit Garage - Air Handling Unit	\$ 150,000.00	\$ 150,000.00	\$ -	0.00	0.00%		2026 Project
Transit Garage - Roof Replacement Section 5	\$ 35,000.00	\$ 35,000.00	\$ -	0.00	0.00%	On-hold	Project pending funding application
Transit - Waterfront Transit Terminal Renovations & Hubs	\$ 8,588,063.30	\$ 3,346,267.44	\$ 5,241,795.86	0.00	0.00%	In Progress	Project on-going, phase 1 of 4
Mapleward Solid Waste & Recycling - Furniture & Painting	\$ 23,703.69	\$ 23,703.69	\$ -	0.00	0.00%	In Progress	
Bare Point Roof Replacement	\$ 24,679.18	\$ 24,679.18	\$ -	0.00	0.00%	In Progress	Pre-Reno DSS & Design Fees / 2026 Construction
Front St - Office/Garage - AHU Replacement Phase 3	\$ 312,000.00	\$ 208,833.80	\$ 103,166.20	0.00	0.00%		2026 Project
Front & Egan - Fuel Farm	\$ 1,299,406.93	\$ 1,284,346.02	\$ 15,060.91	15,060.91	1.16%	Complete	

Fire Services							
Hammond Ave Fire Training Center - Addition	\$ 752,500.00	\$ 1,077,500.00	-\$ 325,000.00	0.00	0.00%		Project has not been awarded. Fire Budget for 2025/26
Planning & Development - Commercial Properties							
Whalen Building - Ventilation Fans - HRV(1 & 2) - Rooftop Crawlspace, Secondary Switchgear - Distribution, Paint Finish (5th Flr Lobby & Corridors)	\$ 165,000.00	\$ 165,000.00	\$ -	0.00	0.00%		2026 Project
Whalen Building - HVAC/boiler pump replacements, chemical feed systems - expansion tanks (2), glycol feeder GF-1 (bsmt)	\$ 71,500.00	\$ 71,500.00	\$ -	0.00	0.00%		2026 Project
Whalen Building - 8th Floor HVAC	\$ 329,729.00	\$ 329,729.00	\$ -	0.00	0.00%	Complete	
Temporary Shelter Village	\$ 5,000,000.00	\$ 3,402,337.60	\$ 1,597,662.40	0.00	0.00%	In Progress	
Corporate-Adminstrative							
City Hall - Corporate Communications - Relocation (PHASE 1)	\$ 13,805.45	\$ 14,562.56	-\$ 757.11	0.00	0.00%	In Progress	
Archives - Addition	\$ 4,129,543.00	\$ 4,129,543.00	\$ -	0.00	0.00%	In Progress	2026 completion
Victoriaville Reconstruction	\$ 22,367,964.00	\$ 21,318,648.09	\$ 1,049,315.91	0.00	0.00%	In Progress	
Clerks - Workstations/Office Reconfiguration	\$ 47,670.93	\$ 47,670.93	\$ -	0.00	0.00%	Complete	
Legal Services / Revenue Relocation & Renovation	\$ 1,288,086.00	\$ 1,223,925.00	\$ 64,161.00	64,161.00	4.98%	Complete	Appropriation No. 01-2024 increased budget
Development Services - Workstations & Office Upgrade	\$ 361,403.45	\$ 367,660.59	-\$ 6,257.14	-6,257.14	-1.73%	Complete	
One-Stop Development Shop Renovations	\$ 123,020.74	\$ 137,379.78	-\$ 14,359.04	-14,359.04	-11.67%	Complete	
Emergency Medical Services							
Superior North EMS HQ - New BAS	\$ 186,690.05		\$ 186,690.05	0.00	0.00%	In Progress	Project awarded - expected completion 2026
Superior North EMS HQ - Interior alterations, mech system / HVAC	\$ 1,140,000.00	\$ 889,164.76	\$ 250,835.24	250,835.24	22.00%	Complete	EMS Budget
Energy							
Lightng Upgrades	\$ 25,000.00	\$ 20,577.00	\$ 4,423.00	0.00	0.00%	In Progress	
Net-zero integration audits	\$ 45,000.00	\$ -	\$ 45,000.00	0.00	0.00%	In Progress	
Capital Planning & Asset Management							
Condition Assessments	\$ 75,000.00	\$ 59,470.00	\$ 15,530.00	0.00	0.00%	In Progress	
Roof Inspections	\$ 28,445.50	\$ 28,445.50	\$ -	0.00	0.00%	In Progress	
	\$ 97,414,774.12	\$ 61,865,347.02	\$ 35,549,427.10	\$493,377.30			

Memorandum

TO: Krista Power, Director – Legislative Services & City Clerk **FILE:**

FROM: Kayla Dixon, Commissioner Infrastructure & Operations

DATE: 12/09/2025

SUBJECT: 2025 Drinking Water Quality Management System (DWQMS) Management Review Report – City of Thunder Bay Bare Point Water Treatment Plant and Distribution Subsystem

MEETING & DATE: Quality of Life Standing Committee
February 10, 2026

The Environment Division – Water Authority has continued to demonstrate its commitment towards continual improvement of the Drinking Water Quality Management System (DWQMS) for the City of Thunder Bay Bare Point Water Treatment Plant and Distribution Subsystem.

The Drinking Water Quality Management Standard is the Quality Management Standard approved under s. 21 of the *Safe Drinking Water Act, 2002* (SDWA) and complements Ontario’s legislative and regulatory framework by endorsing a proactive and preventative approach to assuring drinking water quality. This approach includes consideration of elements that are fundamental to ensuring the long-term sustainability of a Drinking Water System including: management processes employed within the system; the maintenance of infrastructure used to supply drinking water; and identification of potential risks and risk mitigation strategies for items such as system security, water treatment, and the impacts of climate change.

The Commissioner – Infrastructure & Operations is the Owner’s Representative for the City of Thunder Bay DWQMS. The 2025 Annual Management Review Report for the Bare Point Water Treatment Plant and Distribution Subsystem was presented to the Owner’s Representative on November 20, 2025.

The annual Management Review evaluates the suitability, adequacy and effectiveness of the City’s DWQMS execution, and includes a review of the internal and external audits results, water quality results, operational performance and a review of system infrastructure as a highlight. The Management Review Report outlines the results of the

Management Review and identifies corrective actions to support continual improvement of the system including specific action items, timelines and personnel responsible.

A surveillance system external audit was carried out by SAI Global in July 2025 to obtain audit evidence and to determine; a) whether the City's quality management activities and related results conform to DWQMS requirements, and b) if they have been effectively implemented and/or maintained. The external audit confirmed that the City's management system remains effectively implemented and meets the requirements of the standard relative to the scope of certification. Zero non-conformities were identified.

In addition, in October 2025, the Ministry of Environment, Conservation and Parks (MECP) conducted an announced, focused inspection of the drinking water system, which resulted in a Ministry inspection rating of 100%. No instances of non-compliance or non-conformance were identified during the inspection.

The 2025 Management Review Report finds that the Water Authority has demonstrated the continued delivery of high-quality, safe drinking water and their commitment to continual improvement.

The Statutory Standard Duty of Care under the *Safe Drinking Water Act, 2002* requires system owners to be aware of the Quality Management System for its drinking water system and its components. Training for Members of Council on drinking water and statutory responsibilities for decision-makers under the SDWA was provided on March 9, 2023. For reference, a guide is available for members of municipal councils at <https://www.ontario.ca/page/taking-care-your-drinking-water-guide-members-municipal-councils>.

The City's 2025 Drinking Water Quality Annual Report will be presented to Council and the community in February which details water quality results for the past year. Questions on the Management Review and Drinking Water Quality Annual Report can be posed to the Environment Division - Water Authority.

- cc: - ELT
- Krista Power, Director – Legislative Services & City Clerk
 - Michelle Warywoda, Director – Environment Division
 - Gary Person, Manager – Compliance & Quality Control